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**ADAMS COUNTY, COLORADO Recovery Plan**

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Photo: Melissa Walker
This year, we continue our commitment to utilizing the Coronavirus State and Local Recovery Funds and the American Rescue Plan Act (ARPA) funds to address critical needs within our community. With over $100 million available for community investment, Adams County has been strategic and thoughtful in allocating these funds to maximize their impact. Our guiding principle remains clear: put people first.

A TWO-PHASE APPROACH
Our approach to distributing these funds has been executed in two distinct phases, each designed to meet the immediate and long-term needs of our community.

PHASE 1: IMMEDIATE RELIEF AND SUPPORT
The primary goal of Phase 1 was to rapidly deploy funds into the community by partnering with nonprofits and organizations already providing essential services. We identified key areas of need, including housing, business recovery, healthcare, technology, food insecurity, transportation, and overall support for low-income children, seniors, and their families. As such, Phase 1 focused on four main funding categories:

1. Economic Stimulus and Recovery
2. Shelter Support and Community Safety
3. Family Stability
4. Health and Wellness

To facilitate the swift delivery of services, the Adams County COVID-19 Grant program enabled nonprofits and partners to apply directly for funds. We received over 200 grant applications from various entities, including businesses, nonprofits, school districts, and special districts. By the end of Phase 1, we funded more than 102 projects or programs managed by 70 organizations.

PHASE 2: LONG-TERM RECOVERY AND REGIONAL IMPACT
Phase 2 shifted focus to fewer, larger regional projects aimed at creating a significant and lasting impact. This phase concentrated on three critical areas:

1. Behavioral Health
2. Housing
3. Homelessness Prevention

We allocated $45.9 million in Phase 2 to address transitional housing, from tiny home construction to shelter beds, training for mental health professionals, and the launch of a new Detox Center.

MOVING FORWARD
This year, we are building upon the solid foundation laid in the previous phases. The Adams County Health Department is launching a series of strategic initiatives, innovative programs, and collaborative partnerships to address the recommendations outlined in the Behavioral Health Assessment. Our efforts aim to transform the behavioral health landscape, ensuring comprehensive support and resources for all community members.

In addition to our work on behavioral health, we continue our efforts to expand access to emergency and long-term accessible housing. We are also in the process of developing the Adams County Long-Term Recovery & Resiliency Strategic Plan. This plan will establish a framework representing our vision for a resilient future. It serves as a call to action and partnership, promoting proactive and ongoing coordination among organizations and stakeholders. Our goal is to ensure Adams County is prepared for and has the capacity to recover from any natural or manmade disaster.

Recovering from the impacts of COVID-19 is an ongoing process that requires time and dedication at every level. Our community members, partners, and stakeholders can rest assured county leaders and staff are working diligently to maximize the positive impact of the investments made in response to the pandemic.

Thank you for your continued support and resilience.

Emma Pinter, Board of County Commissioners, Chair
Executive Summary

Adams County, Colorado, is a county of just over 522,000 residents. It is a vibrant, diverse population of people, coming from many different cultures and ethnicities and is the first minority-majority county in the State of Colorado. Adams County thrives to meet the needs of its residents. As a result of the funding from the Federal government through the Coronavirus State and Local Recovery Funds and the American Rescue Plan Act, Adams County has been able to assess current needs and build projects and programs to meet those needs.

Adams County utilized multiple forms of community engagement to assess the needs of the different communities within its borders. Through this engagement, plans were made to partner with existing programs to expand the programming’s reach and/or services, as well as to begin new programs to meet unmet needs. Promoting equity and ensuring all residents have equal access is a priority and has continued to be one through the decision-making process.

Funds were utilized initially to meet the immediate needs of residents brought on by the COVID-19 pandemic. These needs, funded through Tranche 1 dollars, were categorized as both internal and external priorities for the county. Tranche 1 dollars also included money for contingencies.

Once the immediate needs of the pandemic’s impact were met and the country moved into a post-pandemic mindset, Adams County shifted its thinking into resiliency. Again, taking information from the community engagement process, Adams County began making plans for Tranche 2 dollars. Those funds are being funneled into programs with long-term goals for residents. Tranche 1 and Tranche 2 projects are outlined per the required Federal template.

Adams County worked diligently to provide support and assistance to all residents during the COVID-19 pandemic and will continue to do so. County leadership is committed to making Adams County a safe community with ample opportunities for work, play, and health.

ARPA Tranche 1 Updates

COVID-19 Grants 80% Disbursed
Youth Shelter Community Reach
Next Step Program Almost Home
Grants Awarded
Organizations Funded
Individuals Served

ARPA Tranche 2 Highlights

<table>
<thead>
<tr>
<th>LAND BANKING PROJECTS</th>
<th>ARPA HOUSING PROJECTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT</td>
<td>TARGET # OF UNITS</td>
</tr>
<tr>
<td>Boyers Site · Maiker</td>
<td>100</td>
</tr>
<tr>
<td>7001 Colo Blvd. · CCHA</td>
<td>92</td>
</tr>
<tr>
<td>BHA Site</td>
<td>100</td>
</tr>
<tr>
<td>Bennett Ranch · Habitat</td>
<td>45</td>
</tr>
<tr>
<td>Total</td>
<td>337</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HOUSING TYPE</th>
<th>TARGET # OF UNITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rental</td>
<td>404</td>
</tr>
<tr>
<td>Homeownership</td>
<td>75</td>
</tr>
<tr>
<td>Supportive Housing · Homelessness</td>
<td>675</td>
</tr>
</tbody>
</table>
BACKGROUND
Established in 1902, Adams County now includes ten municipalities: Brighton, Commerce City, Federal Heights, Northglenn, and Thornton, and portions of Arvada, Bennett, Aurora, Lochbuie, and Westminster. Unincorporated communities include Henderson, Strasburg, and Watkins. All these communities bring a richness to Adams County, as well as several needs for the residents.

In 2020, after the COVID-19 pandemic began, Federal CARES money was being distributed nationwide and Adams County was no exception. Adams County looked to its community—government, service providers, and residents—for direct input on its greatest needs. The Adams County Board of County Commissioners (BoCC), a board of five elected officials, began the process by determining areas of immediate need due to the pandemic. These are outlined below in the section titled Areas of Need.

RESPONSE AND RECOVERY TEAMS (RRTS)
RRTs were created for each area. The BoCC engaged with Rocky Mountain Partnership, a local nonprofit that connects multiple community service providers within and adjacent to Adams County. There were seven RRTs created, one for each area of identified need. The BoCC members were part of one or more RRTs, as well as county staff with expertise in that area. Rocky Mountain Partnership helped connect local service providers and nonprofits to the RRTs, who then connected residents with lived experience into the RRTs, creating a domino effect of involvement.

Including county residents with lived experience in the identified areas of need follows the county’s focus on diversity and equity by having as many voices at the table as possible. Again, in connection with Rocky Mountain Partnership, Adams County conducted community surveys, reaching people through email lists and social media campaigns. They also went to places where people were safely coming in person to obtain needed services.

COMMUNITY NEEDS RESIDENT SURVEY
Adams County conducted a Community Needs Resident Survey in early 2020 around the needs and economic challenges of the Adams County community. This survey was conducted again in 2021 to consider the housing and economic changes that came with the COVID-19 pandemic.

RESIDENT DEMOGRAPHICS
As illustrated in Figure 1, most respondents (86%) live in households with zero to three other people while 14% of respondents live in a household with four or more other people.

About half of respondents earn greater than $50,000, and nearly a third (31%) of respondents earn less than $25,000.

Additionally, most respondents (56%) identify as White and 27% identify as Hispanic. Some identify as Native American (7%), Black (6%), or Asian (4%).

Over half (57%) of respondents are homeowners, 36% are renters, and 7% are considered precariously housed. “Precariously housed” includes residents who are currently experiencing homelessness or living in transitional or temporary/emergency housing and residents who are “staying with friends/family”—people who live with friends or family but are not themselves on the lease or property title. These residents may (or may not) make financial contributions to pay housing costs or contribute to the household exchange for housing (e.g., childcare, healthcare services).

Community Engagement By The Numbers

WHERE RESPONDENTS LIVE

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance of Adams County</td>
<td>37%</td>
<td>45%</td>
</tr>
<tr>
<td>Brighton</td>
<td>31%</td>
<td>24%</td>
</tr>
<tr>
<td>Thornton</td>
<td>17%</td>
<td>23%</td>
</tr>
<tr>
<td>Westminster</td>
<td>15%</td>
<td>8%</td>
</tr>
</tbody>
</table>

WHO PARTICIPATED IN THE STUDY?

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Had a child under 18</td>
<td>23%</td>
<td>25%</td>
</tr>
<tr>
<td>Had a household member with a disability</td>
<td>22%</td>
<td>24%</td>
</tr>
<tr>
<td>Live in publicly assisted housing</td>
<td>32%</td>
<td>33%</td>
</tr>
<tr>
<td>Lives alone</td>
<td>4%</td>
<td>3%</td>
</tr>
<tr>
<td>Is a senior (age 65+)</td>
<td>25%</td>
<td>23%</td>
</tr>
<tr>
<td>Are single parents (no other adults in the home)</td>
<td>36%</td>
<td>38%</td>
</tr>
<tr>
<td>Live with roommates/friends</td>
<td>5%</td>
<td>6%</td>
</tr>
</tbody>
</table>

HOUSING STATUS

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Homeowners</td>
<td>54%</td>
<td>57%</td>
</tr>
<tr>
<td>Renters</td>
<td>23%</td>
<td>36%</td>
</tr>
<tr>
<td>Precariously housed</td>
<td>22%</td>
<td>7%</td>
</tr>
</tbody>
</table>

HOUSEHOLD SIZE

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-2 person</td>
<td>43%</td>
<td>46%</td>
</tr>
<tr>
<td>3-4 person</td>
<td>37%</td>
<td>40%</td>
</tr>
<tr>
<td>5+ person</td>
<td>20%</td>
<td>13%</td>
</tr>
</tbody>
</table>

HOUSEHOLD SIZE

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>&lt;$25,000</td>
<td>30%</td>
<td>31%</td>
</tr>
<tr>
<td>$25,000 - $50,000</td>
<td>25%</td>
<td>25%</td>
</tr>
<tr>
<td>$50,000 - $100,000</td>
<td>21%</td>
<td>24%</td>
</tr>
<tr>
<td>&gt;$100,000</td>
<td>21%</td>
<td>20%</td>
</tr>
</tbody>
</table>

IDENTIFIED AS

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>66%</td>
<td>56%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>22%</td>
<td>27%</td>
</tr>
<tr>
<td>Black/African American</td>
<td>5%</td>
<td>7%</td>
</tr>
<tr>
<td>American</td>
<td>2%</td>
<td>4%</td>
</tr>
<tr>
<td>Native American</td>
<td>2%</td>
<td>2%</td>
</tr>
<tr>
<td>Asian</td>
<td>2%</td>
<td>0%</td>
</tr>
</tbody>
</table>

Figure 1. Community Survey Respondent Characteristics, 2020-2021
Source: Root Policy Research from the 2021 and 2020 Adams County Housing and Community Needs Resident Surveys.
PRIMARY FINDINGS
Overall, many households struggled to maintain stability during the pandemic, but most households did not experience housing changes, displacement, or changes in neighborhood and transit. Direct government assistance to households during the pandemic mitigated dire shifts in housing or economic status.

- Most residents experienced employment changes during the pandemic, and employment changes disproportionately impacted low-income households.
  - The majority (72%) of Adams County respondents experienced some type of employment change due to the pandemic. The most common type of employment change was a transition to working from home (31%).
  - 81% of households earning less than $25,000 experienced an employment change.
  - Loss of employment (37%), reduced hours (26%), and reducing (15%) or quitting paid work to care for children (7%) were more common among low-income households than the general population.

- Employment instability and uncertainty during the pandemic led to changes in spending behavior and demand for assistance services (e.g., food banks).
  - There was an eight-percentage point increase in the share of respondents who cut back on entertainment and going out. Prior to the pandemic, 39% of respondents indicated they were cutting back on going out/entertainment and 47% indicated they were doing so during the pandemic.
  - There was an 11-percentage point increase in reported food bank usage during the pandemic. Before the pandemic, 17% of respondents indicated they were using food banks and 28% indicated they were using food banks during the pandemic.
  - Households commonly skipped payments on other bills (16%) or took on debt (16%) to cover housing costs during this time.

- There was also a six- to seven-percentage point increase in each of the following:
  - Use of credit cards and debt to cover housing costs (from 18% before the pandemic to 24%).
  - Reduction of children’s activities and education (from 13% before the pandemic to 20%).
  - Reduction of adult education/training (from 6% before the pandemic to 12%).

- More than half of respondents indicated they received COVID-19 relief from the federal government.

- Some homeowners (11%) received government assistance to pay for their mortgage, and about one in five renters (21%) received government assistance to pay their rent.

- Overall, 21% of homeowner respondents were behind on their mortgage payments. Among this group, they were 3.7 months behind on average, and owed a median value of $2,900 each.

- Almost a third (30%) of renters indicated they were behind on rent. Among this group, they were 2.5...
months behind on average, and owed a median value of $3,000 each.

- Homeowners reported increased rates of displacement. 19% indicated they were displaced in 2021 compared to 4% in 2020.
- One in four respondents were displaced because they were living in unsafe conditions (e.g., domestic assault, harassment), consistent with nationwide evidence of increased domestic violence during the pandemic.

COVID-SPECIFIC QUESTIONS
This section examines respondents’ answers to several questions specifically about the COVID-19 pandemic and its effect on housing and economic well-being for residents.

EMPLOYMENT CHANGES DUE TO COVID-19
Figure 2 shows employment changes as a result of the COVID-19 pandemic. The majority (72%) of Adams County respondents experienced some type of employment change during this time. Employment changes were more likely among low-wage workers. 81% percent of households earning less than $25,000 experienced an employment change. Overall, the most common types of employment change due to the pandemic were working from home (31%), becoming unemployed (26%), filing for unemployment (21%), and decreasing work hours (19%). Among households earning less than $25,000 per year, loss of employment, reduced hours, and reducing/quitting paid work to care for children were more common than among the general population.

COVID-19 AND HOUSING
Overall, 39% of respondents’ housing was unaffected by the COVID-19 pandemic. Homeownership insulated many households from the economic turbulence of the pandemic—52% of homeowners housing situations were unchanged compared to just 25% of renters and 19% of those with a household income less than $25,000. Renters who experienced housing changes due to the pandemic indicated they skipped other payments to cover housing costs (27%), received government assistance to pay their rent (21%), or took on debt (15%). Among homeowners who saw a change in their housing because of the pandemic, many moved in with family or friends or had family/friends move in with them (14%), took on debt to pay housing costs (13%), or skipped payments on some other bills (11%).

### Housing Changes as a Result of COVID

<table>
<thead>
<tr>
<th>Household Income &lt; $25,000</th>
<th>Respondents of Color</th>
<th>White Respondents</th>
<th>Homeowners</th>
<th>Renters</th>
<th>Overall</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A, My employment situation has not been affected by COVID-19</td>
<td>19%</td>
<td>42%</td>
<td>35%</td>
<td>52%</td>
<td>25%</td>
</tr>
<tr>
<td>I have skipped payments on some bills in order to pay for housing costs</td>
<td>26%</td>
<td>11%</td>
<td>23%</td>
<td>11%</td>
<td>27%</td>
</tr>
<tr>
<td>I have taken on debt to pay housing costs</td>
<td>11%</td>
<td>13%</td>
<td>19%</td>
<td>13%</td>
<td>15%</td>
</tr>
<tr>
<td>I received help to pay my rent or mortgage payment from the housing authority or county</td>
<td>26%</td>
<td>14%</td>
<td>11%</td>
<td>10%</td>
<td>21%</td>
</tr>
<tr>
<td>I am paying full rent or mortgage late when we have the money</td>
<td>7%</td>
<td>8%</td>
<td>11%</td>
<td>8%</td>
<td>13%</td>
</tr>
<tr>
<td>Family and friends moved in with me/us</td>
<td>19%</td>
<td>11%</td>
<td>8%</td>
<td>14%</td>
<td>4%</td>
</tr>
<tr>
<td>To pay for housing costs, I have paid less than the minimum amount due or skipped other bills such as heat, water, internet</td>
<td>11%</td>
<td>6%</td>
<td>13%</td>
<td>5%</td>
<td>15%</td>
</tr>
<tr>
<td>I moved in with friends or family</td>
<td>4%</td>
<td>7%</td>
<td>6%</td>
<td>4%</td>
<td>4%</td>
</tr>
<tr>
<td>I moved to nicer/more desirable housing</td>
<td>0%</td>
<td>4%</td>
<td>10%</td>
<td>7%</td>
<td>6%</td>
</tr>
<tr>
<td>I am paying part of the rent or mortgage payment</td>
<td>7%</td>
<td>8%</td>
<td>11%</td>
<td>7%</td>
<td>4%</td>
</tr>
<tr>
<td>I am still living in an unsafe family situation</td>
<td>15%</td>
<td>4%</td>
<td>6%</td>
<td>1%</td>
<td>10%</td>
</tr>
<tr>
<td>I am still living in housing in poor conditions</td>
<td>4%</td>
<td>4%</td>
<td>5%</td>
<td>2%</td>
<td>6%</td>
</tr>
<tr>
<td>I moved to cheaper/less desirable housing</td>
<td>0%</td>
<td>4%</td>
<td>2%</td>
<td>1%</td>
<td>4%</td>
</tr>
</tbody>
</table>

Figure 5 Source: Root Policy Research from the 2021 Adams County Housing and Community Needs Resident Survey
Community Engagement

**Landlord Accommodations During COVID**

<table>
<thead>
<tr>
<th>Accommodation</th>
<th>2021 Survey</th>
<th>2020 Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Didn't charge me late fees</td>
<td>32%</td>
<td></td>
</tr>
<tr>
<td>Landlord didn't evict me</td>
<td>30%</td>
<td></td>
</tr>
<tr>
<td>Forgive some of my rent payments</td>
<td>15%</td>
<td></td>
</tr>
<tr>
<td>Offered lease extension or renewal at my current rate</td>
<td>13%</td>
<td></td>
</tr>
<tr>
<td>Offered lease extension or renewal at a discounted rate</td>
<td>11%</td>
<td></td>
</tr>
<tr>
<td>Let me pay less than the full rent</td>
<td>11%</td>
<td></td>
</tr>
<tr>
<td>Let me out of my lease with no penalty</td>
<td>4%</td>
<td></td>
</tr>
</tbody>
</table>

Source: Root Policy Research from the 2021 Adams County Housing and Community Needs Resident Survey

**Receipt of COVID-related Payments from the Federal Government**

<table>
<thead>
<tr>
<th>Category</th>
<th>Yes (%)</th>
<th>No (%)</th>
<th>Don't Know (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td>54%</td>
<td>37%</td>
<td>10%</td>
</tr>
<tr>
<td><strong>Homeowners</strong></td>
<td>47%</td>
<td>42%</td>
<td>11%</td>
</tr>
<tr>
<td><strong>Renters</strong></td>
<td>63%</td>
<td>30%</td>
<td>7%</td>
</tr>
<tr>
<td><strong>Precariously housed/homeless</strong></td>
<td>71%</td>
<td>14%</td>
<td>14%</td>
</tr>
</tbody>
</table>

Source: Root Policy Research from the 2021 Adams County Housing and Community Needs Resident Survey

Compared to other housing challenges, respondents in both the 2020 and 2021 surveys were most concerned about paying rent/mortgage, rent hikes, inability to purchase a home, bad neighbors, crime, traffic, and overcrowding.

**INCREASED HOUSING COST**

Like the 2020 survey, nearly half of the 2021 survey respondents experienced an increase in housing costs. More precisely, 48% of 2020 respondents and 51% of 2021 respondents experienced an increase in their rent or mortgage payment (e.g., property tax, insurance, HOA fees, or special district fees) in the previous year. In both surveys, the median increase in rent or mortgage payments was $100 monthly. Increases in utility costs were less common during the pandemic as 61% of 2020 survey respondents indicated a utilities cost increase in 2019 while 55% of 2021 survey respondents indicated a utilities cost increase in 2020. However, among those who did experience an increase in utilities costs, the price hike was larger during the pandemic. Respondents in the 2020 survey indicated median utility hikes of $60 per month while those in the 2021 survey showed a hike of $70 per month.

**Housing Challenges, 2020 & 2021**

<table>
<thead>
<tr>
<th>Challenge</th>
<th>2020 Survey</th>
<th>2021 Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>High crime in my neighborhood</td>
<td>13%</td>
<td>31%</td>
</tr>
<tr>
<td>I struggle to pay my rent/mortgage</td>
<td></td>
<td></td>
</tr>
<tr>
<td>I want to buy a house, but have too much debt to qualify for a mortgage</td>
<td>15%</td>
<td>20%</td>
</tr>
<tr>
<td>I have bad/rude/loud neighbors</td>
<td>15%</td>
<td>19%</td>
</tr>
<tr>
<td>I worry about my rent going up to an amount I can't afford</td>
<td></td>
<td></td>
</tr>
<tr>
<td>I want to buy a house but can't afford the down payment</td>
<td>15%</td>
<td>16%</td>
</tr>
<tr>
<td>Too much traffic/too much street/highway noise</td>
<td></td>
<td></td>
</tr>
<tr>
<td>My house or apartment isn't big enough for my family members</td>
<td>13%</td>
<td>13%</td>
</tr>
</tbody>
</table>

Source: Root Policy Research from the 2020 & 2021 Adams County Housing and Community Needs Resident Surveys
Community Engagement

the 2021 survey indicated median utility hikes of $100 per month. Many more respondents indicated they had been recently displaced. In the 2021 survey, 26% of respondents indicated they recently had to move out of a home/apartment when they did not want to move. The proportion of respondents who indicated they were displaced in the 2021 survey is twice the rate of the 2020 survey in which 13% indicated they had been recently displaced.

As the pandemic wore on, American Rescue Plan Act (ARPA) funds replaced the CARES Act funds, and Adams County maintained their course of impacting the areas of need identified. Approaches and priorities shifted as the needs shifted from immediate to long-term. Adams County still maintains a Community Recovery Working Group which has representation from all county departments at director and deputy director levels. Planned community needs assessments are next for the county to determine how current levels of assistance are impacting the identified needs and ensuring the continued involvement of residents.

The results from the Community Needs Resident Survey and the community engagement from the RRTs helped identify the gaps and areas of need during the COVID-19 Pandemic while ensuring funds were allocated equitably and to those most impacted by the pandemic. This process ensured the county was able to make quick and informed funding decisions. Tranche 1 funds began to be allocated in 2020 and COVID-19 grant awards were made in January 2021 for quick emergency response. Tranche 2 projects were strategically developed to respond to the housing crisis observed in the data and community engagement efforts.

Tranche 2 also focuses on Mental and Behavioral Health initiatives. Adams County will create a five-year plan, starting with community input and a needs assessment. The Colorado Behavioral Health Administration (BHA) has an assessment available to all Colorado municipalities for this exact purpose, which Adams County will use. In addition to gathering their own data, Adams County will also review data from the Colorado Behavioral Health Blueprint completed in 2020, and from the community input received during the pandemic specific to mental health needs in the county. Creating a long-term plan naturally lends itself to sustainability and determining how services will continue after the funding period is over.

---

### Share of households displaced in the past five years, 2020 and 2021

<table>
<thead>
<tr>
<th>Category</th>
<th>2020 Survey</th>
<th>2021 Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall</td>
<td>13%</td>
<td>26%</td>
</tr>
<tr>
<td>Homeowners</td>
<td>4%</td>
<td>19%</td>
</tr>
<tr>
<td>Renters</td>
<td>31%</td>
<td>38%</td>
</tr>
<tr>
<td>Precariously housed/homeless</td>
<td>43%</td>
<td>43%</td>
</tr>
</tbody>
</table>

**Figure 11. Source:** Root Policy Research from the 2021 Adams County Housing and Community Needs Resident Surveys

### Reason for displacement, 2020 and 2021

<table>
<thead>
<tr>
<th>Reason</th>
<th>2020 Survey</th>
<th>2021 Survey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evicted because I was behind on rent</td>
<td>16%</td>
<td>10%</td>
</tr>
<tr>
<td>Lost job/hours reduced</td>
<td>17%</td>
<td>16%</td>
</tr>
<tr>
<td>Was living in unsafe conditions</td>
<td>12%</td>
<td>25%</td>
</tr>
<tr>
<td>Rent increased more than I could pay</td>
<td>36%</td>
<td>32%</td>
</tr>
</tbody>
</table>

**Figure 12. Source:** Root Policy Research from the 2021 Adams County Housing and Community Needs Resident Surveys
A concerted effort by Adams County is being made to promote equity in resources and services to residents. The county has a “putting people first” mentality, looking at disparities in wealth and available services.

Communication is key and is tailored to each community within the county, taking into consideration racial and cultural differences. Continuing to involve residents in discussions remains a high priority. Information about what will be most beneficial to them will be gathered through options such as surveys, discussion groups, and community needs assessments.

Adams County will be researching data in geographic hot spots to identify gaps. For example, recognizing where residents have a high utilization of emergency health services may help identify where additional health services are needed as the recovery work continues.

Data has shown communities and populations most disadvantaged prior to the pandemic are those that continue to be disproportionately impacted including low-income communities and people of color. The county’s 2020 Census figures reflect a shift in the county’s demographics and a growing Black, Indigenous, and People of Color population (BIPOC).

- At least 50% of Adams County residents are people of color.
- Latinos comprise about 41% of the population.
- Black, Indigenous, and Asian Americans each represent 2-4% of the population.

Given the historical and growing need to address equity, the county’s Community Recovery Working Group identified equity and people first as foundational for investments for internal and external priorities. A few examples of Internal Priorities that focus on underserved populations are:

- FTEs for Human Services eligibility programs. Over the past year, the county experienced nearly a 30% caseload increase. Increasing staff will increase the number of cases that can be processed for food, medical, cash, childcare, and other assistance programs.
- FTEs for Community Safety & Well-Being programs. Increasing outreach to unhoused individuals.
- Vaccine equity clinics and incentives for underserved populations including non-English speaking communities, immigrants, refugees, undocumented individuals.
- FTEs for Community Safety & Well-Being programs. Increasing outreach to unhoused individuals.
- Vaccine equity clinics and incentives for underserved populations including non-English speaking communities, immigrants, refugees, undocumented individuals.

**AREAS OF NEED**
Community participants engaged in small group discussions and community surveys regarding gaps/needs as the county recovered from the COVID-19 pandemic, existing resources to leverage in addressing those needs past ARPA funding and ideas regarding ensuring equity in dispersing funds and services.

Gaps identified were in housing, business recovery, healthcare, technology, food insecurity, transportation, and overall support for low-income children, seniors, and their families.

Housing needs were identified as rental assistance and affordable housing for low-income individuals and families, and resources for the homeless population in the county.

Business recovery was focused on restaurant support for those that had to shut down during the pandemic and work transitions for residents including job training and professional development.

Healthcare needs were focused on creating more accessibility for county residents struggling with mental illness (MI) and substance use disorders (SUD), as well as those with physical disabilities.

The technology deficit identified is a lack of broadband access, particularly to those residents living in unincorporated areas.

Food insecurity included attention to residents living in food deserts and the rising cost of food.

Transportation concerns were related to accessibility and cost.

It was noted all these areas impact low-income children, seniors, and their families living in the county. These three populations were identified as being at higher risk when living in poverty.

Multiple existing programs were identified to help address these needs and vulnerable populations. Partnerships with cities in the county, utilities and some state services, and the nonprofit sector were discussed to bring about the additional services needed. These partnerships touched on transportation, childcare, access to therapists, emergency food assistance, and broadband expansion.

Bolstering some programs financially was also suggested, in partnership with state and local municipalities including rental assistance, creating food hubs, Child Care Assistance Program (CCAP) and Head Start, and workforce centers.

**COVID-19 Grants Priorities Areas**
The Adams County COVID-19 Grant program was developed to ensure community was provided an opportunity to directly apply for SLFRF dollars from the county to address the impacts of COVID-19. Community knows the need of community best.

BoCC identified four funding categories that include ten funding priorities with equity being foundational to meet the needs of the community through the county COVID-19 Grant Program.

- **Economic Stimulus & Recovery**
  - Workforce Development & Job Training
  - Broadband
  - Technical Assistance for Businesses
  - Transportation Services

- **Shelter Support & Community Safety**
  - Homelessness Prevention & Affordable Housing

- **Health & Wellness**
  - Veterans
  - Healthcare & Vaccinations

- **Family Stability**
  - Older Adults
  - Children, Youth, Families
  - Undocumented Residents
Labor Practices

Following the State of Colorado, the current minimum wage in Adams County beginning Jan. 1, 2023, is $13.65 per hour. The BoCC is currently looking at the minimum wage and will conduct a county-wide needs assessment into 2024.

The county’s Purchasing Policies and Procedures are designed to comply with the Colorado Revised Statute 30-11-103:

- Follow federal acquisition regulations, as required
- Provide fair and open competition while ensuring the best value for the county and its residents
- Provide a comprehensive centralized program encompassing best practices and principles
- Provide uniform procedures for the procurement of material, equipment, supplies, and services

When federal funds are utilized for construction projects, it is standard practice for the county to incorporate two Code of Federal Regulations (CFR), Appendix II to Part 200, which includes, but is not limited to, the Davis-Bacon Act, Contact Work Hours and Safety Standards Act, Clean Air Act, and Byrd Anti-Lobbying Amendment. The inclusion of such contract provisions in the county’s competitive bid documents promote effective and efficient delivery of high-quality construction projects while also supporting the economic recovery through strong employment opportunities for workers.

Adams County has incorporated a “blind” hiring process, which eliminates all demographics for potential new hires. This allows for equity in deciding who will be called for an interview by Human Resources. Once a candidate is chosen, that candidate’s demographics are again blocked out in determining pay and benefits so gender, race, etc. cannot be factors. This practice makes both hiring and compensation more equitable.
Use of Funds

TRANCHE 1
Investments for Tranche 1 were labeled as internal priorities, contingency, and external priorities specific to COVID-19 recovery. These funds were also utilized to ensure, as much as possible, the stability of residents within the identified needs through the uncertainty of the pandemic.

Internal priorities totaled $10 million and included improvement to areas in Administration and Evaluation, Economic Stimulus and Recovery, Family Stability, Health and Wellness, and Shelter Support & Community Safety. Initially, $5,000,000 was set aside for contingency to ensure the county remained nimble and adaptive throughout the recovery from the pandemic. Only $1,072,643.58 out of the $5,000,000 was spent from the contingency set aside. The remaining funds were reallocated to Tranche 2 projects.

The Adams County COVID-19 Grant program was developed to ensure the community was provided an opportunity to directly apply for dollars from the county to address the impacts of COVID-19. The BoCC identified four funding categories that include 10 funding priorities with equity being foundational to meet the needs of the community through the county’s COVID-19 Grant Program.

The CRC developed the grant parameters and vetted and scored the grant applications utilizing a subcommittee of the 15-member COVID-19 Recovery Committee. The county prioritized equity through several avenues, including:

- Hosted eight topic-based webinars for interested organizations to learn about the grant program.
- Provided extensive outreach and marketing to promote the application period to reach diverse communities through all possible media channels.
- Provided all marketing materials and support in both English and Spanish, including printed and verbal communication, the application, and one-on-one technical assistance to all interested applicants.
- Extended the application period from 30 to 60 days to allow for more robust participation based on community feedback.
- Did not require a minimum or maximum grant application amount. Applications ranged from $1,000 to $20 million+.
- Collected and scored demographic information of the applicant organizations including staff and boards of directors (if applicable).
- Awarded additional points to women, LGBTQIA+, individuals with disabilities, and veteran-owned businesses.
- Awarded additional points to BIPOC-owned businesses.
- Required applicants to describe their community engagement and how their proposed project/program will improve equity.

The county received over 200 grant applications from businesses, non-governmental organizations, nonprofits, school districts, and special districts and ultimately awarded funding for 102 projects/programs managed by 70 organizations. To date, five grant recipients have withdrawn their application totaling $478,156.45.

For details on these projects, please see the narratives listed by category at the end of this report.

### ARPA Funds Summary

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>COVID-19 Grants</td>
<td>$34,881,356.88</td>
</tr>
<tr>
<td>Tranche 1 Internal Projects</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Tranche 2 Projects</td>
<td>$45,930,105.36</td>
</tr>
<tr>
<td>Tranche 1 Contingency</td>
<td>$1,072,643.58</td>
</tr>
<tr>
<td>Revenue Loss</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Administrative Expenses</td>
<td>$7,736,068</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$100,502,964</strong></td>
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</table>

### Funding Priorities

<table>
<thead>
<tr>
<th>Category</th>
<th>Recommended Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Stimulus &amp; Recovery</td>
<td>$9,241,235.66</td>
</tr>
<tr>
<td>Family Stability</td>
<td>$7,292,661.99</td>
</tr>
<tr>
<td>Health &amp; Wellness</td>
<td>$11,102,549.45</td>
</tr>
<tr>
<td>Shelter Support &amp; Community Safety</td>
<td>$7,363,552.89</td>
</tr>
</tbody>
</table>

For details on these projects, please see the narratives listed by category at the end of this report.
Use of Funds

Equity
The CRC developed the grant parameters, vetted and scored the grant applications utilizing the subcommittee structure below:

COVID-19 Recovery Committee
15 voting members

<table>
<thead>
<tr>
<th>Executive Sub-committee (7)</th>
<th>Performance Metrics Sub-committee (6)</th>
<th>Vetting Sub-committee (13)</th>
<th>Scoring Sub-committee (21)</th>
</tr>
</thead>
</table>

Applications

<table>
<thead>
<tr>
<th>Submitted</th>
<th>Vetted</th>
<th>Scored</th>
<th># of Projects</th>
<th># of Organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>206</td>
<td>204</td>
<td>204</td>
<td>102</td>
<td>70</td>
</tr>
</tbody>
</table>

TRANCHE 2
Key to Adams County’s programming has been sustainability planning, specifically with Tranche 2 funding. With an emphasis on housing and mental/behavioral health as the priorities, how to utilize funds for the long-term was a part of the discussion from the beginning.

Funds utilized in Tranche 2 look beyond the initial crisis of the pandemic and move more into resiliency. The goal is now equitable recovery and long-term stability for residents of the county within the identified areas of need.

Adams County recognizes the housing and mental health crisis in our communities,” said Steve O’Donisio, BoCC Chair. “This second round of ARPA funding allows us to lean into these challenges to improve outcomes for our most vulnerable residents.”

The second round of ARPA funding will be used to support a wide range of initiatives including:

- $4,778,000 in funding for respite housing for Adams County residents fleeing domestic violence. Domestic violence is currently the leading cause of homelessness in Adams County.
- Land Banking projects received $7,000,000 working primarily with Maiker Housing Partners, the county’s housing authority. The partnership will use the funds for market-timed acquisition of parcels for affordable housing projects.
- The Colorado Coalition for the Homeless Partnership received $3,800,000 for acquisition of property for transitional and permanently supportive housing.
- The Homeless Campus Partnership with the City of Aurora will receive $5,000,000 for the creation of a $70,000,000 campus. The campus will feature 150 shelter beds, 80 transitional units, and a full-service day center with laundry, mental health services, housing navigation, and case management.
- The Mental/Behavioral Health initiatives will receive $9,125,000 in funding. The initiatives include identifying community needs, resources, and gaps in access to care.

To optimally utilize ARPA funds for mental and behavioral health, the Adams County Health Department (ACHD) launched the Behavioral Health Services and Supports Assessment. This report captures the current landscape of behavioral health challenges, evaluates the existing capacity to address these needs, and provides actionable recommendations for improvement.

The assessment reveals alarming trends in mental health conditions, suicide rates, and drug overdoses within the community. It also highlights significant disparities and inequities in service availability and access. By considering socioeconomic factors, structural racism, and social environments, ACHD has devised practical strategies to drive positive change and enhance the overall well-being of Adams County residents.
KEY RECOMMENDATIONS

The report’s recommendations focus on increasing the capacity and collective impact of community-based organizations and behavioral health providers. Key strategies include:

**Strengthening Community-Based Organizations:** Enhancing the capabilities of local organizations to deliver more effective behavioral health services.

**Aligning Resources:** Coordinating efforts across the county to ensure resources are used efficiently to bridge service gaps and reduce disparities.

**Improving Access and Equity:** Ensuring all residents, regardless of background, have access to high-quality behavioral health services.

Key findings from the assessment:

1. Accessing behavioral health services and supports is very difficult in Adams County.
2. There is a need in Adams County for linguistically congruent, culturally congruent, and tailored behavioral health services and supports.
3. Adams County’s behavioral health system does not meet the need for behavioral health services across the continuum of care.
4. Organizations serving Adams County residents with behavioral health challenges have difficulty connecting residents to needed behavioral health services and supports.
5. Primary care and schools are critical settings for increasing access to behavioral health services and supports in Adams County.
6. Utilization of telehealth services increased during the COVID-19 pandemic and remained a common delivery method for behavioral health services.
7. Behavioral health workforce recruitments and retention challenges in Adams County have a negative impact on provider service capacity.

ACHD will launch a series of strategic initiatives, innovative programs, and collaborative partnerships to effectively address the recommendations outlined in the Behavioral Health Assessment. These efforts aim to transform the behavioral health landscape, ensuring comprehensive support and resources for all community members.

SYSTEMATIC APPROACH

1. Organized all key findings into broad categories to identify major cross-cutting themes.
2. Drafted recommendations that address the largest number of key findings.

RECOMMENDATIONS

- Expand the behavioral health workforce in Adams County.
- Increase universal screening, referral and integrated care for behavioral health within all critical settings, including schools, primary care, and specialty services.
- Improve and increase care coordination and case management among providers, systems, and across jurisdictions.
- Provide public health leadership that engages critical behavioral health partners to improve access to behavioral health services and supports and integrate promotion and prevention strategies.
ACHD will launch initiatives, programs, and partnerships that address the recommendations from the Behavioral Health Assessment.

PROPOSED INVESTMENTS OF REMAINING ARPA FUNDS
How do these investments relate to the findings?

<table>
<thead>
<tr>
<th>FUNDING MECHANISM</th>
<th>FUNDING AMOUNT</th>
<th>DESCRIPTION</th>
<th>KEY FINDINGS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Behavioral Health Services and Supports Focused Investments</td>
<td>$1.5 M</td>
<td>School-based services and supports</td>
<td>1, 2, 3, 4, 7</td>
</tr>
<tr>
<td></td>
<td>$1 M</td>
<td>Youth substance use treatment and direct services</td>
<td>1, 2, 3</td>
</tr>
<tr>
<td></td>
<td>$500K</td>
<td>Juvenile Assessment Center</td>
<td>1, 2, 3</td>
</tr>
<tr>
<td></td>
<td>$200K</td>
<td>Detox and Crisis Care</td>
<td>1, 3</td>
</tr>
<tr>
<td>Behavioral Health Service and Support Response Funds NOFO</td>
<td>$1 M</td>
<td>Competitive, Community-based Grants, Service and Support Gaps</td>
<td>1, 2, 3, 4, 5, 6, 7</td>
</tr>
<tr>
<td>Co-Responder Programming</td>
<td>$1.9 M</td>
<td>Competitive, Community-based Grants, Service and Support Gaps</td>
<td>1, 2, 3, 4, 7</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sustainability and Evaluation</td>
<td>1, 3</td>
</tr>
</tbody>
</table>
The past several years have made many communities aware of vulnerabilities they face: environmental (fires, flooding, water shortages); economic stresses; and health related (COVID). As a result, many local governments have recognized the need to proactively and holistically address future shock events and stressors to protect lives, property, and livelihoods. By coordinating actions and fostering collaboration among government, businesses, and other stakeholders to implement resilience policies and procedures, communities are better prepared to address emerging challenges.

The Adams County Long-Term Recovery and Resiliency Plan will establish a framework that represents the vision for a resilient future. It represents a call to action and partnership, supporting proactive, ongoing coordination among the organizations and stakeholders to ensure it is prepared for, and has the capacity to recover from, any natural or manmade disaster. This process will capture our organization’s projects, services, programs, and partnerships in one document in order to better understand our capacity and resources as well as identify where gaps may exist.

SCOPE
The scope of this assignment is to create strategy, systems, and best practices for community adaptation and resiliency to natural and manmade disruptions, particularly serving low-income and underrepresented vulnerable neighborhoods and communities in Adams County. To achieve this, the process includes six primary tasks: (i) Convene and support the Adams County Resiliency Working Group (ACRWG); (ii) Perform an Existing Conditions Assessment; (iii) Community Engagement activities; (iv) Conduct a Community Needs Analysis; (v) Develop Recommendations; (vi) Create the Adams County Long-Term Recovery and Resiliency Strategic Plan and Implementation Strategy.

Deliverables will include an Adams County Resiliency Baseline Assessment and Report, Data Analysis and Initial Recommendations Workshop with the ACRWG, and a final Adams County Long-term Recovery and Resiliency Strategic Plan and Implementation Strategy.

WORK PLAN/APPROACH
The work group will employ a holistic view of the program, incorporating best practices in primary and secondary research, qualitative and quantitative analysis, and deep expertise across multiple disciplines to achieve Adams County’s goal of creating a dedicated process for resiliency, a shared resiliency vision and goals, and define and catalyze resiliency priority projects. Consistent the aforementioned Scope, there are six designed primary tasks, each with specific activities. Tasks:

1. Convene and support the Adams County Resiliency Working Group
2. Perform an Existing Conditions Assessment
3. Community Engagement activities
4. Conduct a Community Needs Analysis
5. Develop Recommendations
6. Create the Adams County Long-Term Recovery and Resiliency Strategic Plan and Implementation Strategy

IMPACT
This work will have a short-term strategic action plan to address processes and organizational issues related to the internal County functions and organization to ensure policies, procedures, and organizational structure enable Adams County to be proactive during emergencies and provide efficient and equitable services during recovery. The Long-term Recovery and Resiliency Strategic Plan will also provide the opportunity to develop a dedicated process for resiliency, develop a shared resiliency vision and goals, define and catalyze resiliency priority projects, and complement resiliency planning efforts in the community.

WORKPLAN DETAILS
Each of the six primary tasks are described below. We acknowledge that as the project progresses, modifications may be required based on the needs of Adams County and project stakeholders.

Task 1: Convene and Support the Adams County Resiliency Working Group
The Adams County Resiliency Working Group (ACRWG) will be a fundamental part of the resiliency strategy development and implementation. It will serve as a leadership team that oversees, informs, and coordinates resiliency activities across county agencies and organizations. The Group will consist of participants representing various County departments as well as community-based organizations to provide a diverse panel of expertise, interests, and perspectives to the project team.

Participation in the ACRWG will consist of two virtual meetings and two in-person convenings throughout the project period to review project materials and shape project outputs. ACRWG members may also be asked to participate in individual phone interviews with the project team during the Existing Conditions Assessment and Community Needs Analysis tasks.

The time, effort, and expertise of the ACRWG is acknowledged and respected, and while there are no honorariums budgeted for ACRWG participation, meetings and tasks will be designed to maximize engagement and member input in an efficient, productive, and professional manner.
Long-Term Recovery and Resiliency

Task 2: Perform an Existing Conditions Assessment
The Synergy Team will perform a comprehensive review and evaluation of existing community resources, studies, plans, and programs to gain a baseline understanding of the recovery and resilience assets, needs, and opportunities. Research will include an exploration of geophysical and meteorological data and social vulnerability indices and other key influential factors such as existing land use, population demographics, housing trends, transportation and critical infrastructure, and community-based networks that could augment and support County services. Beyond reliance on existing County data and documents, the project team will identify potential sources for new data that may inform the assessment and subsequent recommendations for resilience-building initiatives.

In addition to desk research, the Synergy Team will conduct primary research to inform the community assessment. This could include interviews with County leadership as well as other select stakeholders from the Adams County community.

This research will be further enhanced with the use of Geographic Information Systems (GIS) to assist with the mapping and spatial analysis of geophysical and environmental hazards and their interactions with low-income, underrepresented, and vulnerable neighborhoods and communities. This holistic view of vulnerabilities will enable the project team to identify areas and issues of highest concern, thereby allowing us to prioritize resilience interventions in the Long-Term Recovery and Resiliency Strategic Plan.

The findings of the Existing Conditions Assessment will be synthesized and presented to the ACRWG along with findings from the Community Needs Analysis and Community Engagement activities, described below.

<table>
<thead>
<tr>
<th>TASK 2</th>
<th>DESCRIPTION</th>
<th>DURATION</th>
<th>MILESTONE/DELIVERABLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Perform an Existing Conditions Assessment</td>
<td>Activities: 1. Desk Research 2. Primary Research (interviews and small group discussions) 3. Map Community and Climate/Disaster Vulnerabilities</td>
<td>Mar 1- May 32, 2024</td>
<td>Preliminary Findings</td>
</tr>
</tbody>
</table>

Task 3: Community Engagement
The Existing Conditions Assessment will be complemented and enhanced through intentional and meaningful engagement with community-based organizations (CBOs), County residents, and interested parties to better understand the perceptions, behaviors, concerns, and priorities of County stakeholders related to long-term recovery and resiliency. With a focus on underserved and underrepresented populations, the Synergy Team will coordinate the identification, outreach, and engagement of those likely to be most impacted by the adverse effects of climate and disaster risks.

Building on the knowledge generated from resident engagement activities and surveys recently conducted by the County, the Synergy team will organize and facilitate small group discussion to garner additional insights into the challenges and opportunities of long-term recovery and resiliency across multiple sectors. Importantly, this process will provide residents and stakeholders with an opportunity to engage directly in the development of the Adams County Long-term Recovery and Resiliency Strategic Plan, providing critical qualitative data and community priorities for the project team to translate into an actionable strategy and implementation plan.

There will be six in-person small group discussions, each focusing on a specific sector: Community, Economy, Health & Social, Housing, Infrastructure, Watersheds & Natural Resources. These sectors are aligned with those set forth in the Colorado Resiliency Framework and will serve as a guide for organizing priorities across sectors in Adams County.

The discussions will be scheduled for two hours each and will be conducted in strategic locations throughout the County in order to maximize participation and engagement. The exact locations are to be determined in consultation with Adams County staff and the Adams County Resiliency Working Group. For interested parties that are not able to attend discussions in-person, the Synergy team will provide virtual participation options to ensure equitable access to engagement with the process.

<table>
<thead>
<tr>
<th>TASK 3</th>
<th>DESCRIPTION</th>
<th>DURATION</th>
<th>MILESTONE/DELIVERABLE</th>
</tr>
</thead>
</table>
Long-Term Recovery and Resilience

Task 4: Community Needs Analysis
Having completed comprehensive primary and secondary research, utilizing both qualitative and quantitative data, the Synergy team will begin a structured analysis to refine our understanding of County recovery and resilience strengths and vulnerabilities, identify essential service gaps, and align high-impact resilience-building strategies with community priorities.

To do this, the Synergy team will apply our Community Resilience Assessment Framework and Tools (CRAFT) to ensure a holistic and methodical approach to data analysis across sectors and stakeholders. The outcome of CRAFT lay the foundation for the Strategic Plan, providing a basis for additional engagement with the Working Group and Adams County project team to identify and refine priority strategies, projects, and implementation plans. Below is an example of a CRAFT output, identifying community resiliency strengths (in green) and vulnerabilities (in red).

### Task 4: Community Needs Analysis

<table>
<thead>
<tr>
<th>TASK 4</th>
<th>DESCRIPTION</th>
<th>DURATION</th>
<th>MILESTONE/DELIVERABLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Needs Analysis</td>
<td>Activities: 1. CRAFT Analysis 2. Virtual Presentation of Findings to ACRWG</td>
<td>Jul 1 - Jul 31, 2024</td>
<td>CRAFT Report and Virtual Presentation</td>
</tr>
</tbody>
</table>

Task 5: Develop Recommendations
The Analysis conducted in Task 4 will inform the next phase of the CRAFT methodology, which facilitates the identification of County structures, policies and procedures which could be considered either enablers or obstacles to building long-term recovery and resilience capacity internally and externally. Additional analysis will be performed to align those enablers and obstacles with the vision and goals identified during Tasks 1-3, which will inform which programs, projects, and/or initiatives will contribute to the greatest reduction of risk and increase in recovery and resilience capacity for the residents, businesses, and visitors of Adams County.

This analysis will result in a set of recommendations that have been informed by thorough research and comprehensive stakeholder input. As such, the recommendations will account for the unique opportunities and constraints of Adams County government and community partners so that they become realistic, actionable, and impactful to the community as a whole. These recommendations will be provided as a report to the Working Group, allowing ample opportunity for review and feedback. The Synergy team will then convene an in-person workshop with the Working Group to facilitate a discussion on the recommendations and a determination of priority resilience themes and programs for inclusion in the Adams County Long-term Recovery and Resiliency Strategic Plan.

<table>
<thead>
<tr>
<th>TASK 5</th>
<th>DESCRIPTION</th>
<th>DURATION</th>
<th>MILESTONE/DELIVERABLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop Recommendations</td>
<td>Activities: 1. Draft initial recommendations 2. In-person workshop with ACRWG to review and refine recommendations</td>
<td>Aug 1 - Sep 30, 2024</td>
<td>Recommendations Workshop with ACRWG</td>
</tr>
</tbody>
</table>
Task 6: Create the Adams County Long-Term Recovery and Resilience Strategic Plan and Implementation Strategy

To make the Resiliency and Recovery Plan a vital, living document for Adams County, it is essential to integrate all the elements and develop a structure that is easily accessible and easy to read. The drafting of the Plan will be iterative, with several checkpoints for County and public review and input before finalizing the Strategic Plan and Implementation Strategy.

The Synergy Team will first draft and propose a framework for plan assembly and integration, including considerations for visual and content layout and referencing.

Once the County Team has reviewed the options and selected the preferred approach, we will prepare a detailed outline on the plan structure for review. The goal will be to describe to the reader the importance of the document and its relation to their priorities to further buy-in of plan implementation.

With the plan structure and format determined, the Synergy team will begin drafting narratives and content to accompany the strategic, operational, and programmatic recommendations defined in Task 5.

Concurrent to the initial drafting of the Plan, the Synergy team will develop a public outreach strategy to socialize the draft Plan and solicit input from residents, interested stakeholders, and the general public. We will work collaboratively with the Adams County project team to identify the most appropriate strategies and tactics to share the plan widely across the community and encourage stakeholder feedback.

This feedback will then be integrated into the Plan before submitting the draft to the ACRWG for their review. Working Group comments and feedback will be included into a final draft which will be submitted to Adams County for approval.

Following approval of the Plan, the Synergy team will remain ready and available for any presentations or working sessions with County leadership.

<table>
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<tr>
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Adams County is shifting from an evaluation-based performance system to a KPI-based system. Historically, data collection has been done through a program evaluation lens, meaning an evaluation was done once a program was up and running for some time or completed to see if it worked.

Through their ARPA funded partner, Rocky Mountain Partnership (RMP), Adams County will be working directly with all grantees to create Logic Models and KPIs. The RMP is a group of cross-sector community partners and community members who work together to solve difficult problems that stand in the way of economic and social mobility.

Their vision is an inclusive and prosperous region where every community member, regardless of race, ethnicity, gender, age, zip code or circumstance, can earn an income that allows them to take care of themselves and their families and thrive from cradle to career.

Separate from partner organizations doing collective work, RMP's Backbone Team staff members serve as the neutral supporting infrastructure with specific skills and expertise to provide facilitation, technology and communications support, data collection and reporting, and logistical and administrative support. The Backbone Team provides a framework that uses continuous improvement to meet targets at the individual and community level. The Backbone’s staff of data, facilitation, and continuous improvement experts engages the community to ensure critical voices are heard, works across sectors to create a shared vision, and holds local partners accountable for results. The Backbone exists to ensure the collective work moves forward and holds an unwavering focus on results. Collective work doesn’t mean the work is exclusively collective. Working within the RMP means access to tailored strategy, data, and leadership support for individual organizations that ladder up to improving the system.
RMP’s collective framework is rooted in StriveTogether’s nationally recognized Theory of Action to produce true community-wide strategy and policy alignment and lead to powerful results. This framework includes monitoring progress toward defined milestones that have been proven to lead to greater success in improving community-level outcomes. The Theory of Action is built on four core pillars: Shared Community Vision, Evidence-Based Decision Making, Collaborative Action, and Investment and Sustainability. This framework is what is needed for decision makers to work alongside community members to decide, commit, focus, and demand the changes needed to increase social and economic mobility for all members of a community.

RMP is deeply committed to building the capacity and capability of member partners to build and re-imagine systems and policies that better serve communities by uniting siloed efforts across departments and organizations. The barriers preventing upward mobility throughout COVID-19 are complex, and the interconnections of those barriers is complex. But the solutions do not have to be. The ‘what’ is well-studied, researched, tested, and documented. COVID-19 has shown the validity, value, and success of RMP’s data-driven, outcomes-focused framework.

Each project will create the targets (key indicators) that will get them to their overall goal and will fall under the umbrella of county-wide resiliency and recovery efforts. KPI metrics will be assessed regularly for agencies to evaluate in real time whether their project is meeting the needs of residents and implementation changes are needed in real time. RMP brings their expertise to provide coaching and training for grantees to assist them in the process. Program evaluations and impact of projects will be published in a public-facing dashboard.

Grantees and partner organizations also receive the ongoing support of the county’s Recovery and Resiliency team. This team is made up of three Grants Compliance Specialists, one Recovery Programs Coordinator, a Grants Fiscal Analyst, and the Recovery and Major Initiatives Administrator who support all ARPA subrecipients in the pre-award, monitoring, and grant close-out stages of this federal award. This ongoing support is crucial to the success of the COVID-19 grant program and the Tranche 2 regional initiatives funded by ARPA.

The county’s nonprofit organizations were quick to respond to the COVID-19 Pandemic and Emergency Response by implementing services and programs to serve the needs of the community. When the county started awarding ARPA funds for these programs and working alongside partners, we strategically funded nonprofit and community partners that did not have a lot of experience managing these types of grants and would typically not be considered for federal awards. By doing this, the county made sure access to federal funds was distributed to communities most impacted by the pandemic who were usually underserved.

Through various trainings, coaching sessions, and feedback, the Recovery and Resiliency Team are helping grow the skills, knowledge, and capacity of our subrecipients in managing federal grants. The county wants to ensure our most vulnerable populations have access to the services and programs needed for an equitable and resilient recovery from the COVID-19 pandemic even after the grant performance period has ended. One of our goals is to continue to foster these partnerships and support our subrecipients in planning ahead for the sustainability of their services and programs post ARPA funds.
## PROJECTS - TRANCHE 1

The Tranche 1 projects were specific to responding to the COVID-19 pandemic and were broken into four categories. Please see table below for a quick reference of all COVID-19 grants awarded with Tranche 1 funds.

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<th>ORGANIZATION</th>
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<td>Adams County School District 14: Homeless Supports Office Expansion</td>
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<td>Decrease food insecurity at Green Leaf and Villa Verde as a result of COVID-19</td>
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<td>Food Pantry Services for Adams County Residents Facing Food Insecurity Due to COVID-19</td>
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<td>Bennett Park and Recreation District</td>
<td>Recover Revenue lost from COVID restrictions</td>
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<td>Brighton Housing Authority</td>
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<td>CASA of Adams &amp; Broomfield Counties</td>
<td>CASA Volunteer Program</td>
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<td>$1,700,000.00</td>
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## Project Inventory

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<td>Community Uplift Partnership</td>
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<td>Expanding ECPAC’s Family Care Navigation Program Through Co-Location</td>
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<td>Early Childhood Partnership of Adams County (ECPAC)</td>
<td>Supporting Young Children and Their Caregivers Through a Three-Pronged Approach</td>
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<td>Every Child Pediatrics - Rocky Mountain Youth Medical and Nursing Consultants, Inc.</td>
<td>Virtual Scribe – Strategy to reduce clinician burnout and turnover while improving patient safety and satisfaction</td>
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<td>ARPA-097</td>
<td>Five Star Education Foundation</td>
<td>Five Star Resource Closets</td>
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<td>Food for Hope</td>
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<td>Foster Source</td>
<td>Therapeutic Services to Foster/Kinship Parents</td>
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<td>Front Range Community College Foundation</td>
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<td>ARPA-198</td>
<td>Griffith Centers for Children CHINS UP</td>
<td>Community Based Programs and Truancy Prevention</td>
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<td>Growing Home</td>
<td>Growing Home Infrastructure Development Project</td>
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<td>ARPA-157</td>
<td>Hope House Colorado</td>
<td>Self-Sufficiency Programs for At-Risk Teen Moms</td>
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<td>Jesus on Colfax Ministries</td>
<td>Street Safety Program</td>
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<td>Junior Achievement-Rocky Mountain</td>
<td>Junior Achievement Programs for Adams County Youth</td>
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<td>Kids First Health Care</td>
<td>Expansion of Children and Youth Mental Health Services</td>
<td>$603,409.67</td>
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<td>ARPA-100</td>
<td>Kids First Health Care</td>
<td>New Pediatric Primary Care Clinic at Maiker Housing Community</td>
<td>$618,264.00</td>
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## Project Inventory

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<td>Kids in Need of Dentistry Adam County Oral Health</td>
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<td>Orchard Hill Community Spaces</td>
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<td>Mile High United Way</td>
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<td>The Rocky Mountain Partnership: a collective impact approach to eliminate equity gaps amplified by the COVID-19 Pandemic</td>
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<td>Servicios de La Raza</td>
<td>Culturally Appropriate and Equitable Vaccine/Booster information and administration with a focus in Latinos and other BIPOC Adams County Residents</td>
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<td>Culturally and Linguistically Appropriate Mental Health and Substance Misuse Treatment Services for Low-Income Latino Adults and Children in Adams County</td>
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## Project Inventory

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<td>Economic Stimulus &amp; Recovery</td>
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</tr>
<tr>
<td>ARPA-217</td>
<td>Vuela for Health</td>
<td>Mejorando la Salud Juntos (Improving Health Together)</td>
<td>$90,076.33</td>
<td>Health &amp; Wellness</td>
<td>135</td>
</tr>
<tr>
<td>ARPA-056</td>
<td>WeeCycle</td>
<td>Baby Gear Essentials</td>
<td>$618,491.00</td>
<td>Family Stability</td>
<td>108</td>
</tr>
</tbody>
</table>
## Small Business Grants

<table>
<thead>
<tr>
<th>ARPA ID</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
<th>ADCO CATEGORY</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA-6</td>
<td>Adams County Sheriff's Office Employee Foundation</td>
<td>Operation Freebird</td>
<td>$1,200.00</td>
<td>Health &amp; Wellness</td>
</tr>
<tr>
<td>ARPA-80</td>
<td>Alley Cat Beads</td>
<td>New product line</td>
<td>$3,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-29</td>
<td>Awakening Balance LLC</td>
<td>Awakening Balance Acupuncture - Full Spectrum Traditional Chinese Medicine</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-62</td>
<td>Cakes By Karen</td>
<td>Cakes By Karen</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-2</td>
<td>Fleet Management Services</td>
<td>Fleet Management Services</td>
<td>$75,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-68</td>
<td>Galaxy Towing LLC</td>
<td>Galaxy Towing Maintenance</td>
<td>$7,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-91</td>
<td>GE Heating &amp; Air, LLC</td>
<td>Small Family Owned Business in Northglenn</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-52</td>
<td>Hanavan Holdings International, Inc</td>
<td>Small Business Economic Recovery &amp; Workforce Development</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-5</td>
<td>Healthy spine llc</td>
<td>Economic recovery relief</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-103</td>
<td>Heidi's Test Kitchen dba Heidi's Brooklyn Deli</td>
<td>Covid Relief and Continuation of Business Operations</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-31</td>
<td>Intrepid Bodyworks</td>
<td>Expansion of Intrepid Bodyworks</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-15</td>
<td>OTM Skin LLC</td>
<td>OTM Skin's Community Tattoo Removal Program</td>
<td>$20,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-54</td>
<td>Panaderia y Antojitos La Piramide</td>
<td>Panaderia Antojitos La Piramide</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-94</td>
<td>Rain Dance Car Wash LLC</td>
<td>Covid Recovery Plan</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-199</td>
<td>Stage Images Dance Studio - The Next Generation, LLC</td>
<td>Rent and Equipment for Program Growth</td>
<td>$10,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-79</td>
<td>Ultimate Beauty Haircare and Supplies LLC</td>
<td>Covid-19 relief</td>
<td>$5,000.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-145</td>
<td>Victory Grange</td>
<td>Compensate for loss of rental income due to Pandemic</td>
<td>$3,900.00</td>
<td>Economic Stimulus &amp; Recovery</td>
</tr>
<tr>
<td>ARPA-28</td>
<td>Vida Consejeria Individual &amp; Familiar LLC</td>
<td>Vida Consejeria Individual &amp; Familiar</td>
<td>$30,000.00</td>
<td>Health &amp; Wellness</td>
</tr>
</tbody>
</table>

*Small business grant/beneficiary, no reporting required.*
The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs across many domains. Impacts were realized in virtually every sector including housing, food security, health and mental health, family stability, economic burden, etc.

Through the distribution of American Rescue Plan Act funding, the Adams County Community will abate the harms caused by the COVID-19 Pandemic and its effects.

Key Drivers of the Problem

- Increased economic inequality and decreased spending power in conjunction with a lack of social supports to fall back on
- Housing costs have increased due to low interest rates and materials costs while protections like the eviction moratorium expired
- Risk factors for poor mental health and family trauma increased with a worsening economy, stay at home mandate, and closing of schools and childcare facilities
- Educational pathways and social/emotional learning were disrupted by the transition to remote schooling
- Demand for mental health/healthcare increased at a time when professionals began leaving the profession

Strategies & Interventions

Distribute $34M American Rescue Plan Act Funding to organizations or groups championing efforts to ameliorate issues caused by COVID-19

We distributed $34M American Rescue Plan Act to champion COVID-19 recovery and resiliency across the following areas:

- Economic Stimulus & Recovery: 20 Programs Funded
- Health & Wellness: 20 Programs Funded
- Shelter Support & Community Safety: 22 Programs Funded
- Family Stability: 18 Programs Funded
Project ARPA-170

**Project Overview**

ARPA #: ARPA-170

PROJECT NAME: Workforce Retention and Recruitment

ORGANIZATION: 27J Schools

ORGANIZATION WEBSITE: [www.sd27j.org](http://www.sd27j.org)

AWARD AMOUNT: $1,000,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC DESCRIPTION: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

---

**Narrative**

The project is focused on workforce retention and recruitment. It is intended to provide incentives to current staff to stay in their current roles to maintain continuity for students and for the support structures of the district and to enhance current recruitment efforts. All regular staff received a $500 gross pay bonus in their December paycheck.

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**Use of Evidence**

Evidence based programming dollars: N/A
Project Overview

ARPA #: ARPA-220

PROJECT NAME: Support Adams 14 Scholars and Funding the Unfunded

ORGANIZATION: Adams 14 Education Foundation

ORGANIZATION WEBSITE: adams14foundation.org

AWARD AMOUNT: $35,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC DESCRIPTION: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

The Adams 14 Education Foundation board uses fundraising to support the scholarship program, Funding the Unfunded mini-grant program, and Leadership Commerce City. In 2020 and 2021, the Foundation did not raise enough funds to run these programs to full capacity. The Foundation board had to use funds from the Foundation’s reserves to float these programs. Both of these programs support the students and staff of the Adams 14 School District.

The funds allow us to provide additional funds for more teacher-created programs and additional support for our scholarship students.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity. In 2021, over 46K Adams County community members were food insecure.

We are working to increase the number of Adams County community members who have access to fresh and shelf stable food.

Adams 14 Education Foundation is gathering qualitative stories about the impact of these supports on students.
## Key Drivers of the Problem

- Rising economic inequality and lack of social supports available to households
- Loss of school funding due to the COVID-19 pandemic
- Postsecondary costs continue to rise
- Drop in enrollment
- Summer melt - students accept a scholarship and acceptance into a program but do not end up completing enrollment and showing up in the fall

## Strategies & Interventions

- **Activity 1:** Distribute scholarships to high school students
- **Activity 2:** Provide students who have received scholarships with dedicated support
- **Activity 3:** Funding the Unfunded program

## Goals & Progress Metrics

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>69.99% of students successfully enrolled</td>
<td>—</td>
<td>award 70 more scholarships</td>
</tr>
</tbody>
</table>

**Metric:** # scholarships awarded

**Long-Term Goal:**

- 95% of students awarded scholarships successfully enroll in a post high school training or education program
- Metric: % students who enroll

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>75% obtain credential</td>
<td>—</td>
<td>95% of students awarded scholarships successfully enroll in a post high school training or education program</td>
</tr>
</tbody>
</table>

**Metric:** % students who enroll

**Long-Term Goal:**

- 75% of students awarded scholarships successfully complete a credential
- Metric: % students who obtain a credential

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>69.99% of students successfully enrolled</td>
<td>—</td>
<td>Provide 30 teachers with supplies through the funding the unfunded program</td>
</tr>
</tbody>
</table>

**Metric:** # teachers receiving supplies

**Long-Term Goal:**

- 95% of students awarded scholarships successfully enroll in a post high school training or education program
- Metric: % students who enroll
Project ARPA-133

Project Overview
ARPA #: ARPA-133

PROJECT NAME: Adams 14 - Motorola Nitro

ORGANIZATION: Adams County School District 14

ORGANIZATION WEBSITE: www.adams14.org

AWARD AMOUNT: $1,000,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.4 Household Assistance: Internet Access Programs*

Narrative
The Adams 14 - Motorola Nitro project is intended to provide consistent and reliable high-speed internet for our students at their homes.

Use of Evidence
Evidence based programing dollars: $0
Project ARPA-182

Project Overview

ARPA #: ARPA-182

PROJECT NAME: Centro Comunitario

ORGANIZATION: Adelante Community Development

ORGANIZATION WEBSITE: adelantecommunity.org

AWARD AMOUNT: $1,886,362.67

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.8-COVID-19 Assistance to Small Businesses

Narrative

Adelante Community Development (ACD) seeks ARPA funding to launch El Centro Comunitario Adelante (El Centro). El Centro will serve as a conduit for equitable access to government pandemic relief funds by offering community resources, business education, and resources specifically designed to meet the needs of the Latino community.

This physical location to house operations and increase staff capacity to support minority-owned businesses and families. Unlike other business resources in the region, ACD is both representative of and trusted by the Latino community members, which constitute approximately 41% of the 522,000 total people of Adams County.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially for Spanish speaking entrepreneurs. The pandemic spurred loss of employment, reduced hours, and reducing or quitting paid work to care for children for many Adams County community members.

We are working to ensure Spanish speaking entrepreneurs have the resources needed to move forward and that we remove any barriers that limit their ability to be successful and create a positive impact.

Use of Evidence

Evidence based programing dollars: $0
# Key Drivers of the Problem

- Small businesses have had to close due to workforce shortage
- Latino community disproportionately impacted by economic burden incurred through COVID-19
- Systemic bias and racism present in the system
- Spanish language resources and info are lacking
- Widespread mistrust of the government

## Goals & Progress Metrics

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs provided to 80 entrepreneurs</td>
<td>3,492 entrepreneurs</td>
<td>3,600 individuals express interest and apply to education programs</td>
<td>33% of interested individuals (1,200) will engage in the education programs</td>
</tr>
</tbody>
</table>

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>200 individuals received assistance</td>
<td>2,419 individuals received assistance</td>
<td>200 communications and marketing products developed for business owners</td>
<td>75% of engaged individuals receive access to partners and other business information</td>
</tr>
</tbody>
</table>

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>60 entrepreneurs graduated with a certificate/certification</td>
<td>218 entrepreneurs graduated with a certificate/certification</td>
<td>300 entrepreneurs graduate ACD classes with a certificate/certification</td>
<td>95% of graduates report the training/consulting they were provided helped them start/maintain their business</td>
</tr>
</tbody>
</table>

### Strategies & Interventions

- **Activity 1**: Provide comprehensive entrepreneurship and business education programs that meet the needs of Spanish speakers
- **Activity 2**: Support entrepreneurs to access funding and resources, navigate complex regulations and compliance requirements, and access valuable field insights
- **Activity 3**: Provide Spanish-speaking entrepreneurs educational courses aimed at helping build a strong foundation for their business and to help upskill them
# Project ARPA-208

## Project Overview

**ARPA #:** ARPA-208  
**PROJECT NAME:** North Aurora AEOC COVID Recovery Program  
**ORGANIZATION:** Aurora Economic Opportunity Coalition  
**ORGANIZATION WEBSITE:** theaeoc.org  
**AWARD AMOUNT:** $75,000.00  
**ADCO CATEGORY:** Economic Stimulus & Recovery  
**EXPENDITURE CATEGORY:** Public Health: COVID-19 Mitigation & Prevention  
**EC CATEGORY:** 1.9-COVID 19 Assistance to Non-Profits

## Narrative

Funding will support the Aurora Economic Opportunity Coalition’s (AEOC) COVID-19 response and recovery programs directed at immigrant and refugee communities of North Aurora. Specifically, it will support vaccination clinics, outreach to Spanish-speaking households, workforce development programs and basic needs assistance that address health equity. This organization’s objective is to establish economic equity that supports the revitalization of North Aurora by empowering long-time residents and small business owners, particularly immigrants, refugees and people of color.

## Use of Evidence

Evidence based programming dollars: $0

## The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially healthcare and housing. In 2021, over 53K Adams County community members were uninsured.

We are working to increase the number of day laborers, immigrants, refugees, and other community of colors being developed for the workforce and accessing critical services tied to health and social determinants of health (including housing).
Key Drivers of the Problem

- Vaccine hesitancy among population
- Small businesses have had to close due to workforce shortage
- Rapidly growing non-English speaking population in Aurora

Strategies & Interventions

- **Activity 1**: Run workforce development programs to day laborers, immigrants, refugees and other communities of color
  
  - Short-Term Goal: 1,000 individuals participate in workforce development programs
  - Long-Term Goal: 2,000 individuals have improved job and employment outcomes

- **Activity 2**: Conduct outreach to Adams County non-English speaking communities about COVID-19 and vaccinations and offer them community vaccination clinics
  
  - Short-Term Goal: 15 COVID-19 related events hosted
  - Long-Term Goal: 300 people vaccinated

- **Activity 3**: Provide wrap-around services that address housing and other social determinants of health
  
  - Short-Term Goal: 1,000 community members referred to services
  - Long-Term Goal: 95% of graduates report the training/consulting they were provided helped them start/maintain their business

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>300</td>
<td>—</td>
<td>1,000</td>
<td>2,000</td>
</tr>
<tr>
<td>300</td>
<td>96</td>
<td>1,000</td>
<td></td>
</tr>
<tr>
<td>95%</td>
<td>1,000</td>
<td>2,000</td>
<td></td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>—</td>
<td>96</td>
<td>15</td>
<td>300</td>
</tr>
<tr>
<td>96 people vaccinated</td>
<td>700 community members reached</td>
<td></td>
<td></td>
</tr>
<tr>
<td>96 people vaccinated</td>
<td>700 community members reached</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**ACTIVITY 3**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>300</td>
<td>—</td>
<td>1,000</td>
<td></td>
</tr>
<tr>
<td>300</td>
<td>1,000</td>
<td>1,000</td>
<td></td>
</tr>
<tr>
<td>1,000</td>
<td>95%</td>
<td>1,000</td>
<td></td>
</tr>
</tbody>
</table>
Project ARPA-124

Project Overview
ARPA #: ARPA-124

PROJECT NAME: Recover Revenue lost from COVID restrictions
ORGANIZATION: Bennett Park and Recreation District
ORGANIZATION WEBSITE: www.bennettrec.org
AWARD AMOUNT: $80,000.00
ADCO CATEGORY: Economic Stimulus & Recovery
EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention
EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

<table>
<thead>
<tr>
<th>Narrative</th>
<th>Use of Evidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>We are a community recreation center that</td>
<td>Evidence based programing dollars: $0</td>
</tr>
<tr>
<td>serves the eastern plains of Colorado. During</td>
<td></td>
</tr>
<tr>
<td>the pandemic, we had to shut down for safety</td>
<td></td>
</tr>
<tr>
<td>and then were restricted to the number of</td>
<td></td>
</tr>
<tr>
<td>patrons who could be in the establishment at</td>
<td></td>
</tr>
<tr>
<td>any given time.</td>
<td></td>
</tr>
<tr>
<td>Due to the length of time we had restrictions,</td>
<td></td>
</tr>
<tr>
<td>we had many cancellations of memberships. We</td>
<td></td>
</tr>
<tr>
<td>would like to continue the employment of staff</td>
<td></td>
</tr>
<tr>
<td>and renew relationships with community members</td>
<td></td>
</tr>
<tr>
<td>in hopes they will return for recreation in</td>
<td></td>
</tr>
<tr>
<td>our facility.</td>
<td></td>
</tr>
</tbody>
</table>

Narrative
We are a community recreation center that serves the eastern plains of Colorado. During the pandemic, we had to shut down for safety and then were restricted to the number of patrons who could be in the establishment at any given time.

Due to the length of time we had restrictions, we had many cancellations of memberships. We would like to continue the employment of staff and renew relationships with community members in hopes they will return for recreation in our facility.
Project ARPA-042

**Project Overview**

ARPA #: ARPA-042

PROJECT NAME: Free English as a Second Language and High School Equivalency Preparation classes

ORGANIZATION: Coal Creek Adult Education Center

ORGANIZATION WEBSITE: [www.coalcreekadulted.org](http://www.coalcreekadulted.org)

AWARD AMOUNT: $15,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

**Narrative**

ARPA funds for Free English as a Second Language and High School Equivalency Preparation classes in Adams County during a 12-month period. We are funding free adult High School Equivalency (GED/HiSet) and English as a Second Language classes for Colorado residents. Our classes are virtual and in-person with in-person classes taking place in Brighton, Northglenn, and Broomfield. The majority of the students we serve are located in Adams County. In this county, 17.7% (over 50,000 residents) of the over-25 population has less than a high school diploma or its equivalent.

**Use of Evidence**

Evidence based programing dollars: $0
Project ARPA-176

Project Overview
ARPA #: ARPA-176

PROJECT NAME: 3 Non-Profit Coffee Houses
ORGANIZATION: Community Uplift Partnership
ORGANIZATION WEBSITE: www.cupcolorado.org
AWARD AMOUNT: $75,000.00
ADCO CATEGORY: Economic Stimulus & Recovery
EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention
EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

Narrative
We work to strengthen young adults ages 15-24 through various challenges including the COVID-19 pandemic, generational issues, mental health, gender dysphoria, aging out of foster care, juvenile justice/diversion, and high school equivalency. We assist clients in finding young adult courses and workshops and help them build confidence to get their first or next job. We hire them at our nonprofit coffee shops, working through basic needs, life skills, and modeling a healthy work environment. The need for young adult support and mentoring is on the rise. We have two new coffee shops opening in Adams County.

Use of Evidence
Evidence based programing dollars: $0
Project ARPA-188

**Project Overview**

ARPA #: ARPA-188

PROJECT NAME: Virtual Scribe – Strategy to reduce clinician burnout and turnover while improving patient safety and satisfaction

ORGANIZATION: Every Child Pediatrics - Rocky Mountain Youth Medical and Nursing Consultants, Inc.

ORGANIZATION WEBSITE: everychildpediatrics.org

AWARD AMOUNT: $75,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

**Narrative**

Every Child Pediatrics is piloting a virtual scribe service in our Thornton Clinic to help reduce the immediate and long term impact of COVID-19 on clinician well-being. Utilizing virtual medical scribes and other virtual tools can reduce clinician burnout by taking on administrative tasks for the clinician, improving job satisfaction by removing distractions, allowing for more meaningful patient interaction, lowering turnover rates, enhancing productivity, and increasing patient satisfaction.

**Use of Evidence**

Evidence based programming dollars: $0

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially labor shortages and turnover in the healthcare industry.

We are working to increase healthcare capacity in order to provide accessible, affordable, high-quality health care and support programs to children across Colorado, regardless of their family’s ability to pay.
**Key Drivers of the Problem**

- The healthcare labor shortage is exacerbated by clinician burnout due to administrative burden.
- Lack of clinician capacity impacts every phase of the healthcare pipeline causing backups to chart closure and reductions in patient satisfaction.

**Strategies & Interventions**

Activity 1: Identify providers at risk of burnout using available metrics within the EMR and additional metrics that indicate burnout and provide them with tools to assist in situations.

**Goals & Progress Metrics**

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baselines are based on individual providers</td>
<td>—</td>
<td>All providers are above <strong>1.8 closed encounters per hour</strong>&lt;br&gt;Metric: # closed encounters per hour in the EMR</td>
<td>All providers in the pilot program reduce their post visit encounter time by <strong>5-8%</strong>&lt;br&gt;Metric: Post visit encounter time</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- All providers in the pilot program increase their time spent during business hours by at least **5%**<br>Metric: % of time spent during business hours
- All providers in the pilot program reduce their time spent after business hours by **10%**<br>Metric: % of time spent after business hours

**Long-Term Goal**

- Once the individual provider backlog stabilizes to a sustainable level of 60 or fewer encounters per provider, we expect the aggregate time spent after hours to reduce by at least **10%**<br>Metric: % of time spent after business hours (aggregate)
- 50% of providers experience improvement in at least one metrics that support provider well-being or contribute to provider burnout (short term metrics)<br>Metric: % of providers experiencing improvement in at least one of the short term metrics listed
**Project Overview**

ARPA #: ARPA-117

**PROJECT NAME**: Adams 12 Summer Explores

**ORGANIZATION**: Five Star Education Foundation

**ORGANIZATION WEBSITE**: [www.5starfoundation.org](http://www.5starfoundation.org)

**AWARD AMOUNT**: $1,052,348.33

**ADCO CATEGORY**: Economic Stimulus & Recovery

**EXPENDITURE CATEGORY**: Negative Economic Impacts: Assistance to Households

**EC CATEGORY**: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

---

**Narrative**

The Summer Explores program works to address the following inequities for Adams 12 Five Star students:

- Providing highly qualified staff to accelerate learning and work to close the existing learning gaps that resulted during in-person closures due to COVID-19.

- Provide stable meal options with regular school breakfast and lunch when these options may not typically be available during summer months.

- Provide experiential learning opportunities (e.g. bowling, golf, swimming) more common to student’s counterparts in middle- and upper-class homes.

- Provide social interactions with peers in a joyful setting not typically available over the summer when schools are closed to recover from the social isolation incurred during in-person closures.

- Provide physical fitness and movement daily.

- Provide rich language experiences and English practice for all students for whom English is their second language.

- Provide transportation to and from Summer Explores programming or equitable access to the resources by placing them within walking distance.

---

**Use of Evidence**

Evidence based programming dollars: $1,052,348.00

**NARRATIVE**

This program is evaluated based on enrollment data, completion of the program, credits earned, and the number of seniors completing their graduation requirements. No program evaluation other than data collection for this report.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs by disrupting educational pathways and imposing learning losses associated with remote learning.

We are working to ensure that students who were disproportionately impacted by COVID and the overall economic downturn will have access to needed academic supports, basic needs and social-emotional supports to enhance their academic growth and overall well being.
**Key Drivers of the Problem**

- Significant learning gaps have developed as a result of the instability between remote and in-person learning.
- Schools are historically underfunded to meet the academic, social-emotional and basic needs of students, particularly with the incredible impact of COVID-19 and subsequent economic downturn.

**Goals & Progress Metrics**

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td>1 deaf and blind student and 2 hearing impaired served and 154 recovered missing credits</td>
<td><strong>30</strong> DHH students are served Metric: # DHH students served</td>
<td><strong>500</strong> students were able to recover missing credits Metric: # high school students that were able to recovery their missing credits over the summer</td>
</tr>
</tbody>
</table>

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td>15,000 Adams County students</td>
<td>2,172 total students have participated in all summer programming</td>
<td><strong>250</strong> middle school students are served Metric: # middle school students served</td>
</tr>
</tbody>
</table>

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td>0 did not exist prior to grant;</td>
<td>19 teachers received training</td>
<td><strong>100%</strong> have access to free transportation Metric: # students engaged in summer programming that had access to free transportation</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>250</strong> served Metric: # middle school students served so that they can be better prepared for their academic journey throughout the school year</td>
<td><strong>80%</strong> report renewed invigoration and skills Metric: % teachers who report a renewed sense of invigoration and skills to approach students with unique learning needs</td>
</tr>
</tbody>
</table>
Project Overview

ARPA #: ARPA-090

PROJECT NAME: High Needs Program

ORGANIZATION: Front Range Community College Foundation

ORGANIZATION WEBSITE: www.frontrange.edu/about/frcc-foundation/index.html

AWARD AMOUNT: $50,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.10-COVID-19 Aid to Impacted Industries

### Narrative

Front Range Community College (FRCC) and the Front Range Community College Foundation used the funds to support one (1) full-time Clinical Coordinator for a period of 12 months (1 year) at our Westminster Campus. This individual supports Westminster campus nursing students in three key areas: clinical placement coordination and data tracking, support of the nursing lab and simulation training, and programmatic support (administrative/student enrollment). The Clinical Coordinator also tracks student health data to meet FRCC partner healthcare provider requirements. The FRCC Foundation and FRCC focused on students pursuing nursing degrees. The project is aimed to directly support Adams County’s goals of expanding academic support and critical workforce training and secondarily strengthening Adams County’s public health infrastructure.

### Use of Evidence

Evidence based programing dollars: $0

The COVID-19 pandemic has led to economic disruptions and amplified community needs, including persistence and completion for Front Range Community College (FRCC) students. By 2021, only 23% of the fall 2014 cohort had completed their program within 6-years, and approximately 19% of the cohort transferred out to another institution.

We are working to increase the persistence and completion for FRCC students.
Project ARPA-090

Key Drivers of the Problem

Rising economic inequality and lack of social supports available

During COVID, many students were unable to finish their education because they lost work, became sick, or had family members become sick

Students who struggle financially, experience ‘flat tire syndrome’ are more likely to drop courses and eventually drop out

Strategies & Interventions

Activity 1: Support FRCC students to help pay for rent, groceries, medical bills, child care, laptops, and more with up to $500 of financial assistance

ACTIVITY 1

**Baseline**

**Actual**

99 students have received high needs funding to date

**Short-Term Goal**

Give out $50,000 in financial supports

Metric: **Total dollar amount** given out in financial supports

**Short-Term Goal**

Support 100 students with financial supports

Metric: **# students supported**

**Short-Term Goal**

70% of students who receive financial supports enroll in and maintain 6 credits or more

Metric: **% students enrolling in and maintaining 6 credits or more**

**Short-Term Goal**

60% of students who receive financial supports enroll in and maintain 12 credits or more

Metric: **% students enrolling in and maintaining 12 credits or more**

**Long-Term Goal**

85% of students who receive financial supports stay enrolled/persist

Metric: **% students who are retained/persist**

**Long-Term Goal**

30% of students who receive financial supports complete their credential or certificate

Metric: **% of students completing their credential or certificate**
Project ARPA-109

Project Overview
ARPA #: ARPA-109

PROJECT NAME: Nurse Extern Transition to Practice Program
ORGANIZATION: Platte Valley Medical Center Foundation
ORGANIZATION WEBSITE: intermountainhealthcare.org/foundation/platte-valley-foundation
AWARD AMOUNT: $1,500,000.00
ADCO CATEGORY: Economic Stimulus & Recovery
EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention
EC CATEGORY: 1.10-COVID-19 Aid to Impacted Industries

Narrative
Platte Valley Medical Center Foundation (Platte Valley) will utilize $1.5 million from Adams County over three years to pilot an initiative in partnership with Colorado Christian University (CCU) that will bridge the gap between academia and practice to create practice-ready graduate nurses.

Use of Evidence
Evidence based programing dollars: $0

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially labor shortages and turnover in the healthcare industry.

We are working to increase nursing capacity and reduce turnover at Platte Valley Medical Center.

Platte Valley Medical Center is collecting stories of impact and anecdotes from nurses engaged in the program.
Key Drivers of the Problem

A perpetually worsening medical staff/nurse shortage due to:
- Baby boomer nurses nearing retirement age
- Aging population requiring more medical care
- Faculty shortages at schools limiting student acceptance
- Nurses leaving the field due to stress

Turnover is especially high for new nurses

Nurses are even less likely to stay in programs that lack robust professional development opportunities

Strategies & Interventions

Activity 1: Partner with Colorado Christian University (CCU) to develop a competitive-entry, specialty-specific transition to practice for top-seeded senior-level BSN nursing students by offering nurse extern positions

Activity 2: Support top nursing students to progress through the extern position and into a professional role with didactic and clinical content, monthly timelines, and assignment to a steady preceptor/mentor along with further didactic content to support post graduation

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>48</td>
<td>12</td>
<td>Reduce the number of contract nurses at Platte Valley Medical Center by 100%</td>
</tr>
</tbody>
</table>

Metric: # student nurses placed

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>48</td>
<td>Place 12 student nurses in the nurse extern program each year</td>
<td></td>
</tr>
</tbody>
</table>

Metric: # student nurses placed

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>0</td>
<td>0</td>
<td>70% of nurses will stay at Platte Valley for at least two years after program completion</td>
</tr>
</tbody>
</table>

Metric: % of nurses who stay at least two years

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>90%</td>
<td>80%</td>
<td>70% of nurses will stay at Platte Valley for at least two years after program completion</td>
</tr>
</tbody>
</table>

Metric: % of nurses who accept a job

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>95%</td>
<td>95%</td>
<td>70% of nurses will stay at Platte Valley for at least two years after program completion</td>
</tr>
</tbody>
</table>

Metric: % of nurses who are still there after 2 years
Project Overview
ARPA #: ARPA-207
PROJECT NAME: Ready to Work
ORGANIZATION: Ready to Work Aurora
ORGANIZATION WEBSITE: boulderbridgehouse.org/ready-to-work
AWARD AMOUNT: $202,348.33
ADCO CATEGORY: Economic Stimulus & Recovery
EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households
EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative
Our Ready to Work (RTW) Program provides a pathway to independence for adults experiencing homelessness. RTW offers balanced and effective solutions by offering three elements within one program immediately upon enrollment:

• Paid employment and workforce development training in a RTW Aurora-owned social enterprise.

• Dormitory-style housing in our RTW Aurora House (located on Peoria Ct. and Parker Rd., across from Nine-Mile Station).

• Case management support services, which include addiction recovery, financial management, and employment/housing counseling.

Use of Evidence
Evidence based programing dollars: $0
Project ARPA-160

Project Overview
ARPA #: ARPA-160

PROJECT NAME: The Rocky Mountain Partnership: a collective impact approach to eliminate equity gaps amplified by the COVID-19 Pandemic

ORGANIZATION: Rocky Mountain Partnership

ORGANIZATION WEBSITE: everychildpediatrics.org

AWARD AMOUNT: $250,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Other

EC CATEGORY: 2.37-Economic Impact Assistance: Other

Narrative
Rocky Mountain Partnership (RMP, the Partnership) improves economic and social mobility and closes equity gaps amplified by the COVID-19 pandemic. The collective effort of the Partnership builds on work already underway within the community to achieve long-term impact. The Partnership has identified the following initiatives that will yield the greatest impact in Adams County and the surrounding region:

- Regional Labor Shortage (Rocky Mountain Climbs): Addressing the current labor shortage by removing barriers to employment in critical industries, and once people are employed, increase their access to up-skilling and credentialing opportunities in the workplace.

- Credential Attainment: Support community members to attain a skill, credential, or degree that will prepare them to work in high-demand industries and earn a wage that allows them to support themselves and their families.

- Housing & Education: Improve access to affordable housing and improve educational outcomes for those living in affordable housing (including early learning, K-12, and those in the process of earning a skill, credential, or degree)

Use of Evidence
Evidence based programing dollars: $250,000.00

NARRATIVE
“The collective impact framework we utilize for our project has already been externally evaluated at the national level. You can view the external evaluation here:


In October, RMP received StriveTogether’s ‘Systems Change’ designation, which is a national recognition that follows a rigorous assessment and evaluation of how a collective partnership is changing systems to better serve community members.”
Project ARPA-210

Project Overview
ARPA #: ARPA-210

PROJECT NAME: Servicios de La Raza - Adams County Workforce Development

ORGANIZATION: Servicios de La Raza

ORGANIZATION WEBSITE: serviciosdelaraza.org

AWARD AMOUNT: $422,928.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.10-Assistance to Unemployed or Underemployed Workers

Narrative

Use of Evidence
Evidence based programing dollars: $0

NARRATIVE
We use Skills First Evidence Based Employment Navigation for our program.
**Project Overview**

ARPA #: ARPA-196

PROJECT NAME: Slice Out Hunger

ORGANIZATION: Simply Pizza Truck

ORGANIZATION WEBSITE: www.simplypizzatruck.com

AWARD AMOUNT: $60,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

---

**Narrative**

Primo Bachh dba Simply Pizza Truck will be providing 9,200 meals ($6 per person) to communities in need in Adams County. They will do so by partnering with local entities, providing events, or popping up in neighborhoods that are high need. They will also provide one-time payments of $750 to employees who worked throughout the pandemic and $350 onboarding bonuses for people who recently joined or are joining the team to help provide these services. Events will be community-based, and partners will join us to make these meaningful resources for Adams County residents (in kind donations). Simply Pizza will provide the vessel for distribution of services as well as fuel cost and labor for preparation.

**Use of Evidence**

Evidence based programing dollars: N/A

NARRATIVE

This program has not been evaluated but the data is being collected to demonstrate impact & reach.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity. In 2021, over 46K Adams County community members were food insecure.

We are working to increase access to food for underserved populations.

Simply Pizza Truck is collecting stories, testimonials, and letters from partner non-profits and community members.
### Key Drivers of the Problem

- Rising economic inequality and lack of social supports available
- Food insecurity has risen sharply throughout the pandemic
- Reduction to the 4 day week at 27J Schools left many of those who qualify for free and reduced lunches without food on Mondays
- Lack of transportation to access high quality food
- Increased post pandemic homelessness and a lack of warm meals
- Increasing number of displaced youth without access to food

### Strategies & Interventions

- **Activity 1:** Provide hot meals to Adams County community members with a mobile food delivery program to target underserved neighborhoods and others with food needs.
- **Activity 2:** Partner with local non-profits to target needed populations and provide food aid.

### Goals & Progress Metrics

#### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>4,340</td>
<td>10,000 meals</td>
<td>10,000 meals</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Metric: # meals provided</td>
<td>Metric: # meals provided</td>
</tr>
</tbody>
</table>

#### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
<td>Distribute meals at at least one partner event per quarter</td>
<td>Create and maintain two new partnerships annually</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Metric: # events where meals were distributed</td>
<td>Metric: # partnerships created</td>
</tr>
</tbody>
</table>
Project ARPA-200

Project Overview
ARPA #: ARPA-200

PROJECT NAME: Young Adult & Firefighter Workforce Development Cooperative

ORGANIZATION: South Adams County Fire Department

ORGANIZATION WEBSITE: www.sacfd.org

AWARD AMOUNT: $490,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Narrative
The Young Adult & Firefighter workforce development Cooperative provides a pathway for high school students to graduate with the technical skills in key residential construction areas and real-world experiences in building and welding careers while providing valuable community service to the first responders. By partnering with local high schools, SACFD will be able to give this program the workspace and resources needed to be successful, and the students and their instructor will provide SACFD firefighters with the ability to train on high-quality firefighting props, which ultimately heightens the level of service we provide to Adams County. Demonstrated by CDC/ATSDR Social Vulnerability Index 2020 our community is disproportionately impacted.

Use of Evidence
Evidence based programing dollars: $490,000.00

NARRATIVE
Our program evaluation is based on the number of students enrolled in the course who receive a passing grade, graduate, and create a pathway post high school. Since the program started mid school year, we started with nine students, all of whom graduated. The second part of the evaluation is the use of the firefighting training props after the students build them, and, again with the late start in the school year and weather delays, the evaluation has not taken place. The post-graduation workforce placement will not be conducted until next year.

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs and has been particularly disruptive to educational pathways and caused strain on our first responders. Apprenticeship completion in Adams County dropped between 2022 and 2023.

We are working to improve career pathways in construction and welding to eventually be used in trainings for first responders.

SACFPD is gathering qualitative data, stories, and testimonials to illustrate impact of supports on community members.
Key Drivers of the Problem

- Mid-level positions do not pay enough to warrant investment in those pathways
- Small businesses have had to close due to workforce shortage

Strategies & Interventions

Activity 1: Provide a pathway for high school students to graduate with technical skills in key residential construction areas and real-world experiences in building and welding careers. Materials used throughout the curriculum will then be used in trainings for our first responders.

- Host workforce co-op job fairs

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prior to grant students were restricted to small projects and firefighters didn’t train on realistic structures</td>
<td>100% of students passed and graduated</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 100% of students who attend pass
- Metric: % of students attending class and passing

**Long-Term Goal**

- 100% of students who complete the program graduate
- Metric: % of students that complete the program that graduate

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>No baseline, new project;</td>
<td>100% of students participated and 1 job fair was hosted</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 100% of students participate in job fairs
- Metric: % of students who participate in Workforce Coop Job Fair hosted by SACFD

**Long-Term Goal**

- At least one job fair is hosted
- Metric: # of Workforce Co-op Job Fairs hosted by SACFD
**Project Overview**

ARPA #: ARPA-219

PROJECT NAME: Microenterprise Business Development Support for Minority-Owned Businesses

ORGANIZATION: Village Exchange Center

ORGANIZATION WEBSITE: villageexchangecenter.org

AWARD AMOUNT: $1,164,076.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.30-Technical Assistance Counseling or Business Planning

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**Narrative**

The Village Exchange Center (VEC), Aurora Chapter of the NAACP (NAACP) and the Colorado Hispanic Chamber of Commerce (COHCC) are partnering to provide targeted support to minority-owned small businesses in Adams County. This program is focused on providing support to minority businesses as they pivot to meet the challenges in the current landscape, realize economic recovery and to provide pandemic relief.

---

**Use of Evidence**

Evidence based programing dollars: $0
Project Overview

ARPA #: ARPA-132

PROJECT NAME: Adams County School District 14: Homeless Supports Office Expansion

ORGANIZATION: Adams County School District 14

ORGANIZATION WEBSITE: www.adams14.org

AWARD AMOUNT: $275,000.00

ADCO CATEGORY: Economic Stimulus & Recovery

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative

To expand the staffing and services offered by its Homeless Supports Office. The increased staffing will fund an additional Homeless Liaison to assist the District in servicing the additional demands caused by Covid 19 for these families and more specifically children experiencing homelessness in Adams 14. To expand the hours and services of the Hope Center which is a community program run on donations that provides families in need within Adams 14 but not necessarily homeless with referrals and information on support available along with offering services and support to ensure their basic needs are met.

Use of Evidence

Evidence based programing dollars: $0
Project ARPA-159

Project Overview
ARPA #: ARPA-159
PROJECT NAME: Adams County Housing Solutions
ORGANIZATION: Almost Home, Inc
ORGANIZATION WEBSITE: www.almosthomeonline.org
AWARD AMOUNT: $1,886,362.67
ADCO CATEGORY: Shelter Support & Community Safety
EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households
EC CATEGORY: 2.16-Long-term Housing Security: Services for Unhoused Persons

Narrative
Almost Home, Inc. provides a variety of services to increase the pathways available to permanent housing. These programs include the Rapid Re-Housing Program, Homelessness Prevention Program, Severe Weather Activation Program (SWAP), and Housing Navigation Center services. Almost Home provides Rapid Re-Housing to households experiencing literal homelessness in Adams and southern Weld Counties. Once enrolled in the program, households receive ongoing supportive, home-based case management services to help ensure ongoing housing stability and short-term rental assistance. Referrals for this program come directly from local Continuum of Care Coordinated Entry systems. The Homelessness Prevention Program provides emergency financial assistance, including rental, mortgage, and utility for households at risk of eviction, foreclosure, or utility shutoff. This program is also able to provide emergency assistance for security deposits for households that are moving into a new apartment to leave an unsafe living situation. In addition to financial assistance, each household served in the Homelessness Prevention Program has access to short-term case management services to address ongoing barriers to housing stability.

Use of Evidence
Evidence based programing dollars: $1,200,000.00

NARRATIVE
Rapid Rehousing has been proven to assist households who exit homelessness into housing stay housed.* Homeless Prevention Services reduce housing instability and homelessness.**

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially housing insecurity. The share of households reporting experiencing displacement in Adams County doubled from 2020 to 2021.

We are working to reduce the number of Adams County community members who are experiencing housing instability and homelessness.

Almost Home is collecting stories that illustrate the impact on program participants.

## Key Drivers of the Problem

<table>
<thead>
<tr>
<th>Driver</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rising economic inequality and lack of social supports available</td>
<td></td>
</tr>
<tr>
<td>Increase in family isolation and economic stress</td>
<td></td>
</tr>
<tr>
<td>Eviction filings have resumed with the expiration of COVID-19 housing protections</td>
<td></td>
</tr>
<tr>
<td>Rising costs of rent and utilities</td>
<td></td>
</tr>
<tr>
<td>Lack of affordable housing</td>
<td></td>
</tr>
<tr>
<td>Overly complex and silo-ed resource system (lack of accessibility)</td>
<td></td>
</tr>
</tbody>
</table>

## Strategies & Interventions

1. **Activity 1**: Place community members in housing through self or partner referrals (Rapid Rehousing Program)

2. **Activity 2**: The Homeless Prevention Program will provide rental, mortgage, and utility assistance to households at imminent risk of eviction or foreclosure

3. **Activity 3**: Provide in-house housing navigation services

4. **Activity 4**: Provide co-located housing services at partner agencies

## Goals & Progress Metrics

### ACTIVITY 1

**Baseline**
- 58% of community members maintain stable housing

**Actual**
- 100% maintained stable housing

**Short-Term Goal**
- Place **80** community members in housing
  - Metric: # community members placed in housing

**Long-Term Goal**
- 70% of Rapid Rehousing Program placements that maintain stable housing
  - Metric: % community members continuing to live in housing after 30/60/90 days

### ACTIVITY 2

**Baseline**
- 0 households received assistance

**Actual**
- 81 households received assistance

**Short-Term Goal**
- Provide **210** households with rental, mortgage, and utility assistance
  - Metric: # households receiving assistance

**Long-Term Goal**
- 80% of Homeless Prevention Program participants remain housed after 90 days
  - Metric: % participants remaining housed after 90 days

### ACTIVITY 3

**Baseline**
- 792 community members received housing navigation services

**Actual**
- 1,477 received housing navigation services

**Short-Term Goal**
- **One** case manager is hired and in place to provide in-house housing navigation services
  - Metric: # case managers hired

**Long-Term Goal**
- Provide **1,000** community members with housing navigation services
  - Metric: # individuals receiving housing navigation services

### ACTIVITY 4

**Baseline**
- Services co-located at one site

**Actual**
- —

**Short-Term Goal**
- **350** people will be served through co-located services at partner agencies
  - Metric: # people served

**Long-Term Goal**
- Housing navigation center services will be co-located through at least one site in Adams County
Project Overview

ARPA #: ARPA-169

PROJECT NAME: Community Navigation Services for Adams County Residents Impacted by COVID-19

ORGANIZATION: Aurora Interfaith Community Services

ORGANIZATION WEBSITE: www.aurorainterfaithcommunityservices.org

AWARD AMOUNT: $30,163.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

Narrative

Adams County ARPA funds support Aurora Interfaith Community Services’ new community navigation program, which helps Adams County residents in Aurora to access the diverse resources they need during the challenging COVID-19 recovery environment and economy. There is a great need for this program, which will help clients to not only survive COVID-driven poverty and hunger but to have equitable access to resources for improving their lives long-term. We have found that our clients have had difficulty finding and utilizing these resources for myriad reasons that include a lack of time, language barriers, experiences of discrimination, often an unawareness of the services available, and having been disproportionately impacted by the economic fallout of the COVID-19 pandemic. In Aurora Interfaith’s community navigation program, staff members work with clients to identify their current needs and ultimate goals and help them to access appropriate community and governmental resources through referrals and warm handoffs. Primary referral categories include housing and homelessness, veterans’ assistance, health and mental health, employment, legal assistance, immigrant and refugee support, and education.

Use of Evidence

Evidence based programing dollars: $0

NARRATIVE

To determine the need for community navigation services for Adams County residents in Aurora, Aurora Interfaith used client surveys, client relationships, and information from partner organizations to understand the needs and perspectives of our community. As we were planning our our community navigation program, Aurora Interfaith participated in the Colorado Food Pantry Network, the Tri-County Health Department’s Food in Communities NW Aurora/E Colfax Action Planning Work Group, the Aurora Community of Faith, and the Aurora Action Coalition for Community Services, with other influential partners including the City of Aurora and Aurora Public Schools. Data and input gathered through these diverse sources informed Aurora Interfaith’s decision to start a Community Navigation program as well as shaping the program design and implementation.

External data also shows us the community’s needs. Per the U.S. Bureau of Labor Statistics, Adams County’s unemployment rate rose from a monthly average of 2.8% in 2019 to 12.7% in May 2020 due to COVID-19. Unemployment levels have continued to be higher than before COVID-19, with a monthly average unemployment rate of 3.4% in 2023 and
4.4% in the first quarter of 2024--33% higher than during that same period in 2019. The pandemic also impacted Coloradans’ health and stability: a 2021 study by the Colorado Health Institute revealed that due to COVID-19 38.2% of Coloradans had experienced a decline in their mental health, 17.2% had struggled to pay for basic necessities, and job and income losses had disproportionately affected people of color. Unfortunately, the economic and health impacts of the pandemic have continued for many. In 2019, 15.3% of Coloradans reported poor mental health, and in 2023 that rate had risen to 26.2%. Unfortunately, the ongoing impacts of the pandemic and its economic fallout have disproportionally affected BIPOC populations. 2023 data from the Colorado Health Institute shows that 1 in 10 white Coloradans experienced food insecurity, compared to 1 in 5 Hispanic/Latino Coloradans and 1 in 7 Coloradans of other races and ethnicities. Similarly, 1 in 10 white Coloradans worried about paying their rent or mortgage, compared to 1 in 5 Hispanic/Latino Coloradans and 1 in 7 Coloradans of other races.

Research suggests that community navigation services such as those provided by Aurora Interfaith can be deeply impactful for community members. For example, a 2018 study of community navigation work in Denver concluded that the three primary client-level outcomes of community navigation work were “1) accessing services and supports, 2) a sense of empowerment and social support, and 3) demonstration of skills, knowledge, and experience to navigate themselves” (Schaffer, J., Patiño, M., Jones, P., & Sullivan, L. (2018). Community Navigation as a Field of Practice: Reframing Service Delivery to Meet the Needs of Communities’ Marginalized Populations. The Foundation Review, 10(4). https://doi.org/10.9707/1944-5660.1440). These outcomes are exactly what Aurora Interfaith is working to achieve through our community navigation program.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs.

We are working to increase the number of community members who have access to economic and social supports.

Aurora Interfaith Community Services will track stories of success and positive anecdotes and report relevant ones.
**Key Drivers of the Problem**

- Many families lost sources of income and fell into poverty
- Language barriers prevent some from finding/accessing resources
- Rising economic inequality and lack of social supports available
- Increase in family isolation and economic stress

**Strategies & Interventions**

- Activity 1: Provide bilingual community navigation services through referrals and warm handoffs to other organizations and agencies in the area
- Activity 2: Maintain, update, and grow Aurora Interfaith’s network of partners and resources for community navigation referrals

**Goals & Progress Metrics**

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>465 people connected to community supports through navigation program</td>
<td>Distribute 200 community navigation flyers per month</td>
<td># Adams County community members connected to community supports through navigation program</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Metric: # flyers distributed</td>
<td>Metric: # community members connected to supports</td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>100% items on community referral list have been confirmed/updated within last 12 months</td>
<td>Develop a list of at least 60 referral partners during the grant period with at least 2 new ones per quarter</td>
<td>100% items on community referral list that have been confirmed/updated within the last 12 months</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Metric: # referral partners</td>
<td>Metric: % items on community navigation referral list that have been confirmed/updated within the last 12 months</td>
</tr>
</tbody>
</table>
Project Overview

ARPA #: ARPA-211

PROJECT NAME: Brighton Housing Authority Recovery Center

ORGANIZATION: Brighton Housing Authority

ORGANIZATION WEBSITE: www.brightonhousingauthority.org

AWARD AMOUNT: $350,000.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

Project ARPA-211

Project Overview

Use of Evidence

Evidence based programing dollars: $0

The Problem

This project aims to assist Adams County residents who have experienced negative economic impacts that affect their ability to secure housing and/or food. This will be done through offering housing navigation services to residents and by providing infrastructure and support for food distribution activities at the Hughes Station apartment complex in Brighton. These activities will include navigation of homeownership opportunities, as well as assistance with finding and securing rental units. Expanding to include homeownership will best address the housing continuum to move our community toward long-term recovery. Consistent with our original application, funds will be put toward food distribution operations for Brighton Housing Authority’s food access partners, including vehicle purchase and associated costs. The use of the Hughes Station space will incur operational costs to ensure the space is safe, secure, and meets the needs of the Brighton Housing Authority’s partners.

Brighton Housing Authority will collect stories of impact and anecdotes as they arise.

We are working to increase the number of community members who have access to food and safe, clean and affordable housing.

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity and housing. In 2021, over 46K Adams County community members were food insecure, and the share of households reporting experiencing displacement in Adams County doubled.
## Key Drivers of the Problem

<table>
<thead>
<tr>
<th>Driver</th>
<th>Interventions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumer Price Index/Inflation rising disproportionately with wages</td>
<td>Activity 1: Expand existing commodities program to help those who need help with food</td>
</tr>
<tr>
<td>Rising economic inequality and lack of social supports available</td>
<td>Activity 2: Open a services closet that has basic items that people may need but not be able to afford</td>
</tr>
<tr>
<td>Historically low interest rates during pandemic to incentivize purchasing assets drove prices up</td>
<td>Activity 3: Expand housing navigation and stabilization services by helping residents find and maintain clean, safe, affordable housing</td>
</tr>
<tr>
<td>Low vacancy rates</td>
<td></td>
</tr>
<tr>
<td>Barriers for seniors like: food access, transportation, being homebound, being able to find and use technology to locate resources</td>
<td></td>
</tr>
</tbody>
</table>

## Goals & Progress Metrics

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>19</td>
<td>437</td>
<td>Host 4 events with our food partner</td>
<td>Distribute 350 commodities boxes</td>
</tr>
<tr>
<td>19 boxes distributed navigation program</td>
<td>437 boxes distributed navigation program</td>
<td>Metric: # events hosted</td>
<td>Metric: # boxes distributed</td>
</tr>
</tbody>
</table>

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>98</td>
<td>20</td>
<td>Enroll 20 new households in our commodities program</td>
<td>250 households access basic needs assistance through the services closet</td>
</tr>
<tr>
<td>0 community members received basic needs assistance</td>
<td>Metric: # households enrolled</td>
<td>Metric: # households accessing basic needs assistance</td>
<td></td>
</tr>
</tbody>
</table>

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>98% of community members feel more stable in their housing situation after receiving assistance</td>
<td>80% of community members identify as feeling more empowered to secure housing after receiving housing navigation assistance</td>
<td>80% of community members identify as feeling more stable in their housing situation after receiving housing stabilization assistance</td>
<td></td>
</tr>
<tr>
<td>Metric: % of community members who feel more empowered to secure housing</td>
<td>Metric: % of community members who feel more stable in their housing situation</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**Project Overview**

ARPA #: ARPA-123

PROJECT NAME: Brother’s Redevelopment Housing Support Services

ORGANIZATION: Brother’s Redevelopment, Org.

ORGANIZATION WEBSITE: brothersredevelopment.org

AWARD AMOUNT: $302,348.33

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.2-Household Assistance: Rent, Mortgage, and Utility Aid

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**Narrative**

The goals of the program are connections to employment or education opportunities, early child education, maintain housing stability, and support overall family stability. Common activities include on-site access to food, nutrition education, eviction prevention, access to vaccinations and information, and referrals to local providers of homeownership education, emergency financial assistance, and other services.

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**Use of Evidence**

Evidence based programing dollars: $0
Project Overview

ARPA #: ARPA-128

PROJECT NAME: Adams County Housing Solutions Eviction Legal Defense and Housing Stability

ORGANIZATION: Colorado Poverty Law Project

ORGANIZATION WEBSITE: [www.copovertylawproject.org](http://www.copovertylawproject.org)

AWARD AMOUNT: $1,040,000.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative

This project would leverage Colorado Poverty Law Project’s (CPLP) existing work in Adams County to expand legal resources to create housing solutions through five subprograms:

- **Eviction Legal Defense Representation Services.** Funding would expand resources to counsel and represent county residents on eviction and housing security matters.

- **Fair Housing Representation Services.** Funding would counsel and represent residents on disability discrimination, source of income, immigrant protection, and other fair housing practices that impact housing equity.

- **Housing Navigation Services.** Funding would assist at-risk county tenants to transition to alternative housing and avoid homelessness.

- **Young Adult Legal Services.** Funding would support outreach with partners to the young adult population to help them obtain and maintain housing.

- **Self-Help Legal Services.** Funding would develop materials and provide community training for county residents to engage in self-advocacy.

Use of Evidence

Evidence based programing dollars: $0

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially housing insecurity. The share of households reporting experiencing displacement in Adams County doubled from 2020 to 2021.

We are working to increase the number of community members who have safe, stable, and inclusive housing by providing legal help, navigation services, and trainings to individuals who face eviction, homelessness, and other issues related to housing instability.

Colorado Poverty Law Project will track and share stories of impact.
## Key Drivers of the Problem

<table>
<thead>
<tr>
<th>Key Driver</th>
<th>Strategies &amp; Interventions</th>
</tr>
</thead>
<tbody>
<tr>
<td>State and local laws prohibiting discrimination often go unenforced without legal representation</td>
<td>Activity 1: Provide Eviction Legal Defense Representation Services by expanding resources to counsel and represent Adams County community members on eviction and housing security matters</td>
</tr>
<tr>
<td>Legal services in Colorado operate at or close to capacity and often have restrictive eligibility requirements</td>
<td>Activity 2: Provide culturally competent housing navigation services</td>
</tr>
<tr>
<td>Rising economic inequality and lack of social supports available</td>
<td>Activity 3: Provide Self Help Legal Services by developing materials and providing community training for Adams County community members to engage in self-advocacy</td>
</tr>
<tr>
<td>Fear of retaliation from landlords especially for tenants of vulnerable populations</td>
<td></td>
</tr>
<tr>
<td>Lack of awareness of rights; housing laws are often complex</td>
<td></td>
</tr>
<tr>
<td>Groups are disproportionately impacted by pandemic and are therefore more cost burdened</td>
<td></td>
</tr>
<tr>
<td>Pandemic emergency assistance programs have declined</td>
<td></td>
</tr>
</tbody>
</table>

## Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>45</td>
<td>391</td>
<td>Provide 200 households per year with free housing legal services, including full or limited representation and/or legal advice</td>
<td>Provide 400 households per year with free housing legal services over the duration of the grant</td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>37</td>
<td>108</td>
<td>Provide 35 households with support from navigators</td>
<td>25 or more referrals to services that CPLP does not provide</td>
</tr>
</tbody>
</table>

**ACTIVITY 3**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>91</td>
<td>Provide 100 people with trainings, clinics, and virtual and in person educational events such as “Know Your Rights” per year</td>
<td>Provide 200 people with trainings, clinics, and virtual and in person educational events over duration of the grant</td>
</tr>
</tbody>
</table>

Pandemic emergency assistance programs have declined.
## Project Overview

**ARPA #: ARPA-152**

**PROJECT NAME:** Adams County SafeLots

**ORGANIZATION:** Colorado Safe Parking Initiative (CSPI)

**ORGANIZATION WEBSITE:** [www.colosafeparking.org](http://www.colosafeparking.org)

**AWARD AMOUNT:** $387,889.23

**ADCO CATEGORY:** Shelter Support & Community Safety

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.16-Long-term Housing Security: Services for Unhoused Persons

### Narrative

On an ongoing basis, Colorado Safe Parking Initiative works to provide People Sheltering in Vehicles (PSV) with a safe place to park (SafeLot) while they secure housing. SafeLot provides a safe, sanitary place to park overnight with the opportunity to connect to services. Basic services provided at each lot include access to personal protective equipment (PPE), restrooms (including ADA-compliant portable toilets and handwashing station), water, and trash facilities to increase health and hygiene. PSVs experience many challenges. Day-to-day trials include access to bathrooms, showers, and laundry; lack of access to healthy, affordable food and/or the ability to prepare food; pet care; access to online schooling and resources; and vehicle maintenance. PSVs who are newly homeless may be unaware of, or unconnected to, services. Many are employed or seeking employment, which can add to the difficulties of accessing services during normal business hours.

### Use of Evidence

Evidence based programing dollars: $387,889.23

**NARRATIVE**

100% of the dollars spent on CSPI Adams County SafeLot services for Unhoused Persons, are evidence-based and include: trauma-informed, housing first, volunteer service engagement, strengths based, and client centered interventions.

Trauma Informed Care: Abstract: Trauma is often viewed as an individual or interpersonal issue. This paper expands the definition of trauma to include the impact collective and structural elements on health and well-being. The need for a trauma-informed response is demonstrated, with instruction as to how to implement this type of care in order to resist re-traumatization. Three examples from healthcare settings across the nation are provided, to demonstrate the ways in which organizations are bringing forward this patient-centered, trauma-informed approach to care.


Housing First: Abstract: Housing First programs improved housing stability and reduced homelessness more effectively than Treatment First programs. In addition, Housing First programs showed health benefits and reduced health services use. Health care systems that serve homeless patients may promote their health and well-being by linking them with effective housing services.
Project Overview

ARPA #: ARPA-139

PROJECT NAME: Growing Home Infrastructure Development Project

ORGANIZATION: Growing Home

ORGANIZATION WEBSITE: growinghome.org

AWARD AMOUNT: $788,740.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

Use of Evidence

Evidence based programing dollars: $0

Narrative

Like many organizations, Growing Home has spent most of the past two years responding to the negative economic impacts of the COVID-19 pandemic. Growing Home experienced a drastic increase in requests for services, including an overnight spike in the food pantry with an average of 3-7x the number of visitors compared with pre-pandemic levels. Growing Home’s continued effort to serve participants struggling with immediate needs in the areas of food and housing, while walking alongside them to address their long-term challenges obstructing them from leading a stable and successful life. This program also builds Growing Home’s DEIB infrastructure and ongoing trainings to support an inclusive staff experience that can be expressed externally to participants.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, particularly family stability related to housing, food, and education. In 2021, over 46K Adams County community members were food insecure.

We are working to increase the number of community members who have access to housing, food, education, and lifelong stability.

Growing Home will collect and share stories of impact.
Key Drivers of the Problem

Many families lost their primary source of income and thus became food insecure

Rising economic inequality and lack of social supports available

Rising need for wraparound supports as basic needs become less affordable

Lack of access to a reliable supermarket

Strategies & Interventions

Activity 1: Rent out more space in the current building for additional staff workspaces and necessary food storage that increases capacity for the food pantry

Activity 2: Leverage a consultant to strategize moving to a space that allows Growing Home to more effectively meet the needs of the community

Activity 3: Partner with community to advance advocacy efforts and needs analyses

Activity 4: Consult a DEI expert to make the workplace more inclusive and revamp the leadership strategy

Activity 5: Update outdated technology to streamline workflows and shorten the food distribution process

Goals & Progress Metrics

ACTIVITY 1

Baseline
7,809 people served

Actual
18,335 people served

Short-Term Goal
Serve 1,500 people with food bank
Metric: # people served

Long-Term Goal
Serve 12,000 people across all services
Metric: # people served

ACTIVITY 2

Short-Term Goal
Distribute 400,000 pounds of food distributed
Metric: # pounds of food distributed

Long-Term Goal
75% of people accessing services indicate they are satisfied with the process for waiting for food
Metric: # of people reporting satisfaction

ACTIVITY 3

Baseline
1 community event held per year

Short-Term Goal
Hold 1 community training event related to advocacy efforts each quarter (4 per year)
Metric: # events held

Long-Term Goal
Source 15-20 actionable ideas from community that could be leveraged to move the work funded by this grant forward
Metric: # actionable ideas sourced

ACTIVITY 4

Short-Term Goal
1 DEI Taskforce is established
Metric: # events held

Long-Term Goal
80% of Growing Home staff feel included and valued in the organization
Metric: % staff who feel included and valued

ACTIVITY 5

Short-Term Goal
Migration is 100% complete and all staff are trained on new tools
Metric: % migration completion

Long-Term Goal
75% of people accessing services indicate they are satisfied with the process for waiting for food
Metric: % of people reporting satisfaction
Project ARPA-175

**Project Overview**

ARPA #: ARPA-175

PROJECT NAME: Street Safety Program

ORGANIZATION: Jesus on Colfax Ministries

ORGANIZATION WEBSITE: www.jesusoncolfax.org

AWARD AMOUNT: $29,200.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Public Health: Community Violence Interventions

EC CATEGORY: 1.11-Community Violence Interventions

---

**Narrative**

This short-term program will provide a long-term impact for friends, the majority of whom are of color (JOC refers to community members as “friends”). This new program is directly related to the pandemic because statistics show COVID-19 has led to an increase in violence/addiction.

**GOALS:**

1. Create a strong community presence to support friends/discourage violence;
2. Partner with community stakeholders to expand anti-violence/anti-drug programming;
3. Protect friends by increasing area security;
4. Provide emergency supplies/awareness training/support. Violence has been rampant recently, as evidenced by several traumatic incidents.

**Use of Evidence**

Evidence based programing dollars: $29,200

**NARRATIVE**

Naloxone, also known as Narcan, is an evidence-based intervention that can reverse opioid-induced respiratory depression, which can lead to fatal overdoses. When combined with overdose management training, naloxone has been shown to be a proven strategy to reverse an overdose. The National Institute on Drug Abuse (NIDA) predicts that naloxone distribution could prevent 6% of overdose deaths. Another life was saved using Narcan during this reporting period. The staff and key volunteers were trained in CPR.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially the prevalence of violence and widespread opioid misuse. From 2020 - 2021, over 200 Adams County community members died from an opioid overdose, and over 1,300 Adams County community members were victims of violent crimes.

We are working to ultimately address violence and opioid misuse in the community.

Jesus on Colfax is collecting stories from staff, volunteers, and community members they are training about the impact of these trainings on their ability to respond to emergencies.
## Key Drivers of the Problem

- Perceived increase in violence (particularly among youth) exacerbated by the pandemic
- Lack of harm reduction for those already experiencing an opioid use disorder (OUD)

## Strategies & Interventions

<table>
<thead>
<tr>
<th>Activity</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity 1:</td>
<td>Train current staff in CPR and Active Violence Emergency Response Training (AVERT)</td>
</tr>
<tr>
<td>Activity 2:</td>
<td>Implement the Street Safety Program</td>
</tr>
<tr>
<td>Activity 3:</td>
<td>Distribute life saving bleed kits to the community</td>
</tr>
</tbody>
</table>

## Goals & Progress Metrics

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
<td>All staff (5) and 2 volunteers are trained in CPR and AVERT</td>
<td>Have 4 clear stories of people who have been trained sharing that they feel prepared to respond to emergencies</td>
</tr>
</tbody>
</table>

Metric: # staff and volunteers trained

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>600 doses of Narcan were made available to members and 4 community members engaged in counseling services</td>
<td>Train 100 community members in narcan administration and education</td>
<td>Reach 100 community members through the street safety course</td>
</tr>
</tbody>
</table>

Metric: # community members trained

<table>
<thead>
<tr>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reach 100 new participants through street outreach</td>
<td>Have 4 clear stories of people who have been trained sharing that they feel prepared to respond to emergencies</td>
</tr>
</tbody>
</table>

Metric: # community members reached

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
<td>Distribute 100 bleed kits</td>
<td>Have 4 clear stories of people who have been trained sharing that they feel prepared to respond to emergencies</td>
</tr>
</tbody>
</table>

Metric: # kits distributed

<table>
<thead>
<tr>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metric: # of people trained who feel prepared to respond to emergencies</td>
</tr>
</tbody>
</table>

**ADAMS COUNTY, COLORADO Recovery Plan**
Project ARPA-87B

Project Overview
ARPA #: ARPA-87B
PROJECT NAME: Crossing Pointe South
ORGANIZATION: Maiker Housing Partners
ORGANIZATION WEBSITE: maikerhp.org
AWARD AMOUNT: $750,000.00
ADCO CATEGORY: Shelter Support & Community Safety
EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households
EC CATEGORY: 2.15-Long-term Housing Security: Affordable Housing

Narrative
The City of Westminster transferred a previously condemned, six-acre parcel of land to Urban Land Conservancy (ULC) for the development of workforce housing. In 2019, ULC began making plans and secured a development partner. Funding will be used to help ULC complete a drive aisle and pedestrian infrastructure project in partnership with Westminster’s Green Court right-of-way repair work in the Holly Park community.

Use of Evidence
Evidence based programing dollars: $0

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially housing costs. More than half of Adams County community members who completed the 2021 Community Needs Resident survey indicated an increase in their rent or mortgage payment.

We are working to increase the number of affordable housing units available to Adams County community members.

Maiker Housing Partners is gathering qualitative feedback, anecdotes, stories of success, etc. This includes what housing barriers are still persistent for community members.
Key Drivers of the Problem

Housing costs are rising much faster than incomes. This, in conjunction with the disproportionate impact of job losses on low-wage workers, has caused many to be unable to afford housing.

Strategies & Interventions

Activity 1: Supplement funding for the development of an affordable housing development at 4220 East 104th Ave providing up to 142 dwellings to Adams County Community members earning 30%-70% Area Median Income (AMI) which is directly linked to the Thornton Crossing Rail Station.

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>✔️</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

Construction is complete on the housing development.

**Metric:** progress of construction

**Long-Term Goal**

100% occupancy of housing development by the end of 2023.

**Metric:** % of housing units occupied

**Short-Term Goal**

Construction is complete for needed pedestrian infrastructure.

**Metric:** progress of construction

**Long-Term Goal**

100% occupancy of ADA mobility units (8 units).

**Metric:** % of ADA mobility units occupied

**Short-Term Goal**

142 new affordable housing units are constructed through this housing development.

**Metric:** # units constructed
## Project ARPA-89

### Project Overview
ARPA #: ARPA-89

**PROJECT NAME:** Orchard Hill Community Spaces

**ORGANIZATION:** Maiker Housing Partners

**ORGANIZATION WEBSITE:** [maikerhp.org](http://maikerhp.org)

**AWARD AMOUNT:** $552,348.33

**ADCO CATEGORY:** Shelter Support & Community Safety

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

### Narrative
Orchard Hill Senior Apartments capital improvements include renovating and enhancing indoor and outdoor community spaces to mitigate the negative impacts senior members of the Orchard Hill community faced due to the government-mandated stay-at-home orders, social distancing, and the COVID-19 pandemic.

### Use of Evidence
Evidence based programing dollars: $0

### The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially for aging adults.

We are working to improve Maiker Community Member’s social determinants of health and well-being.

Maiker Housing Partners will collect and report stories of impact as they occur.
Key Drivers of the Problem

- Rising economic inequality and lack of social supports available
- Increase in family isolation and economic stress
- COVID-19 disproportionately impacted those who were already economically disadvantaged and caused many to become food insecure

Strategies & Interventions

Activity 1: Invest in capital improvements at the Orchard Hills apartments to renovate the existing indoor space which will include free office space for community partners to offer social support services to seniors.

Activity 2: Invest in capital improvements at the Orchard Hills apartments to build an on-site community garden where members can build community, realize the therapeutic benefits of gardening, and grow/access healthy foods.

Activity 3: Invest in capital improvements at the Orchard Hills apartments and make upgrades to the fitness center.

Goals & Progress Metrics

ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 families receiving supports/ navigation, 33% of members have greater sense of community</td>
<td>construction 50% complete</td>
<td>Indoor communal space is fully constructed and open to members</td>
<td>8 families within the community receive social supports or navigation through community partners</td>
</tr>
<tr>
<td>Metric: Progress of construction</td>
<td>Metric: # families receiving supports</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>33% of members have greater sense of community</td>
<td>construction 50% complete</td>
<td>Outdoor gardening space is fully constructed and open to members</td>
<td>6 members use the community garden to offset food costs</td>
</tr>
<tr>
<td>Metric: Progress of construction</td>
<td>Metric: # members using garden to offset food costs</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>33% of members have greater sense of community</td>
<td>—</td>
<td>12 members report that the new community spaces have had a positive impact on their well-being</td>
<td>44% of members feel a greater sense of community as a result of the new communal spaces</td>
</tr>
<tr>
<td>Metric: # people reporting positive impact</td>
<td>Metric: % members reporting greater sense of community</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Project ARPA-205

Project Overview
ARPA #: ARPA-205

PROJECT NAME: Safe at Home & Emergency Repairs for Adam’s County COVID Affected Low-Income Homeowners

ORGANIZATION: Rebuilding Together Colorado

ORGANIZATION WEBSITE: www.rtcolorado.org

AWARD AMOUNT: $55,000.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative

We offer programs to all low-income homeowners in the Metro Area but target Adams County low-income homeowners who have been affected by COVID. Our organization has seen an increase in service calls since March 2020. We help vulnerable populations remain safe at home. Many older adults need critical home repairs and modifications. Rebuilding Together’s (RT) Safe at Home Program provides home health and safety repairs for low-income homeowners. These repairs are simple and inexpensive, but unreachable for low-income homeowners. Safe at Home removes safety hazards and helps homeowner age-in-place, retaining their home. The program is year-round and volunteers conduct the repairs. Common repairs: locks and doors, smoke/CO alarms, Class ABC fire extinguishers, tub treads, grab bars, interior handrails, lighting, minor plumbing repairs and the ER Program tackles urgent home repairs, including furnaces and hot water heaters usually in 72-hour or less. ER repairs keep families in their homes and avoid county intervention. RT pays skilled professionals to complete the work. We have strong relationships with licensed contractors. They offer in-kind materials and labor, reducing our cost. RT Safe at Home/ER aligns with Adams County’s Priorities preserving Affordable Housing by providing free repairs to low-income homeowners that can’t financially make needed repairs and remain safe in their homes prioritizing older Adults, Veterans and Multi-generational families including children.

Use of Evidence

Evidence based programing dollars: $0

NARRATIVE

In 2021 in collaboration with the National Rebuilding Together office, we implemented Homeowner Impact Summaries. This is a 25 point home health and safety pre- and post- home repair intervention checklist. We are able to measure point by point the health and safety of the home and indicate where we have made a change and therefore improved quality of life outcome. Since 2023 we also send a client satisfaction survey to each homeowner upon work completion and we collect information about if they feel more safe in their home. We also capture personal quotes from their experience in working with RTCO.
The COVID-19 pandemic has led to economic disruptions and amplified community needs, particularly for low-income homeowners. More than half of Adams County community members who completed the 2021 Community Needs Resident survey indicated an increase in their rent or mortgage payment. We are working to ensure that low-income homeowners can remain safe and stably housed.

Rebuilding Together Metro Denver is gathering qualitative feedback, anecdotes, stories of success, etc. This includes what housing barriers are still persistent for community members.

### Key Drivers of the Problem

| Rising economic inequality and lack of social supports available |

### Strategies & Interventions

Activity 1: Conduct emergency, quality of life, and other maintenance repairs for low-income homeowners in Adams County

### Goals & Progress Metrics

#### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency work completed within 5 days of receiving the application</td>
<td>Average application date to work date completion was 3.25 business days; 100% clients indicate their quality of life has improved; 17 projects closed out</td>
<td>10 projects are closed out for Adams County Homeowners between 2023 and 2024</td>
<td>100% of clients served indicate they feel safer and/or more comfortable following repair/home modification project</td>
</tr>
<tr>
<td>Work is completed within 72 hours or 3 business days of receiving the application</td>
<td>Metric: # projects closed out</td>
<td>Metric: % of clients that indicate they feel safer and/or more comfortable</td>
<td>100% of clients served indicate their quality of life has improved following repair/home modification project</td>
</tr>
</tbody>
</table>

Metric: Average application date to work date completion time through contractor invoice for homeowner clients (measured in business days)
Project ARPA-112

Project Overview
ARPA #: ARPA-112

PROJECT NAME: Family-Based Housing for Youth Finishing High School

ORGANIZATION: Shiloh House, Inc

ORGANIZATION WEBSITE: shilohhouse.org

AWARD AMOUNT: $

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.13-Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

Narrative
To create 10 host homes during a two-year period in Adams County due to the increase in homelessness throughout the pandemic. Some of these youth may qualify for shelter at Urban Peak in Denver; however, the distance from their school, in combination with transportation barriers, may make graduating high school unattainable.

Use of Evidence
Evidence based programing dollars: $0

NARRATIVE
$34,000 of the total project spending is allocated toward evidence-based interventions. The interventions used are trauma-informed care, use of housing stability standards (ensuring home is safe and financial assistance is provided to support hosting), harm reduction, housing (for host homes this is stabilizing through crisis and moving to a host home as soon as possible), system of care framework since it is evidence-based and the easiest way to link to wraparound, youth centered, and culturally and linguistically delivered.
### Project Overview

**ARPA #:** ARPA-047  

**PROJECT NAME:** Holly Park  

**ORGANIZATION:** Urban Land Conservancy  

**ORGANIZATION WEBSITE:** www.urbanlandc.org  

**AWARD AMOUNT:** $350,000.00  

**ADCO CATEGORY:** Shelter Support & Community Safety  

**EXPENDITURE CATEGORY:** Water, Sewer, and Broadband Infrastructure: Water and Sewer  

**EC CATEGORY:** 5.6-Clean Water: Stormwater

<table>
<thead>
<tr>
<th>Narrative</th>
<th>Use of Evidence</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Evidence based programing dollars: $</td>
</tr>
</tbody>
</table>
Project Overview

ARPA #: ARPA-142

PROJECT NAME: CASA Volunteer Program

ORGANIZATION: CASA of Adams & Broomfield Counties

ORGANIZATION WEBSITE: casa17th.org

AWARD AMOUNT: $965,270.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.13-Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

Narrative

The CASA Volunteer Program supports children who have experienced abuse and neglect and are involved in the court system by recruiting, training and professionally supervising community volunteers to advocate for their best interests and ultimate well-being. CASA Volunteers are sworn in as Officers of the Court and appointed by a judge to serve on a case. They provide an extra set of eyes and ears intended to keep children safe. They spend time with the children to provide a social connection and a caring, consistent adult who wants to know and understand what is important to them, what they have, what they need, and what they want. CASA Volunteers visit with children at least two times per month to ensure a safe placement and foster a relationship with them. They gather objective information so that the judge can make informed decisions about therapy, treatment, visitation, placement, and ultimately, permanency. An inherent benefit of the CASA Volunteer Program is its one-to-one model. One CASA Volunteer is typically appointed to work with one child or sibling group and stays involved for the duration of the case. A CASA Volunteer provides compassion, stability, and a voice when a youth’s world is turned upside down. As part of their role in the court process and as an adult connection for youth, CASA Volunteers also advocate that families have adequate resources to succeed in properly caring for children and providing a stable home.
Use of Evidence

Evidence based programing dollars: $0

NARRATIVE

The CASA Volunteer Program does not meet criteria for evidence-based interventions. CASA Volunteers are simply one support in the lives of children in the foster care system, so this work will never rise to the level of strong or moderate evidence-based (causal).

However, CASA of Adams & Broomfield Counties closely adheres to program components endorsed by National CASA and follows their standards and training curriculum, which is moving closer to preliminary evidence. National CASA is working with Child Trends to develop a performance measurement system designed to move toward evidence-based data. Past studies of the CASA model suggest that it is associated with positive outcomes. Research has shown that trained advocates are more likely to undertake greater advocacy through conducting more thorough investigations resulting in more services, a greater number of visits with caretakers/family, a reduction in time spent in out-of-home care, and reduced and more positive placement changes. Subsequent studies also found that children with a CASA Volunteer had more protective factors and better family functioning. National CASA is following Child Trends’ recommendations to develop a systematic approach to performance measurement and outcome evaluation that provides evidence replicability.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially child abuse and neglect. In 2021, over 2,000 children in Adams County were assessed for potential abuse or neglect.

We are working to provide advocacy for abused and/or neglected children in Adams County.

CASA collects qualitative feedback, testimonials, voice and perspective, stories of positive impact, etc
Key Drivers of the Problem

- Not enough care available due to lack of workforce
- Increase in family isolation and economic stress
- Decrease in reporting of abuse and neglect cases due to lack of contact with adults outside of the household
- Decrease in cases classified as dependency/neglect which is out of phase with actual dependency/neglect

Strategies & Interventions

- Activity 1: Recruit, screen, train, and supervise CASA Volunteers to advocate for children who have experienced abuse and neglect in Adams County
- Activity 2: Provide CASA Volunteers to all children with open abuse and neglect cases in need of a CASA Volunteer in Adams County

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>300 active CASA volunteers</td>
<td>90 CASA Volunteers activated</td>
<td>175 CASA Volunteers are activated</td>
<td>90% of cases that close have a CASA Volunteer from opening to closing</td>
</tr>
<tr>
<td>Metric: # of CASA Volunteers recruited, trained, and activated</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>622 children served</td>
<td>655 children and youth served</td>
<td>Serve 825 children and youth</td>
<td>90% of CASA volunteers on the case at the time of case closure who feel the child is in a safe and stable situation</td>
</tr>
<tr>
<td>Metric: # of children and youth served</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Metric: % of CASA volunteers who feel the child is in a safe and stable situation
Project Overview
ARPA #: ARPA-148

PROJECT NAME: Conectando and Providers Advancing School Outcomes (PASO)

ORGANIZATION: Colorado Statewide Parent Coalition (CSPC)

ORGANIZATION WEBSITE: youthforachange.org

AWARD AMOUNT: $60,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

Narrative
Providers Advancing School Outcomes (PASO):
A unique, long-term, comprehensive training for Spanish-speaking Friends Family Neighbors (FFN) in-home childcare providers, favored by immigrant communities living with low-incomes, to attain Child Development Associate (CDA) certification and increase children’s school readiness skills. Tutoring-
As a response to the academic and emotional stress that has been caused by the COVID-19 health crisis, this program will provide academic mentorship, relationship building and socio-emotional learning to K-12 students in Adams County.

Use of Evidence
Evidence based programing dollars: N/A
# Project ARPA-104

## Project Overview

<table>
<thead>
<tr>
<th>ARPA #: ARPA-104</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT NAME: Educational Recovery Program</td>
</tr>
<tr>
<td>ORGANIZATION: Colorado Youth for a Change</td>
</tr>
<tr>
<td>ORGANIZATION WEBSITE: youthforachange.org</td>
</tr>
<tr>
<td>AWARD AMOUNT: $552,348.33</td>
</tr>
<tr>
<td>ADCO CATEGORY: Family Stability</td>
</tr>
<tr>
<td>EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households</td>
</tr>
<tr>
<td>EC CATEGORY: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services</td>
</tr>
</tbody>
</table>

### Narrative

To address the learning impacts of COVID-19 through evidence-based tutoring, academic and attendance support. The Educational Recovery program directly addresses pandemic-related learning loss for Adams County students, while also helping to close persistent educational inequities. Specifically, the program will:

1. **Increase reading proficiency among K-3rd graders, ensuring that students read at grade level by 3rd grade**
2. **Increase math proficiency among 4th-8th graders, ensuring algebra readiness by 8th grade**
3. **Increase school engagement and attendance among 9th-12th graders who have been disengaged during COVID-19, ensuring that they get back on track to graduate.**

### Use of Evidence

Evidence based programing dollars: $552,348.33

#### NARRATIVE

100% of the allocation is spent on assisting impacted students and families to access community resources that mitigate the negative effects of the pandemic on housing, physical and mental wellness, and economic health.

## The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, education. Adams County’s 2021 Community Needs Resident Survey indicated a reduction of children’s activities and education (from 13% before the pandemic to 20%).

We are working to increase the number of Adams County Students in participating school districts achieving key cradle to career milestones towards high school graduation and beyond.

Colorado Youth for a Change will track relevant stories of success or anecdotes and report them out.
### Key Drivers of the Problem

- Critical loss of social and emotional learning time for high school aged children
- Learning losses associated with a pandemic are very difficult to offset
- Lack of supportive adults or connections to adults in schools for students
- Chronic absenteeism has increased since the onset of the pandemic

### Strategies & Interventions

**Activity 1**: Support 28 full-time tutors to tutor K-3rd grade Adams County students to achieve grade level reading proficiency by 3rd grade

**Activity 2**: Support 28 full-time tutors to tutor Adams County students with small group math interventions to help students achieve math proficiency by 8th grade

**Activity 3**: Support 12 full-time Student Support Specialists to engage 9th-12th grade Adams County students with weekly academic, attendance, and social-emotional support, family engagement, and connection to basic needs and community resources

### Goals & Progress Metrics

#### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>—</td>
<td>Serve 400 students per year (across all three activities)</td>
<td>70% of participating students are meeting or exceeding reading targets</td>
</tr>
</tbody>
</table>

**Metric**: % students meeting/exceeding reading targets

#### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>—</td>
<td>Serve 400 students per year (across all three activities)</td>
<td>70% of participating students are meeting or exceeding math targets</td>
</tr>
</tbody>
</table>

**Metric**: % students meeting/exceeding math targets

#### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>—</td>
<td>60% of participating students have increased their commitment to learning</td>
<td>90% of students engaged in Corps for a Change Program are enrolled in school and/or graduated at the end of the school year</td>
</tr>
</tbody>
</table>

**Metric**: % of students who increased commitment to learning

**Short-Term Goal**

**75% of participating students have increased their social/emotional and learning competencies**

**Metric**: % of students who increased competencies
**Project Overview**
ARPA #: ARPA-120

**PROJECT NAME:** Expanding ECPAC’s Family Care Navigation Program Through Co-Location

**ORGANIZATION:** Early Childhood Partnership of Adams County (ECPAC)

**ORGANIZATION WEBSITE:** [www.ecpac.org](http://www.ecpac.org)

**AWARD AMOUNT:** $207,295.33

**ADCO CATEGORY:** Family Stability

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

---

**Narrative**
The Early Childhood Partnership of Adams County (ECPAC) utilized funding to strengthen the overall health and well-being of young children (ages 0-8 years) and their families. They offer community-based, culturally responsive Care Navigation to support families in navigating systems and obtaining needed services, with a priority on families experiencing housing instability/homelessness. They are focused on the northern part of Adams County through a dedicated co-located partnership with Almost Home.

---

**Use of Evidence**
Evidence based programing dollars: $0

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**The Problem**
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially for those who are housing insecure.

We are working to increase the number of families of young children who are wrapped with critical and culturally responsive basic needs, with a priority focus on families experiencing housing instability/homelessness in the northern part of the County through a dedicated co-located partnership with Almost Home.

ECPAC is gathering stories to illustrate impact of supports on community members.
## Key Drivers of the Problem

- There are few services which focus on serving families with young children.
- The pandemic caused many families to lose their primary source of income and they are now having trouble affording basic services.
- Family stressors impact family overall well-being.
- COVID made it harder to build social connections.

## Goals & Progress Metrics

### ACTIVITY 1

**Baseline**
- 185 families served; 68% of referrals were successful

**Short-Term Goal**
- Provide 370 families with individualized care navigation and early childhood development classes
  - Metric: # families served

**Actual**
- 323 families served; 46% of referrals were successful
- 70% of referrals are successful
  - Metric: # referrals made; % of referrals that are successful

**Long-Term Goal**
- 75% of families say the navigation helped them remove an otherwise persistent barrier to seeking care
  - Metric: % of families saying the navigation helped them

### ACTIVITY 2

**Baseline**
- 68 families served

**Short-Term Goal**
- Provide 370 families with individualized care navigation and early childhood development classes
  - Metric: # families served

**Actual**
- 120 families served
- 75% of families see supports as a value add
  - Metric: % families who see supports as a value add

### ACTIVITY 3

**Baseline**
- 0

**Short-Term Goal**
- Provide 64 families with individualized care navigation and early childhood development classes
  - Metric: # families served

**Actual**
- 29 families served
- 70% of referrals are successful
  - Metric: # referrals made; % of referrals that are successful

**Long-Term Goal**
- 75% of families say the navigation helped them remove an otherwise persistent barrier to seeking care
  - Metric: % of families saying the navigation helped them

### ACTIVITY 4

**Baseline**
- 0

**Short-Term Goal**
- Provide 64 families with individualized care navigation and early childhood development classes
  - Metric: # families served

**Actual**
- 14 families served
- 75% of families see supports as a value add
  - Metric: % families who see supports as a value add

---

```
**Activity 1**: Provide individualized care navigation to families with at least one child between the ages 0-8 years across all of Adams County.

**Activity 2**: Provide early childhood development classes to families with at least one child between the ages 0-8 years across all of Adams County.

**Activity 3**: Provide individualized care navigation to families with at least one child between the ages 0-8 years through co-location with Almost Home.

**Activity 4**: Provide early childhood development classes to families with at least one child between the ages 0-8 years through co-location with Almost Home.
```
**Project Overview**

**ARPA #: ARPA-140**

**PROJECT NAME:** Supporting Young Children and Their Caregivers Through a Three-Pronged Approach

**ORGANIZATION:** Early Childhood Partnership of Adams County (ECPAC)

**ORGANIZATION WEBSITE:** [www.ecpac.org](http://www.ecpac.org)

**AWARD AMOUNT:** $197,719.00

**ADCO CATEGORY:** Family Stability

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.14-Healthy Childhood Environments: Early Learning

---

**Narrative**

The Early Childhood Partnership of Adams County (ECPAC) plans to strengthen the overall health and wellbeing of young children (ages 0-8 years) and their families impacted by the COVID-19 pandemic by implementing the following strategies:

A. **Support the social and emotional development and mental health of children in ECE and other community settings by providing early childhood mental health consultation and training for ECE providers in supporting social emotional development.**

B. **Support sustainable and high-quality childcare programming by assisting early care and education programs with needed resources, including those who wish to start a childcare business, thereby increasing the number of childcare slots available, allowing more families to find necessary care to return to work.**

C. **Support professionals in advancing or entering the ECE field, to further support sustainability of business and increase the number of slots available for families, by providing culturally specific relationship-based support in navigating the various career pathways.**

---

**Use of Evidence**

Evidence based programing dollars: $0

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**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially around childcare. By the end of 2021, there were less than 18,000 licensed child care slots available, which was not enough to meet the demand.

We are working to strengthen the overall health and well-being of young children and their families.
Project ARPA-140

Key Drivers of the Problem

- Not enough child care available due to lack of workforce
- Critical loss of social and emotional learning time for elementary aged children
- Children’s mental health is in an active state of emergency due to lack of access to treatment compounded with the stressors associated with the pandemic

Strategies & Interventions

- **Activity 1:** Provide early childhood mental health consultation and training for early childhood education (ECE) providers in supporting social emotional development
- **Activity 2:** Support existing and new childcare providers with supports and resources necessary to be sustainable
- **Activity 3:** Provide culturally specific relationship-based support to emerging and current ECE providers in navigating various career pathways in ECE
- **Activity 4:** Provide professional development opportunities to ECE providers on business practices and supporting child development and ECE professional well-being

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 programs supported</td>
<td>17 programs supported</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 75% of providers feel the programming helped them stay in the industry
  - Metric: % providers feel it helped them stay in ECE; # programs receiving ECMHC and social/emotional professional development

**Long-Term Goal**

- 75% of providers feel the programming helped them retain childcare slots
  - Metric: % providers feel it helped them retain slots

**ACTIVITY 3**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>117 providers supported</td>
<td>15 providers supported to start a business; 100% say it helped them meet career goals</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 75% of providers feel the programming helped them meet their career goals
  - Metric: % providers who feel it helped them meet their career goals; # providers receiving support to start a business

**Long-Term Goal**

- 75% of providers feel the programming helped them stay in the industry
  - Metric: % providers feel it helped them stay in ECE

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>117 supported with career goals; 213 supported with PD</td>
<td>316 providers received supports; 100% say it helped them meet career goals</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 75% of providers feel the programming helped them meet their ECE goal
  - Metric: % providers feel it helped them meet their ECE goals; # providers supported to enter/advance in ECE field, start a business, or receive resources

**Long-Term Goal**

- 75% of providers feel the programming helped them retain childcare slots
  - Metric: % providers feel it helped them retain slots

**ACTIVITY 4**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>213 providers supported</td>
<td>112 providers and 30 programs attended; 100% say it helped them meet career goals</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- 75% of providers feel the programming helped them meet their career goals
  - Metric: % providers who feel it helped them meet their career goals; # providers and programs attending trainings

**Long-Term Goal**

- 75% of providers feel the programming helped them stay in the industry
  - Metric: % providers feel it helped them stay in ECE
Project Overview

ARPA #: ARPA-097

PROJECT NAME: Five Star Resource Closets

ORGANIZATION: Five Star Education Foundation

ORGANIZATION WEBSITE: www.5starfoundation.org

AWARD AMOUNT: $1,359,900.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

Narrative

The Five Star Resource Closets provide fresh and non-perishable food, hygiene products, school supplies, clothing, and essential household items to students and families in need in Adams 12 schools. We have Resource Closets in 34 schools in Adams County. From the start of COVID to now we have grown to 37 Resource Closets in 67% of Adams 12 schools and are serving nearly 5,000 people a month. Each Resource Closet is unique to the school. Our Resource Closet Managers oversee the ordering and distribution of food and supplies. The objectives of the Resource Closets are to maintain a supply of food and resources to give to families when they have an immediate need. The Resource Closet managers connect these families (when applicable) to long-term resources of support and to Adams 12 resources through the Student and Family Outreach Program (SFOP). The Resource Closets serve as a triage for families until they can get back on their feet or connected with more permanent support.

Use of Evidence

Evidence based programing dollars: $1,359,900.00

NARRATIVE

All our project spending is toward ensuring students are warm, stable, and fed allowing them to be ready to participate in the classroom daily. This program is based on evidence-based interventions demonstrating learning readiness is directly connected to students arriving to school with their needs met. We connect with Resource Closet managers once a month to evaluate the program at their school. We are also contracting with an outside agency to run an end-of-the-year evaluation of our closets.
Project ARPA-127

**Project Overview**

ARPA #: ARPA-127

PROJECT NAME: In-School/District Site Food Banks

ORGANIZATION: Food for Hope

ORGANIZATION WEBSITE: [foodforhope.net](http://foodforhope.net)

AWARD AMOUNT: $180,475.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

---

**Narrative**

All our project spending is toward ensuring students are warm, stable, and fed allowing them to be ready to participate in the classroom daily. This program is based on evidence-based interventions demonstrating

**Use of Evidence**

Evidence based programing dollars: $180,475.00

**NARRATIVE**

Interventions are based on the widely known fact that children cannot grow, thrive, and learn if they are not being fed adequately at home. Maslow’s Hierarchy of Needs displays that food and nutrition are part of the foundational physiological parts of overall wellness. If those physical needs aren’t being met, then children cannot develop in other ways. Research shows an association between food insecurity and delayed development in young children; risk of chronic illnesses like asthma and anemia; and behavioral problems like hyperactivity, anxiety, and aggression in school-age children. Additionally, Hunger Free Colorado shared the results of their research that shows one in three Coloradans lack reliable access to food and one in six children are not getting adequate nutrition due to financial constraints. All this evidence leads us to the importance of our project of providing both fresh and shelf-stable food to children through partnerships with local school districts.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity. In 2021, over 46K Adams County community members were food insecure.

We are working to increase the number of Adams County community members who have access to fresh and shelf stable food.
## Key Drivers of the Problem

1. Many families lost their primary source of income and thus became food insecure.
2. Rising economic inequality and lack of social supports available to households.
3. Lack of transportation to food distribution sites.
4. Food options at existing food pantries are not culturally relevant.
5. Stigma associated food banks prevents community members from accessing this critical support.

## Strategies & Interventions

1. **Activity 1: Establish and sustain four new food banks in Adams 12, Adams 14, and WPS School Districts**

   - **Short-Term Goal:** Distribute an average of 8,500 lbs of food per month. Metric: # pounds of food distributed per month.
   - **Long-Term Goal:** Have 4 new food banks operational by 2026. Metric: # new food banks established.

2. **Activity 2: Sustain operations in existing school-based food banks**

   - **Short-Term Goal:** Sustain 7 current food banks through December 2026. Metric: # existing food banks sustained.
   - **Long-Term Goal:** Serve 18% of the student population in need through 2026. Metric: % of students in need served.
**Project Overview**

ARPA #: ARPA-198

PROJECT NAME: Community Based Programs and Truancy Prevention

ORGANIZATION: Griffith Centers for Children CHINS UP

ORGANIZATION WEBSITE: griffithcenters.org

AWARD AMOUNT: $25,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 1.12-Mental Health Services

---

**Narrative**

This project is Community Programs to Adams County providing therapeutic, mental health interventions for families in crisis and at risk for child maltreatment and trauma. Supported activities included direct therapeutic interventions and counseling for these families. Funding of $25 per counseling session was provided for 1,000 sessions with clinicians. Families who are receiving Griffith’s Adams County services are at greater risk for experiencing health inequities such as reduced access to care and poor educational outcomes. Most families are extremely low-income, living at poverty level, and they lack access to remote technology and Internet connectivity. Most families at Griffith are involved with the child welfare system and may have multiple system involvements with criminal court, truancy court, juvenile justice system, and family/divorce court. Almost all families have experienced post-traumatic stress, resulting in a broad spectrum of physical, emotional and psychological responses, such as isolation, chronic fear, confusion, guilt or shame, helplessness and hopelessness leading to health problems, depression, and anxiety.

**Use of Evidence**

Evidence based programing dollars: $25,000.00
**Project Overview**

ARPA #: ARPA-157

PROJECT NAME: Self-Sufficiency Programs for At-Risk Teen Moms

ORGANIZATION: Hope House Colorado

ORGANIZATION WEBSITE: hopehousecolorado.org

AWARD AMOUNT: $25,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Public Health: Other

EC CATEGORY: 1.14 Other Public Health Services

---

**Narrative**

Hope House Self-Sufficiency Programs for at-risk teen moms help improve the lives of teen moms by empowering them to make change and build a stable future for themselves and their children. Our teen moms as a whole are a very vulnerable population, with 67% of teen moms living below the federal poverty line. Compounded on that already difficult economic barrier, Hope House moms also face daunting emotional challenges like pregnancy-related depression, history of emotional abuse/neglect, history of physical or sexual abuse, history of mental health issues in the home and growing up around drugs. These challenges existed before COVID and only became magnified during the pandemic. Mental health setbacks in our teen moms and regression in our early learning kids were just two of the many areas in our programming where we were able to identify the negative impact of COVID. Additionally, extra support for virtual learning or delaying schooling for teen moms in our High School & GED and College & Career Programs, as well as added supports in our Parenting Program were also signs of the weighty impact of COVID on our teen moms and their children. The need to fulfill essential needs through our food pantry and to assist teen moms experiencing crises with housing shed light on the extreme need our moms had to simply cover the most essential needs like food, housing, hygiene products, diapers and wipes in the midst of economic setbacks like job loss and cut hours onset by COVID.

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**Use of Evidence**

Evidence based programing dollars: N/A
**Project Overview**

ARPA #: ARPA-051

**PROJECT NAME:** Junior Achievement Programs for Adams County Youth

**ORGANIZATION:** Junior Achievement-Rocky Mountain

**ORGANIZATION WEBSITE:** [www.jarockymountain.org](http://www.jarockymountain.org)

**AWARD AMOUNT:** $40,000.00

**ADCO CATEGORY:** Family Stability

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.27-Addressing Impacts of Lost Instructional Time

---

**Narrative**

Junior Achievement programs in Adams County align with the county goals of Education and Economic Vitality and Community Enrichment. Partnerships between businesses, community organizations, and local schools provide impactful experiences for young people, equipping them for success in the workforce, with a focus on high growth industries and careers. It is a priority to grow high school programs due to the determined needs of students and the demand from educators. High school students are at a critical point in their educational journey and our goal is to provide experiences that help students identify their skills and interests, empower them with tools to achieve a meaningful career, and equip them with the financial literacy to steward their resources well. Our goal was to provide programs for 2,500 Adams County high school students during the 2021-2022 school year.

**Use of Evidence**

Evidence based programing dollars: N/A

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs by disrupting educational pathways and imposing learning losses associated with remote learning.

We are working to increase the number of Adams County youth who are financially literate and career/workforce ready.

Junior Achievement is capturing stories of impact from participants.
**Key Drivers of the Problem**

Economically disadvantaged and students of color often face greater challenges than their peers and often not financially literate or career ready.

COVID interrupted schooling and led to losses in conventional education and social and emotional learning.

**Strategies & Interventions**

Activity 1: Hire Education and Volunteer Management Staff to recruit volunteers and develop curriculum in financial literacy, career readiness, and entrepreneurship.

**Goals & Progress Metrics**

<table>
<thead>
<tr>
<th>ACTIVITY 1</th>
<th>Baseline</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>76,500 students participate in Junior Achievement programming Metric: # students participating in programming</td>
<td></td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>75% of alumni are financially independent from their parents Metric: % of alumni who are financially independent</td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>12,500 students participate in Junior Achievement programming in Adams County Metric: # students participating in programming in Adams County</td>
<td></td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>33% of alumni report improving their economic class from childhood to adulthood Metric: % of alumni who improved their economic class</td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>Teach 76,500 program cycles to students Metric: # program cycles taught</td>
<td></td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>75% of alumni report a positive influence on their decision to pursue higher education Metric: % alumni reporting influence on pursuing higher education</td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>75% of alumni feel better prepared to face budgeting challenges in the future Metric: % of alumni who feel prepared</td>
<td></td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>75% of alumni report a positive influence on their professional development Metric: % alumni reporting influence on professional development</td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>75% of alumni report increased understanding of how a budget works Metric: % of alumni who report increased understanding</td>
<td></td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>75% of alumni report a positive influence on their professional development Metric: % alumni reporting influence on professional development</td>
<td></td>
</tr>
<tr>
<td><strong>Short-Term Goal</strong></td>
<td>80% of alumni report increased motivation to explore potential careers Metric: % of alumni who report increased motivation</td>
<td></td>
</tr>
</tbody>
</table>

Project ARPA-051
Project ARPA-141

Project Overview
ARPA #: ARPA-141

PROJECT NAME: Resilience Family Program

ORGANIZATION: Life Recovery Centers: Community Counseling & Consulting

ORGANIZATION WEBSITE: www.liferecoverycenters.net

AWARD AMOUNT: $50,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative
Life Recovery Center created a resilience family program due to ongoing need for trauma-informed services in both Spanish and English. This program addresses the mental health and substance use issues in Adams County and works to eliminate barriers to treatment. The resilience family program will work with youth and family members that are struggling with substance use or mental health issues that hinders their ability to be productive as a family. By providing services to youth and family that are trauma informed, culturally and linguistically appropriate services (individual, group, and family psychoeducation), we can prevent further involvement with Human services or criminal justice system.

Use of Evidence
Evidence based programing dollars: $
Project Overview

ARPA #: ARPA-111

PROJECT NAME: 7350 Broadway Denver CO 80221

ORGANIZATION: Mapleton Public Schools

ORGANIZATION WEBSITE: www.mapleton.us

AWARD AMOUNT: $759,472.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Narrative

Mapleton will increase student and staff access to healthy communities and mental health supports. Over the course of the 2021-2022 school year, data indicated that our most significant behavioral incidents occurred across our middle school environments. In addition to increased incidents of challenging behaviors, we also experienced increased staff turnover in our middle grades. Therefore, we are hiring Culture Coaches for each school with middle grade levels and a Culture Coordinator to support Culture Coaches in their implementation of social-emotional education and positive school culture and climate.

Culture Coaches will be charged with collaborating with teachers to design and implement classroom management systems that are feasible, age-appropriate, and consistent among school teams; integrating behavioral and social-emotional learning practices into their instruction; and reducing students’ reliance on the adult(s) in the classroom and increase their independence through strategic structures and support. Culture Coaches will also lead and coordinate peer mentoring programs.

Use of Evidence

Evidence based programing dollars: $759,472.00

NARRATIVE

100% of Mapleton Public School's project spending is allocated toward evidence-based interventions.
**Project Overview**

ARPA #: ARPA-108  

PROJECT NAME: United for Schools  

ORGANIZATION: Mile High United Way  

ORGANIZATION WEBSITE: unitedwaydenver.org  

AWARD AMOUNT: $226,500.00  

ADCO CATEGORY: Family Stability  

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households  

EC CATEGORY: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

---

**Narrative**

Mile High United Way’s United for Schools (UFS) program partners with schools in under-resourced neighborhoods with the goal of improving school attendance and reducing chronic absenteeism, thereby increasing the chances of academic success. When students are chronically absent, they miss 10% or more days of the school year (18 or more days). Regular attendance is an essential first step toward academic achievement, but one in five Colorado students is chronically absent. Among UFS partner schools, that ratio was nearly one in three students before the pandemic, and the disruptions created by the pandemic during the last year resulted in an even higher number of chronically absent students.

**Use of Evidence**

Evidence based programing dollars: N/A  

NARRATIVE  

With the pilot of Book Nook, we already have preliminary data to demonstrate faster rates of literacy growth. Soon, we will be able to compare nationwide data with the Book Nook cohort.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially housing insecurity. The share of households reporting experiencing displacement in Adams County doubled from 2020 to 2021.

We are working to increase the number of young adults ages 18-24 who were involved in the child welfare system who have safe and stable housing.

Mile High United Way is gathering qualitative impact, stories of success, and anecdotes, and utilizing qualitative needs assessments to determine where changes are needed.
### Key Drivers of the Problem

- Rising economic inequality and lack of social supports available
- Many youth who leave foster care are unable to secure housing immediately, and are at an increased risk of becoming homeless
- Lack of housing negatively impacts educational and workforce outcomes

### Goals & Progress Metrics

#### ACTIVITY 1
**Baseline**
- 90% of participants maintained voucher status year over year

**Actual**
- —

**Short-Term Goal**
- Distribute 146 FUP vouchers to participants
- Metric: # vouchers distributed

**Short-Term Goal**
- 70% of participants receive support from a Family Support Coach to find and secure housing
- Metric: % of participants receiving support

**Long-Term Goal**
- 90% of participants maintain their voucher status year over year
- Metric: % participants maintaining voucher status

#### ACTIVITY 2
**Baseline**
- 75% of participants demonstrated measurable progress towards their goals

**Actual**
- —

**Short-Term Goal**
- 90% of participants set goals towards stability, wellness, or economic success
- Metric: % participants establishing goals

**Long-Term Goal**
- 75% of participants demonstrate measurable progress towards their goals during their annual program review
- Metric: % participants demonstrating measurable progress towards goals

#### ACTIVITY 3
**Baseline**
- 75% of participants were referred to workforce/education or wellness supports

**Actual**
- —

**Short-Term Goal**
- 90% of participants are referred to workforce/education or wellness supports
- Metric: % participants referred

**Long-Term Goal**
- 75% of participants report an increase in their ability to access support systems
- Metric: % participants reporting increased ability to access supports
Project Overview

ARPA #: ARPA-193

PROJECT NAME: Family Trauma Recovery Program Expansion

ORGANIZATION: Reaching HOPE

ORGANIZATION WEBSITE: www.reachinghope.org

AWARD AMOUNT: $397,820.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative

By ensuring the clients and staff at Reaching HOPE are well-supported, this project will enable Reaching HOPE to hire and maintain both English and Bi-Lingual English/Spanish-speaking mental health providers, and a Community Engagement Coordinator who can assist our clients with finding and obtaining resources that allow for safety and stability. In addition to providing the resources needed to hire and maintain staff, this project will also provide direct therapy services to children, families, and frontline workers in Adams County who do not have adequate access to other funding sources.

Use of Evidence

Evidence based programing dollars: $0

NARRATIVE

Reaching HOPE conducts an annual community and client survey to determine the effectiveness of the program and identify any areas of need. This survey will be conducted in a future quarter. Given the confidential nature of mental health services provided at Reaching HOPE, the agency does not provide pictures of the programming.

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, particularly increasing the risk factors associated with family trauma. In 2021 there were 369 dependency and neglect cases in Adams County.

We are working to improve mental health outcomes in the Adams County region.

Reaching Hope is capturing stories of impact from participants.
Key Drivers of the Problem

- Lack of mental health capacity for families experiencing trauma
- Increase in family isolation and economic stress

Strategies & Interventions

Activity 1: Provide free therapy sessions to survivors of family trauma in Adams County

Goals & Progress Metrics

**ACTIVITY 1**

**Baseline**
Provided 110 free therapy sessions per year and 85% self-reported increased engagement in healthy relationships following treatment before the start of the grant period

**Short-Term Goal**
Provide 823 free therapy sessions during the grant period  
Metric: # of free therapy sessions provided

**Long-Term Goal**
80% of survey respondents self-report reduced trauma symptoms after treatment  
Metric: % respondents self-reporting reduced trauma symptoms

**Long-Term Goal**
80% of survey respondents self-report increased engagement in healthy relationships following treatment  
Metric: % respondents self-reporting increased engagement in healthy relationships
Project Overview

ARP #: ARPA-106

PROJECT NAME: Child First

ORGANIZATION: Savio

ORGANIZATION WEBSITE: www.saviohouse.org

AWARD AMOUNT: $100,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

---

**Narrative**

Savio provides Child First intervention to Adams County families in their homes. Child First is an evidence-based intervention for families to address youth mental health and trauma. This two-generation model utilizes a mental health clinician and a care coordinator to prevent or mitigate the effects of stress and trauma on young children. Intensive care coordination and parent-child psychotherapy strengthen the caregiving relationship, mitigate the effects of trauma, and promote long-term positive outcomes for children and families.

---

**Use of Evidence**

Evidence based programing dollars: $0

**NARRATIVE**

The Child First national program utilizes a randomized control trial, considered the highest level of scientific evidence of the effectiveness of an intervention. This is one of the few randomized controlled trials to test the effectiveness of an integrated home-based, psychotherapeutic, family intervention embedded in an early childhood system of care with young, vulnerable children from high-risk families. Improvement is measured by a clinically significant change of 0.5 standard deviation or more between baseline and discharge scores in at least one of the targeted domains. 83% of children and families showed improvement in at least one area, 57% in at least two areas, and 36% in at least three areas.

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially around interpersonal violence, neglect, food insecurity, and distress. In 2021, over 2,000 children in Adams County were assessed for potential abuse or neglect.

We are working to decrease the number of children who experience long-term effects due to trauma.

Savio House is collecting qualitative success stories from families as they go through programming.
The economic pressures resulting from the pandemic increased the risk for interpersonal violence, neglect, food insecurity, and distress for children and caregivers.

**Activity 1: Provide Child First programming to Adams County Families**

The program connects them to needed services, provides intensive care coordination and parent-child psychotherapy.

**Goals & Progress Metrics**

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0 families served</td>
<td>10 families served</td>
<td>Serve 20 families with Child First Programming</td>
</tr>
</tbody>
</table>

**Long-Term Goal**

- **80%** or more of families are being successfully discharged
  - Metric: % of Successful Discharges
  - (Based on Improvements in Domains Identified as Problems)

- **40%** or more of families reported/assessed fewer problem behaviors with their child after engaging in child first programming
  - Metric: % of children for whom families reported/assessed fewer problem behaviors

- **40%** or more of families reported/assessed their child as having improved social/emotional skills after engaging in Child First Programming
  - Metric: % of children for whom families reported/assessed as having improved social/emotional skills
Project Overview

ARPA #: ARPA-214

PROJECT NAME: Culturally Responsive, Mobile Benefits Enrollment for Low-Income Latinos and other Low-Income Community Members in Adams County

ORGANIZATION: Servicios de La Raza

ORGANIZATION WEBSITE: serviciosdelaraza.org

AWARD AMOUNT: $221,848.33

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.19- Social Determinants of Health: Community Health Workers or Benefits Navigators

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**Narrative**

About 1 in 5 (19 percent) households headed by Latinos and food insecure, compared with 1 in 8 (12 percent) for all U. S. households and that more than 1 in 5 (22 percent) households headed by Latinos with children are food insecure compared with 1 in 6 (17 percent) for all U. S. households with children. WIC and SNAP are highly underutilized programs by Latino communities in Colorado due to language barriers; residency status; stigma and embarrassment; previous negative experiences with other service provider; cultural expectations and norms; transportation barriers; and other factors. A Bilingual Enrollment Specialist will conduct a combination of outreach efforts as a strategy to effectively educate and inform the target population and increase their knowledge of benefits, as well as provide hands-on assistance for completing applications. At least 800 low-income Adams County community members will be enrolled in Medicaid, SNAP or WIC each year, for three years.

---

**Use of Evidence**

Evidence based programing dollars: $0
**Project Overview**

**ARPA #:** ARPA-161

**PROJECT NAME:** Addressing the Exacerbated Needs of Adams County Older Adults during COVID-19

**ORGANIZATION:** The Senior Hub

**ORGANIZATION WEBSITE:** seniorhub.org

**AWARD AMOUNT:** $2,405,523.00

**ADCO CATEGORY:** Family Stability

**EXPENDITURE CATEGORY:** Negative Economic Impacts: Assistance to Households

**EC CATEGORY:** 2.1-Household Assistance: Food Programs*

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**Narrative**

Working directly with older adult community members, The Senior Hub has identified that priority community needs during the pandemic include food insecurity and nutrition, social isolation, access to healthcare, and support for those with memory loss and cognitive issues as well as support for their caregivers. The Senior Hub’s Meals on Wheels program provides prepared home delivered meals to food insecure older adults in Adams County. Meals are delivered by staff members and trained volunteers who also provide wellness check-ins, friendly conversation, and additional resource supports. Daily meal drop-offs are an opportunity for volunteers and staff to monitor for any declines in the clients physical or mental conditions so that The Senior Hub can follow up with appropriate safety measures as needed.

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**Use of Evidence**

Evidence based programing dollars: $1,527,063.63

**NARRATIVE**

We conduct a yearly survey as part of the SUA program evaluation of Home Delivered Meals Programming. This survey shows strong evidence and can support causal conclusions for the program with the highest level of confidence. The survey can show consistent findings for multiple years that prove a decrease in loneliness, an increase in nutrition, and longer time spent at home for our clients. Our survey results are sent to the state and checked by a secondary source to prove causation.
Project Overview

ARPA #: ARPA-060

PROJECT NAME: Low Wage Workers Fund (LWWF)

ORGANIZATION: Village Exchange Center

ORGANIZATION WEBSITE: villageexchangecenter.org

AWARD AMOUNT: $500,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.9-Unemployment Benefits or Cash Assistance to Unemployed Workers

Narrative

The Low Wage Workers Fund (LWWF) provides financial assistance to low-wage workers who test positive for COVID-19. Since many of them do not have employer paid sick leave, this supplemental assistance makes it possible for them to stay home and quarantine, offsetting the financial hardship from lost wages. The LWWF provides up to $1,500 in cash payments to households ($1,000 for single adults) to allow for people earning under $30,000 per year to quarantine upon a positive COVID-19 test result. We are referred to applicants through either a self-referral or they are provided by Tri-County Health Department and the Veterans Affairs Hospital upon a matching intake by their respective program officers.

Use of Evidence

Evidence based programing dollars: $0

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, with an immediate focus on first reducing its spread. At the end of 2020 there were over 1,400 people in Adams County hospitalized with COVID.

We are working to ensure at least 277 more low wage workers are able to stay home from work comfortably and prevent the spread of COVID-19.

Village Exchange Center is capturing stories of impact from participants.
**Key Drivers of the Problem**

- Rising economic inequality and lack of social supports available
- Workers are in a painful cycle caught between concern for personal and familial health and financial survival

**Strategies & Interventions**

Activity 1: Provide supplemental financial assistance to low wage workers who test positive for COVID-19 so that they can stay home from work comfortably and industries essential to our community can continue to operate.

**Goals & Progress Metrics**

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>—</td>
<td>51 applications received per month</td>
<td>277 community members receive grants that enable them to stay home from work comfortably and prevent the spread of COVID-19</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Metric: # of applications received</td>
<td>Metric: # grants distributed</td>
</tr>
</tbody>
</table>

Short-Term Goal

- Increase the number of placement interviews conducted per month
- 40% Metric: % increase in number of placement interviews conducted

Long-Term Goal

- 25% of participants feel a catastrophic outcome would have occurred without the funds
- Metric: % of participants who feel a catastrophic outcome would have occurred without the funds
Project Overview

ARPA #: ARPA-056

PROJECT NAME: Baby Gear Essentials

ORGANIZATION: WeeCycle

ORGANIZATION WEBSITE: weecycle.org

AWARD AMOUNT: $618,491.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Public Health: Other

EC CATEGORY: 1.14-Other Public Health Services

Narrative

Baby Gear Essentials is WeeCycle’s primary program developed to match and provide essential baby gear to Colorado families in need. WeeCycle partners with individuals and businesses to obtain baby gear donations, which are then distributed through partnerships with local community nonprofits serving at-risk populations.

The partnership model ensures that each family receives the wrap-around support services they need to thrive. WeeCycle’s goal is to meet each family’s specific needs rather than provide a “one size fits all” donation. Under this program, we operate two subprograms: Diaper Bank and Mobile Baby Essentials.

The Diaper Bank program was established in early 2018 as a response to the overwhelming need and substantial amount of diaper requests by families. The term “diaper need” is a simple concept with devastating ramifications. One in three American families suffer from diaper need, defined as lacking an adequate supply of diapers to remain clean, dry, and healthy. Mobile Baby Essentials is the newest program to address the inequities that exist among vulnerable populations struggling to meet their children’s basic needs.

Through this program—both in partnership with other organizations and independently—much needed diapers, wipes, baby food, and baby formula are delivered to underserved populations in targeted underserved and under-resourced areas across the Denver metro area and beyond, in their own neighborhoods, thus eliminating financial and transportation barriers.

Use of Evidence

Evidence based programing dollars: $0

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, including basic needs, food security, and other baby essentials.

We are working to increase access to basic essentials for underserved community members.

WeeCycle is collecting stories of impact and anecdotes as they arise.
## Key Drivers of the Problem

- Diapers are a legitimate source of stress for mothers and can act as a barrier to childcare, employment, and education
- Rising economic inequality and lack of social supports available
- Increasing need due to job insecurity, inflation, and lack of child care
- Families are unable to access diapers and other basic essentials due to lack of transportation, education, and awareness about services
- Families avoid accessing resources due to documentation status/fear
- Partner challenges, staff turnover, data collection stifle ability to distribute supplies

## Strategies & Interventions

- **Activity 1**: Partner with food banks to distribute much needed baby essentials to underserved populations
- **Activity 2**: Distribute any supplies necessary to support a healthy infant and/or toddler through gear partner orders to a network of roughly 60 agencies
- **Activity 3**: Distribute bulk diapering supplies and clothing to a statewide network of organizations (roughly 150)

## Goals & Progress Metrics

### ACTIVITY 1

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>104 events held</td>
<td>179 events held</td>
<td>Hold a minimum of 20 direct distribution events each quarter that serve Adams County families with infants and toddlers</td>
<td>Hold a minimum of 80 direct distribution events in the 12 month period that serve Adams County families with infants and toddlers</td>
</tr>
<tr>
<td>Metric: # events held</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### ACTIVITY 2

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>393 children served</td>
<td>1,779 children served</td>
<td>Serve a minimum of 200 Adams County children with gear items through partner orders per quarter</td>
<td>Serve a minimum of 800 Adams County children with gear items through partner orders in the 12 month period</td>
</tr>
<tr>
<td>Metric: # children served</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### ACTIVITY 3

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>69 organizations provided with bulk baby essentials</td>
<td>131 organizations were provided baby essentials</td>
<td>Serve 45 unique nonprofits at least 90 total times with bulk baby essentials per quarter</td>
<td>Serve 55 unique nonprofits at least 360 total times with bulk baby essentials in the 12 month period</td>
</tr>
<tr>
<td>Metric: # nonprofits served; # items provided</td>
<td>Metric: # nonprofits served; # items provided</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Project ARPA-008

### Project Overview

**ARPA #:** ARPA-008  

**PROJECT NAME:** Covid testing/treatment/vaccinations and community outreach  

**ORGANIZATION:** Mango House  

**ORGANIZATION WEBSITE:** [www.ardasclinic.com/mangohouse.htm](http://www.ardasclinic.com/mangohouse.htm)  

**AWARD AMOUNT:** $75,000.00  

**ADCO CATEGORY:** Health & Wellness  

**EXPENDITURE CATEGORY:** Public Health: Other  

**EC CATEGORY:** 1.14-Other Public Health Services

### Narrative

COVID-19 testing, vaccines, and treatment for refugees. Mango House and Ardas will provide pay for staff working on these tasks.

### Use of Evidence

Evidence based programing dollars: $0
Project Overview
ARPA #: ARPA-063

PROJECT NAME: Food Assistance during COVID-19 recovery

ORGANIZATION: Adams County Emergency Food Bank

ORGANIZATION WEBSITE: adamscountyfoodbank.org

AWARD AMOUNT: $350,000.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

---

Narrative
Adams County residents have been impacted by COVID-19, including those who have lost employment or are no longer able to work due to impacts of COVID-19. Adams County Food Bank continues to serve individuals and families by providing direct food assistance and improving the air quality and safety in the building where food assistance and Head Start services. With the continued increase in demand of our services, we replaced volunteers sheltering in place with staff members to help meet the growing demand for services and food. This led to a 125% increase in staffing costs over January 2020, and double the spending amount for food purchases (we continue to incur those costs). We also are incurring additional costs related to equipment and supplies related to food distribution.

---

Use of Evidence
Evidence based programing dollars: $0
Key Drivers of the Problem

Rising economic inequality and lack of social supports available to households

Strategies & Interventions

Activity 1: Put in place the necessary staffing and food sourcing to distribute healthy and culturally relevant food items through a brick and mortar food bank

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>380</td>
<td>—</td>
<td>400</td>
<td>60% households agree that the food options are culturally appropriate and healthy</td>
</tr>
</tbody>
</table>

**Short-Term Goal**

- Serve **400** households per week  
  Metric: # households served per week

**Short-Term Goal**

- Distribute **38,000** pounds of food per week  
  Metric: **LBS** of food distributed per week
Project Overview
ARPA #: ARPA-082

PROJECT NAME: Therapeutic Services to Foster/Kinship Parents
ORGANIZATION: Foster Source
ORGANIZATION WEBSITE: fostersource.org
AWARD AMOUNT: $31,998.00
ADCO CATEGORY: Health & Wellness
EXPENDITURE CATEGORY: Public Health: Behavioral Health
EC CATEGORY: 1.12-Mental Health Services

Narrative
Foster Source began providing mental health services to foster parents as a direct result of stressors due to the Covid-19 pandemic including loss of employment, financial burdens, at-home schooling and increased behaviors in children due to isolation. This program provides virtual therapy for foster parents through our partnership with Better Help and with private therapists specialized in foster care and trauma parenting. We also sponsor five-hour equine-assisted parenting labs for Adams County families with our partner, Groundwork Ranch. Foster parents that have taken advantage of therapeutic services tell us these services dramatically impact their ability to self-regulate and parent children from trauma. This program is helping foster parents continue to foster in a time when we need them more than ever. Funds from this grant will allow Foster Source to expand and offer mental health services to Kinship families in Adams County.

Use of Evidence
Evidence based programing dollars: $0

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, particularly for mental health services for youth and foster youth. In 2021, there were 575 children and youth in out-of-home placements.

We are working to increase the number of Kinship families in Adams County who have access to mental health services in order to maintain placements.

Foster Source is gathering qualitative data, stories, and testimonials to illustrate impact of supports on community members.
**Key Drivers of the Problem**

- Lack of mental health capacity for Foster/Kinship families who were impacted deeply by the pandemic
- Increase in family isolation and economic stress

**Strategies & Interventions**

**Activity 1:** Expand and offer virtual and private mental health services to Kinship families in Adams County.

**Activity 2:** Expand and offer mental health services in the form of five hour equine assisted parenting labs to Kinship families in Adams County.

---

**Goals & Progress Metrics**

**ACTIVITY 1**

**Baseline**
- 19 families were accessing therapy

**Actual**
- 40 families have accessed this service and 99% of caregivers maintained every placement

**Short-Term Goal**
- Serve 400 families through virtual therapy with Better Help or private therapy throughout the life of the grant
  - Metric: # of foster and/or kinship families served

**Long-Term Goal**
- 50% of caregivers receiving mental health services maintain every placement
  - Metric: % caregivers who maintained every placement

**ACTIVITY 2**

**Baseline**
- 5 labs per year were offered

**Actual**
- 12 labs have been hosted and 100% of caregivers report having a better understanding of and are better able to recognize survival-based behaviors

**Short-Term Goal**
- Host 12 equine-assisted parenting labs during the lifecycle of the grant
  - Metric: # of foster equine-assisted parenting labs hosted

**Long-Term Goal**
- 80% of caregivers have a better understanding of and are better able to recognize survival based behaviors after attending the equine assisted parenting lab
  - Metric: % caregivers who have a better understanding of and ability to recognize survival based behaviors
**Project Overview**

ARPA #: ARPA-084

**PROJECT NAME:** Kids in Need of Dentistry Adam County Oral Health

**ORGANIZATION:** Kids in Need of Dentistry

**ORGANIZATION WEBSITE:** kindsmiles.org

**AWARD AMOUNT:** $271,628.00

**ADCO CATEGORY:** Health & Wellness

**EXPENDITURE CATEGORY:** Public Health: Other

**EC CATEGORY:** 1.14-Other Public Health Services

---

**Narrative**

KIND’s mission is to increase the oral health and happiness of Colorado children in need by eliminating dental disease through treatment and education. We envision healthy mouths, minds, bodies, and habits for every child. KIND values providing thorough, high-quality services to not only treat existing dental issues, but also prevent future dental disease, and reduce fear and anxiety associated with dental visits. Above all, KIND values providing quality care, with kindness.

This endeavor, grounded in the concept of a health home with coordinated, continuous, and comprehensive care, has major potential to improve access to oral health treatment—and whole-person physical and behavioral health and social and public service.

---

**Use of Evidence**

Evidence based programing dollars: $0
Project Overview
ARPA #: ARPA-085

PROJECT NAME: Expansion of Children and Youth Mental Health Services

ORGANIZATION: Kids First Health Care

ORGANIZATION WEBSITE: [www.kidsfirsthealthcare.org](http://www.kidsfirsthealthcare.org)

AWARD AMOUNT: $603,406.67

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative

The mental health of children and youth has never been more important and integrating counseling into primary care is an evidence-based model for achieving wellbeing. The pandemic contributed to an unprecedented level of mental illness, and states of emergency for youth mental health were declared locally and nationally by Children’s Hospital of Colorado and the American Academy of Pediatrics, respectively. Low-income and communities of color were particularly hard hit. Approximately 80% of Kids First patients are enrolled in Medicaid, and close to 20% are uninsured and likely uninsurable due to immigration status. The great majority of our patients identify as Latino, and many caregivers are recent immigrants and monolingual Spanish speakers. Delivering mental health services improves access to care for our patients and helps to eliminate stigma because patients feel it’s just a “normal” visit to the doctor’s office.

Kids First hired our first behavioral health professionals (BHP) in 2021, and the Adams County ARPA grant has allowed us to further build mental health programming so that it meets the need. Kids First will continue to hire BHPs to deliver counseling and brief interventions across Kids First’s sites, including school-based clinics where we care for students and in community clinics that serve ages birth to 21. A Program Manager will deliver limited direct patient counseling and oversee other staff and operations to support a fully functioning Mental Health Program. Medicaid reimbursement is expected to largely sustain the program in the future once BHPs successfully achieve full patient panels.

Use of Evidence

Evidence based programing dollars: $603,406.67

NARRATIVE

Kids First uses an electronic health record to track patient numbers and key performance indicators such as depression screening. Patient numbers are provided above, and depression screenings are currently collected from 65% of our patients. 100% of our project is focused on delivering the evidence-based mental health delivery model of integrated care. This model provides mental healthcare services in a primary care setting and meets the Compliance and Reporting document’s definition of “moderate evidence.” Highly integrated models like Kids First’s include communications and coordination between medical and mental health providers and other members of a patient’s care team; a shared patient plan; and shared access and use of the practice’s Electronic Health Records.
The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially access to mental health care. From 2020 - 2021, over 220 Adams County community members committed suicide, over a fifth of which were youth under the age of 24.

We are working to increase access to mental health services for youth who most need them, and improve their overall health outcomes.

Kids First Healthcare collects stories of impact from patients.

Key Drivers of the Problem

- Lack of mental health capacity/access to mental health services, particularly for youth who were impacted deeply by the pandemic
- Lack of trust in the healthcare system

Strategies & Interventions

Activity 1: Hire more Mental Health Professionals so that counseling and brief intervention can be done at school and community based clinics

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>162 patients seen across 1,009 visits</td>
<td>9 FTE hired, 443 patients seen across 2,560 visits</td>
<td>100 patients are seen by Mental Health Professionals each quarter Metric: # patients seen</td>
<td>150 unique patients are seen by Mental Health Professionals annually Metric: # unique patients seen</td>
</tr>
<tr>
<td>Short-Term Goal</td>
<td>Long-Term Goal</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mental Health professionals have 300 visits with patients each quarter Metric: # visits</td>
<td>Mental Health professionals have 1,000 visits with patients annually Metric: # visits</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Short-Term Goal</td>
<td>Long-Term Goal</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 FTE for behavioral health professionals and .5 FTE for a program manager are secured Metric: # FTE hired</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Project Overview

ARPA #: ARPA-099

PROJECT NAME: Adams 12 COVID-19 Response Team and Supports

ORGANIZATION: Five Star Education Foundation

ORGANIZATION WEBSITE: www.5starfoundation.org

AWARD AMOUNT: $487,033.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health-Negative Economic Impact-
Public Sector Capacity: General Provisions

EC CATEGORY: 3.3-Public Sector Workforce: Other

Narrative

This grant will provide meaningful support to students and their families in crisis due to COVID-19 and its impacts.

The funds will hire a new staff member for the Student and Family Outreach Program (SFOP) solely dedicated to providing triage for students and families and analyze and adjust processes and needs as COVID-19 changes including recovery and planning for the endemic phase. It will also focus on the recovery of teachers and staff in the Adams 12 Five Star School District to be able to deliver education and services to our community.

Use of Evidence

Evidence based programing dollars: $487,033.00

NARRATIVE

100% of the allocation is spent on assisting impacted students and families to access community resources that mitigate the negative effects of the pandemic on housing, physical and mental wellness, and economic health.
Project Overview

ARPA #: ARPA-100

PROJECT NAME: New Pediatric Primary Care Clinic at Maiker Housing Community

ORGANIZATION: Kids First Health Care

ORGANIZATION WEBSITE: www.kidsfirsthealthcare.org

AWARD AMOUNT: $618,264.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.6-Medical Expenses (including Alternative Care Facilities)

---

**Narrative**

With just two medical exam rooms and one part-time mental health counseling room at our current site, the Westminster pediatric primary care clinic is too small to effectively meet the need for care among local children and families. The support of Adams County ARPA grant funds will allow Kids First to relocate our Westminster clinic into a larger, higher-capacity space within Maiker Housing Partners’ Alto community. Funds will be used to convert existing space into a pediatric health clinic that will double Kids First capacity to deliver medical and mental health services to children and youth ages birth to 21.

---

**Use of Evidence**

Evidence based programing dollars: $618,264.00

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially access to health care. In 2021, over 53K Adams County community members were uninsured.

We are working to increase access to health services for youth who most need them, and improve their overall health outcomes.

Kids First Healthcare will be collecting stories of impact from patients.
Transportation is a persistent barrier for low income children to access the medical resources they need

Lack of trust in the healthcare system

Lack of healthcare capacity/access to health services, particularly for youth who were impacted deeply by the pandemic

Activity 1: Relocate our Westminster pediatric primary care clinic into Maiker Housings Alto Community, doubling our capacity to provide medical and mental health services like well-child checks, vaccines, sport physicals, sick visits, mental health counseling and dental care

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
</table>
| 1,037 families served | ABC | New property in Maiker is constructed and open to the public by summer 2024  
Metric: progress of construction | 1,100 more individuals will have access to mental health services in the first year of operations  
Metric: # individuals accessing mental health services |
|  | | Have 16 touchpoints with the public to spread awareness of the new clinic, including 8 partner-hosted events and 8 Kids First hosted events  
Metric: # touchpoints | 2,700 clinic visits will take place in the first year of operations  
Metric: # visits |
Project ARPA-116

Project Overview
ARPA #: ARPA-116

PROJECT NAME: Adams 12 Employee Wellness Support Program
ORGANIZATION: Five Star Education Foundation
ORGANIZATION WEBSITE: www.5starfoundation.org
AWARD AMOUNT: $270,856.00
ADCO CATEGORY: Health & Wellness
EXPENDITURE CATEGORY: Public Health: Behavioral Health
EC CATEGORY: 1.12-Mental Health Services

Narrative
The Employee Wellness Program’s goal is to provide teachers and staff in the Adams 12 Five Star School District with social-emotional support never available before, while lessening the mental burden of their career due to the impact of the COVID-19 pandemic and reduce the impact of burnout. The hope was to not only provide support to teachers, staff, and their families, but to improve their ability to support students and students’ families. A full-time Mental Health Professional was hired specifically dedicated to staff for two years to provide material support for school-level staff wellness programming.

Use of Evidence
Evidence based programing dollars: $270,856.00

NARRATIVE
100% of our project spending is used on evidence-based interventions.

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs by disrupting educational pathways and imposing learning losses associated with remote learning.

We are working to ensure Adams 12 Five Star Schools will have supported and resourced staff who remain in employment with the district. Staff will feel confident to address their personal needs thereby being more accessible as trusted adults to the students in the district.
Educators are exhausted on physical, mental, emotional, and spiritual levels after enduring what may be the most demanding years in education in the past century.

Teachers and school staff feel less connected with their colleagues and school community following the pandemic.

Activity 1: Provide teachers and staff with social-emotional support with a mental health professional who is able to help staff resource their needs and be prepared to serve students.

Activity 2: Programming materials to support mental health/wellness initiatives, via school wellness champions and programs designed by each of the schools to improve staff wellness and staff satisfaction amongst their community.

**Goals & Progress Metrics**

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0 program did not exist prior to the grant period</td>
<td>91 staff were connected with care coordinator and 75% were referred to outside resources</td>
<td>75 staff per year receive direct care coordination Metric: # staff who have been provided direct care coordination</td>
<td>75% of staff are connected to outside resources Metric: % staff connected to care who are connected to outside, ongoing support through the District EAP and other community resources</td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>0 program did not exist prior to the grant period</td>
<td>91.5% of respondents felt that the staff wellness initiatives positively affected the overall attitude of staff towards their work.</td>
<td>100% of staff wellness coordinators will complete the feedback survey Metric: % staff wellness coordinators will complete the feedback survey</td>
<td>85% of staff surveyed will indicate a positive shift in the perceived barriers to staff wellness Metric: % staff surveyed who indicate a positive shift in the perceived barriers to staff wellness</td>
</tr>
</tbody>
</table>
Project Overview

ARPA #: ARPA-129

PROJECT NAME: Acute Care Center

ORGANIZATION: Aurora Mental Health and Recovery

ORGANIZATION WEBSITE: [www.auroramhr.org](http://www.auroramhr.org)

AWARD AMOUNT: $1,341,862.67

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.21-Medical Facilities for Disproportionately Impacted Communities

---

**Narrative**

The proposed project will support construction of a new 50,000 square foot Aurora Mental Health Center (AuMHC) Acute Care Center to address barriers to care and gaps in access in three key areas: behavioral health crisis services, withdrawal management and addiction recovery, and immediate connection to care for assessment and treatment. The objective is to provide “one stop” access for mental health and substance use acute care in Adams County. To achieve this, AuMHC will relocate and co-locate their walk-in crisis services (WIC), crisis stabilization unit (CSU), and Connect to Care (C2C) with withdrawal management (Detox) at a new facility to be built on this property.

**Use of Evidence**

Evidence based programing dollars: N/A

---

**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially healthcare. In 2021, over 1,700 Adams County Community members visited an Emergency Department or were admitted to a hospital for a drug-related overdose.

We are working to increase capacity for behavioral health treatment, recovery, and care.

Aurora Mental Health Center will collect qualitative stories about how community members have been impacted once the center opens.
Key Drivers of the Problem

- Lack of mental health capacity/access to mental health services, particularly for youth who were impacted deeply by the pandemic
- Workforce shortages due to pandemic
- Increased activity/symptom severity
- Closure of community reach detox and 24/7 crisis services
- Future barrier will be ending of Medicaid expansion

Strategies & Interventions

Activity 1: Construct a new, trauma-informed and more easily accessible Acute Care Center by 2025 to co-locate behavioral health crisis, substance use disorder, and access to care programs

Goals & Progress Metrics

**ACTIVITY 1**

**Baseline**

- **204** Adams County community members and **1,252** total community members currently accessing crisis services; **63** Adams County community members and **1,151** total community members currently receiving withdrawal management services; **257** Adams County community members and; **2,591** total community members currently receiving screening and treatment services

**Short-Term Goal**

- Increase number of Adams County community members receiving crisis services by **10%** during first year of facility opening (~224) and by **20%** during the fifth year after opening
  - Metric: Number of people receiving crisis services

**Short-Term Goal**

- Increase number of Adams County community members accessing screening and treatment services by **10%** during first year of facility opening (~283)
  - Metric: Number of people accessing screening and treatment services

**Short-Term Goal**

- Increase number of Adams County community members receiving withdrawal management services by **10%** during first year of facility opening (~69)
  - Metric: Number of people receiving withdrawal management services

**Long-Term Goal**

- Increase number of Adams County community members accessing acute behavioral services during the first year of the facility opening (~576) and by **20%** during the fifth year after opening
  - Metric: Number of people connected to behavioral health crisis, substance use disorder, and access to care programs
Project ARPA-131

Project Overview
ARPA #: ARPA-131

PROJECT NAME: Decrease food insecurity at Green Leaf and Villa Verde as a result of COVID-19

ORGANIZATION: Archway Housing & Services

ORGANIZATION WEBSITE: www.archwaycommunities.org

AWARD AMOUNT: $4,500.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

Narrative
The goal of this program is to decrease food insecurity at Green Leaf and Villa Verde as a result of COVID-19. This project is working to combat food insecurity at Archway Communities Greenleaf and Villa Verde properties. These communities have a high percentage of residents who are refugees or immigrants and more than 80% of residents identify as Asian or Black/African immigrants. Funds are being used to purchase culturally appropriate healthy foods to support residents.

Use of Evidence
Evidence based programing dollars: $0

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity. In 2021, over 46K Adams County community members were food insecure.

We are working to increase the number of Archway residents who have access to culturally appropriate nutritious meals.

Archway Housing & Services will record and share stories of impact as they arise.
Key Drivers of the Problem
Rising economic inequality and lack of social supports available to households

Strategies & Interventions
Activity 1: Purchase culturally appropriate healthy foods to support residents with food insecurity

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>40% of households agree the food options are culturally appropriate and healthy</td>
<td>—</td>
<td>Serve 58 households per week</td>
<td>100 households agree the food options are culturally appropriate and healthy</td>
</tr>
<tr>
<td>Metric: # households served per week</td>
<td>Metric: # households agree the food options are culturally appropriate and healthy</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Project Overview
ARPA #: ARPA-144

PROJECT NAME: 10190 E. Montview Boulevard, Aurora, CO 80010

ORGANIZATION: Colfax Community Network

ORGANIZATION WEBSITE: comitiscrisiscenter.org

AWARD AMOUNT: $1,700,000.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Negative Economic Impacts: Other

EC CATEGORY: 2.37-Economic Impact Assistance: Other

Narrative
Mile High Behavioral Healthcare (MHBHC) will fill the void in family preservation services in Central East Adams County. For 60 years, MHBHC has served families experiencing or at risk of homelessness. Colfax Community Network, MHBHC’s flagship family program, operates from a church shared by seven ministries. Unfortunately, location stymies MHBHC’s ability to increase services or numbers served. To fulfill MHBHC’s vision of providing comprehensive family preservation services, it must move. This would allow MHBHC to serve 3,000 individuals, over its current baseline of 1,000.

MHBHC purchased the Kamsy Event Center, 10190 E. Montview Boulevard, Aurora, CO 80010, in Adams County’s Ward 1. The single-story, ADA-compliant building has a reception area, event space, medical offices, a kitchen, offices, parking and wheelchair ramps. It is located along public transportation, near MHBHC’s emergency homeless shelter, Comitis Crisis Center, and MHBHC’s drop-in center for adults experiencing homelessness, Aurora Day Resource Center—allowing MHBHC to provide additional services to parents experiencing homelessness.

Use of Evidence

Evidence based programing dollars: $0

The Problem

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially education and employment.

We are working to increase the educational and employment outcomes for youth and families in Central East Adams County through critical family preservation services

Colfax Community Network will collect qualitative community feedback about the quality of the facility, how much easier it is to get to, how comfortable they feel, etc
Key Drivers of the Problem

- Lack of insurance/cost of healthcare
- Rising economic inequality and lack of social supports available
- Critical loss of social and emotional learning time for elementary aged children
- Learning losses associated with a pandemic are very difficult to offset
- Families lack internet, books, space, and time to recoup learning losses
- Lack of safe spaces for adolescents

Strategies & Interventions

Activity 1: Purchase the Kamsy Events Center and renovate it so that Mile High Behavioral Healthcare can better serve low income Adams County Residents who have been negatively impacted by COVID-19

Activity 2: Hire needed workforce to staff new health facility

Goals & Progress Metrics

**ACTIVITY 1**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,000</td>
<td>—</td>
<td>Renovations are 100% complete</td>
<td>Serve 3,000 community members through the building</td>
</tr>
<tr>
<td>1,000 residents served</td>
<td></td>
<td>Metric: % progress of renovations towards completion</td>
<td>Metric: # community members served</td>
</tr>
</tbody>
</table>

**ACTIVITY 2**

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,000</td>
<td>—</td>
<td>Hire 100% of the workforce needed for the building</td>
<td>Serve 3,000 community members through the building</td>
</tr>
<tr>
<td>1,000 residents served</td>
<td></td>
<td>Metric: % of workforce hired</td>
<td>Metric: # community members served</td>
</tr>
</tbody>
</table>
**Project Overview**

ARPA #: ARPA-168

PROJECT NAME: Food Pantry Services for Adams County Residents Facing Food Insecurity Due to COVID-19

ORGANIZATION: Aurora Interfaith Community Services

ORGANIZATION WEBSITE: [www.aurorainterfaithcommunityservices.org](http://www.aurorainterfaithcommunityservices.org)

AWARD AMOUNT: $73,152.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.13-Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

---

**Narrative**

Adams County ARPA funding supports Aurora Interfaith Community Services’ expanded food assistance services for Adams County residents in Aurora, which are delivered through a brick-and-mortar food pantry and a mobile food pantry. Aurora Interfaith’s brick-and-mortar food pantry offers a variety of food options and many hours of availability, being open at least four days each week. Aurora Interfaith’s mobile food pantry, launched in May 2020 in response to increased need during the COVID-19 pandemic, provides farmer’s market-style food distributions in locations around Aurora (including schools and low-income housing facilities) to ensure ease of access and decrease the stigma associated with food insecurity. Both pantries provide a variety of nutritious and culturally appropriate food choices, including fresh produce. Through these food pantries, Aurora Interfaith helps community members to survive food insecurity brought on by the economic fallout of the COVID-19 pandemic.

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**Use of Evidence**

Evidence based programing dollars: N/A

**NARRATIVE**

A 2023 poll by the Colorado Health Foundation found that nearly 2 in 5 Coloradans (38%) were worried about affording food. This rate was much higher, though, for people identifying as Indigenous (55%), Latine (47%), or Black (39%). The poll also found that about 1 in 7 Coloradans (14%) had skipped meals because they could not afford food; again, the rate was higher for those identifying as Indigenous (55%), multiracial (28%), Black (22%), or Latine (19%). Aurora Interfaith’s client demographics similarly show the unequal ways that people in our community experience food insecurity: 87% of Aurora Interfaith’s clients identify as BIPOC, compared to 57% of Aurora residents or 35% of Colorado residents. Food pantries such as those operated by Aurora Interfaith provide a vital and direct way to address food insecurity, and numerous studies have shown the importance of food pantry services. A 2022 qualitative study published in the Journal of Hunger & Environmental Nutrition studied food pantry clients’ needs and preferences, concluding that the most important improvements that food pantries can make is to “improve the quantity, quality, and type of foods available in food pantries.... [prioritizing] more food, high-quality food that is healthy and does not spoil quickly, and food that is familiar” (Christopher R. Long, Mary M. Bailey, Diana C. Cascante, Rachel S. Purvis, Brett Rowland, Bonnie M. S. Faitak, Joel Gittelsohn, Caitlin E. Caspi, Emily S. English & Pearl A. McElfish (2022): Food Pantry Clients’ Needs, Preferences, and Recommendations for Food Pantries: A Qualitative Study, Journal of Hunger & Environmental Nutrition, DOI: 10.1080/19320248.2022.2058334).
**The Problem**

The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially food insecurity. In 2021, over 46K Adams County community members were food insecure.

We are working to increase the number of Adams County community members who have access to nutritious culturally appropriate food that meets their dietary needs.

Aurora Interfaith Community Services will collect relevant stories of impact and report them.

**Key Drivers of the Problem**

- Many families lost their primary source of income and thus became food insecure
- Rising economic inequality and lack of social supports available to households
- Immigrants and refugees have limited access to culturally appropriate food options
- Transportation is a barrier for those already experiencing food insecurity

**Strategies & Interventions**

- **Activity 1**: Distribute nutritious and culturally appropriate food to Adams County community members facing food insecurity through a brick-and-mortar food pantry
- **Activity 2**: Distribute nutritious and culturally appropriate food to Adams County community members facing food insecurity through a mobile food pantry which reaches hard-to-reach community members through partnerships with other entities

**Goals & Progress Metrics**

<table>
<thead>
<tr>
<th>ACTIVITY 1</th>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td><strong>600</strong> Adams County households provided with food</td>
<td><strong>2,628</strong> Adams County households provided with food</td>
<td>Provide <strong>70</strong> Adams County households with food per month (2,170 for the whole performance period)</td>
<td><strong>40%</strong> more Adams County households will be provided with food each year than before the pandemic</td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>Metric: # Adams County households provided with food</td>
<td>Metric: % change in number of Adams County households provided with food</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ACTIVITY 2</th>
<th>Baseline</th>
<th>Actual</th>
<th>Short-Term Goal</th>
<th>Long-Term Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td><strong>2</strong> partnerships with other entities</td>
<td><strong>3</strong> partnerships with other entities</td>
<td>Increase the number of partners that our mobile food pantry distributes food to Adams County households through by at least 1</td>
<td>Average <strong>2</strong> distributions per month</td>
</tr>
<tr>
<td><strong>Long-Term Goal</strong></td>
<td>Metric: # of mobile pantry distributions serving Adams County households</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Project ARPA-183

Project Overview
ARPA #: ARPA-183
PROJECT NAME: Juntos Adelante
ORGANIZATION: Adelante Community Development
ORGANIZATION WEBSITE: adelantecommunity.org
AWARD AMOUNT: $1,862,662.67
ADCO CATEGORY: Health & Wellness
EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention
EC CATEGORY: 1.1-COVID-19 Vaccination

Narrative
Through our business programming, we serve Spanish-speaking entrepreneurs and their families. If a person is interested in opening a business or has an established business and is seeking to strengthen their practices, Adelante can support them. We focus on historically excluded communities—our Spanish-speaking members, often women, and immigrants—since they have been denied access to health, education, and wealth-creation opportunities in order to thrive.

Use of Evidence
Evidence based programing dollars: N/A

The Problem
The COVID-19 pandemic has led to economic disruptions and amplified community needs, especially in access to healthcare. In 2021, over 53K Adams County community members were uninsured.

We are working to increase the number of Adams County community members who are able to navigate healthcare systems, including Medicare, Medicaid, SNAP benefits, referrals, etc.

Adelante Community Development is collecting stories of impact.
### Key Drivers of the Problem

- Vaccine hesitancy amongst population
- Rising economic inequality and lack of social supports available
- Cultural mistrust in our institutions precipitated by public health messaging around the vaccine
- Lack of culturally competent healthcare messaging around resources, education, and vaccinations
- Most organizations do not provide supports that are necessary outside of immediate needs

### Strategies & Interventions

- **Activity 1**: Expand COVID-19 and flu vaccination/testing
- **Activity 2**: Expand Community Navigator trainings program and resource referral at community events
- **Activity 3**: Host bilingual health webinars and social media livesy
- **Activity 4**: Distribute PPE materials

### Goals & Progress Metrics

#### ACTIVITY 1

**Baseline**
- 13,000 people vaccinated

**Actual**
- 2,895 vaccines distributed

**Short-Term Goal**
- Vaccinate 250 people per quarter
- Metric: # people vaccinated

**Long-Term Goal**
- Distribute 3,000 vaccines
- Metric: # vaccines distributed

#### ACTIVITY 2

**Baseline**
- 25,000 people referred to services

**Actual**
- 87,154 people referred to services

**Short-Term Goal**
- Have navigators present at 180 events
- Metric: # events where navigators are present

**Long-Term Goal**
- Train 25 community navigators
- Metric: # navigators trained

#### ACTIVITY 3

**Baseline**
- 0

**Actual**
- 78,977 people reached

**Short-Term Goal**
- Host 150 webinars and social media lives
- Metric: # webinars and lives

**Long-Term Goal**
- Refer 80K people through webinars and social media lives
- Metric: # of attendees referred to services

#### ACTIVITY 4

**Baseline**
- 8,000 COVID tests, 10,000 masks, 10,000 sanitizers distributed

**Actual**
- 8,088 COVID tests, 2,050 masks, 1,154 sanitizers distributed

**Short-Term Goal**
- Distribute 3,000 vaccines
- Metric: # vaccines distributed

**Long-Term Goal**
- Distribute 75K COVID tests, 15K masks, and 15K sanitizers distributed
- Metric: # PPE distributed
Project Overview

ARPA #: ARPA-192

PROJECT NAME: Culturally Appropriate and Equitable Vaccine/Booster information and administration with a focus in Latinos and other BIPOC Adams County Residents

ORGANIZATION: Servicios de La Raza

ORGANIZATION WEBSITE: serviciosdelaraza.org

AWARD AMOUNT: $182,790.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention

EC CATEGORY: 1.1-COVID-19 Vaccination

Narrative

Provide COVID-19 vaccines to Adams County Residents at least to 5000 vaccines. According to CDPHE, in the Denver Metro area, Adams County has the second highest COVID-19 death rate when compared to number of infections (1.13%). Statewide, Adams County ranks #3 in most deaths following Mesa County (1.52%) and Jefferson County (1.73%)

The Colorado Health Institute identified that the life expectancy within BIPOC communities has been deeply and disproportionately impacted by COVID-19. Based upon the death rates of Latino and Black residents, both groups' life expectancy statistics fell by about four years. Through dedicated mobile outreach, this project will provide direct vaccination and/or boosters to at least 1000 Adams County Residents in year once and 800 in year 2 and 3, as well as reach at least 18,000 Adams County residents with free and paid media/advertising.

Use of Evidence

Evidence based programing dollars: $0
Project Overview

ARPA #: ARPA-204

PROJECT NAME: Culturally and Linguistically Appropriate Mental Health and Substance Misuse Treatment Services for Low-Income Latino Adults and Children in Adams County

ORGANIZATION: Servicios de La Raza

ORGANIZATION WEBSITE: serviciosdelaraza.org

AWARD AMOUNT: $177,848.33

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative

Provide COVID-19 vaccines to Adams County Residents at least to 5000 vaccines. According to CDPHE, in the Denver Metro area, Adams County has the second highest COVID-19 death rate when compared to number of infections (1.13%). Statewide, Adams County ranks #3 in most deaths following Mesa County (1.52%) and Jefferson County (1.73%). The Colorado Health Institute identified that the life expectancy within BIPOC communities has been deeply and disproportionately impacted by COVID-19. Based upon the death rates of Latino and Black residents, both groups' life expectancy statistics fell by about four years. Through dedicated mobile outreach, this project will provide direct vaccination and/or boosters to at least 1000 Adams County Residents in year once and 800 in year 2 and 3, as well as reach at least 18,000 Adams County residents with free and paid media/advertising.

Use of Evidence

Evidence based programing dollars: $0
Project ARPA-217

Project Overview
ARPA #: ARPA-217

PROJECT NAME: Mejorando la Salud Juntos (Improving Health Together)
ORGANIZATION: Vuela for Health
ORGANIZATION WEBSITE: www.vuelaforhealth.org
AWARD AMOUNT: $90,076.33
ADCO CATEGORY: Health & Wellness
EXPENDITURE CATEGORY: Public Health: COVID-19 Mitigation & Prevention
EC CATEGORY: 1.9-COVID 19 Assistance to Non-Profits

Narrative
Mejorando la Salud (Improving Health Together)
Vuela for Health will address workforce development and also provide COVID-related messaging and clinic referrals while educating and training Latinas allowing them to move toward financial independence. Many earning a wage for the first time.

Use of Evidence
Evidence based programing dollars: $0
**Project Overview**

ARPA #: ARPA-043

PROJECT NAME: Connecting Youth at Risk for Suicide with Life-Saving Mental Health Treatment

ORGANIZATION: Second Wind Fund

ORGANIZATION WEBSITE: thesecondwindfund.org

AWARD AMOUNT: $66,600.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

---

**Narrative**

Second Wind Fund connects youth at risk for suicide with life-saving mental health treatment. Suicide is currently the leading cause of death for youth ages 10-24 in Colorado. Second Wind Fund (SWF) aims to decrease the incidence of suicide in children and youth by removing the financial and social barriers to treatment. Second Wind Fund’s underlying goal is to ensure that all youth at risk for suicide have access to life-saving therapy.

SWF partners with therapists across the state who are licensed and experienced working with this population. With our delivery process, we are able to invest in the mental health community by paying therapists directly for 12 - 20 sessions of therapy per youth, while also working collaboratively with school districts, youth-serving professionals, and other mental health agencies to expand the network of professionals who are prepared to respond quickly and effectively when a young person is at risk.

Specific to this project, Second Wind Fund will support Adams County youth ages 19 and under who are at risk for suicide and who are facing one or more financial or social barriers to accessing treatment, connecting them with providers in our network and paying for 12 – 20 sessions of therapy.

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**Use of Evidence**

Evidence based programing dollars: $46,805.00

**NARRATIVE**

We evaluate our program after every fiscal year. Our review is conducted by Franci Crepeau-Hobson, Ph.D., from the University of Colorado Denver to review all the Suicide Ideation Questionnaires we receive from that fiscal year.
Project ARPA-092

Project Overview
ARPA #: ARPA-092

PROJECT NAME: Ralston House Child Advocacy Center - Bilingual Program

ORGANIZATION: Ralston House

ORGANIZATION WEBSITE: www.ralstonhouse.org

AWARD AMOUNT: $248,281.33

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative
Ralston House is an accredited child advocacy center that provides a child-friendly, safe, neutral environment where law enforcement, case workers, mental health, and medical professionals could talk with children and their families in surroundings that would lessen the anxiety of a child who had been assaulted. This program allows monolingual or bilingual Spanish-speaking child victims to receive forensic interviews and victim advocacy support from Ralston House staff that are like them and can understand the nuances of their specific culture and language.

Use of Evidence
Evidence based programing dollars: $248,281.33

NARRATIVE
Ralston House provides each investigator/professional, child victim, and non-offending caregiver served at Ralston House with a satisfaction survey tailored for their specific group (professionals, non-offending parents/caregivers, children, and adolescents) at the end of their appointment at Ralston House.
Project ARPA-163

Project Overview
ARPA #: ARPA-163

PROJECT NAME: Strengthening Pandemic Emergency Health Care Services in Adams County

ORGANIZATION: South Adams County Fire Department

ORGANIZATION WEBSITE: [www.sacfd.org](http://www.sacfd.org)

AWARD AMOUNT: $912,393.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health-Negative Economic Impact- Public Sector Capacity: General Provisions

EC CATEGORY: 3.4-Public Sector Capacity: Effective Service Delivery

Narrative
The South Adams Fire Protection District (SACFD) is seeking to improve medical training and purchase new medical and COVID-testing equipment, thereby improving emergency medical services provided to the community. These healthcare, workforce development, and job training services are beneficial to the whole community, but they are likely to be especially beneficial for veterans, older adults, undocumented residents, and families; these are demographics that may either be more susceptible to critical health issues and COVID-related health issues, or they may need support in handling health crises.

Use of Evidence
Evidence based programing dollars: N/A
Project Overview

ARPA #: ARPA-096

PROJECT NAME: Ralston House Child Advocacy Center - Mental Health Case management Navigator

ORGANIZATION: Ralston House

ORGANIZATION WEBSITE: www.ralstonhouse.org

AWARD AMOUNT: $96,075.00

ADCO CATEGORY: Health & Wellness

EXPENDITURE CATEGORY: Public Health: Behavioral Health

EC CATEGORY: 1.12-Mental Health Services

Narrative

Ralston House is an accredited child advocacy center that provides a child-friendly, safe, neutral environment where law enforcement, case workers, mental health, and medical professionals could talk with children and their families in surroundings that would lessen the anxiety of a child who had been assaulted. This program allows monolingual or bilingual Spanish-speaking child victims to receive forensic interviews and victim advocacy support from Ralston House staff that are like them and can understand the nuances of their specific culture and language.

Use of Evidence

Evidence based programing dollars: $248,281.33

NARRATIVE

Ralston House provides each investigator/professional, child victim, and non-offending caregiver served at Ralston House with a satisfaction survey tailored for their specific group (professionals, non-offending parents/caregivers, children, and adolescents) at the end of their appointment at Ralston House.
Tranche 2 Project Inventory

PROGRAMS — TRANCHE 2
Tranche 2 programs have multiple subrecipients. Individual project reporting will start as soon as projects/programs have been fully implemented.

<table>
<thead>
<tr>
<th>NAME</th>
<th>AWARD AMOUNT</th>
<th>DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Resilient Community-Based Organizations (BRCBO)</td>
<td>$325,000.00</td>
<td>As ARP A and SLFRF funds dwindle, this program helps Adams County nonprofits and Community-Based Organizations (CBOs) enhance their capacity, sustain services, and prepare for future disruptions.</td>
</tr>
<tr>
<td>Domestic Violence Prevention Program</td>
<td>$4,718,000.00</td>
<td>Grants for projects and services addressing the critical needs of individuals and families affected by domestic violence.</td>
</tr>
<tr>
<td>Land Banking</td>
<td>$6,650,000.00</td>
<td>Market-timed acquisition of parcels for affordable housing projects.</td>
</tr>
<tr>
<td>Food Security Program</td>
<td>$1,059,500.00</td>
<td>Grants for projects and programs that provide services and support to increase food security and access for Adams County residents.</td>
</tr>
<tr>
<td>Mental Health Stigma Reduction</td>
<td>$1,200,000.00</td>
<td>This includes Co-responder, Mental Health Ambassador, and Community Initiated Care, Behavioral Health Services and Supports, and Stigma Reduction programs and projects.</td>
</tr>
</tbody>
</table>

Project Overview: Building Resilient Community-Based Organizations

**Project Overview**

**APRA #:** ARPA-BRCBO

**PROJECT NAME:** Building Resilient Community-Based Organizations

**ORGANIZATION:** Adams County Government

**AWARD AMOUNT:** $325,000.00

**ADCO CATEGORY:** Economic Stimulus & Recovery

**EXPENDITURE CATEGORY:**

Negative Economic Impacts

**EC CATEGORY:** 2.34-Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

**Use of Evidence**

Evidence based programing dollars: $0
Project Overview: Building Resilient Community-Based Organizations

Narrative
As ARPA and SLFRF funds begin to dissipate, it is imperative to support our local nonprofit and community-based organizations that serve Adams County in building their internal capacity and overall resiliency. The “Building Resilient Community-Based Organizations” program provides in-depth capacity-building to equip organizations with the tools they need to understand their internal and external systems to maximize community impact, maintain sustainable services, and be better prepared for any major change or disruption that may occur in the future.

Program Details:
- 10 coaching sessions
- 3-5 training sessions
- 1-year action plan development
- Recommendations for continued capacity-building activities, training, or coaching
- Roundtables and networking opportunities
- Collaboration with the Colorado Non-profit Association
- Funds for related activities, trainings, coaching

BRCBO Program Subrecipients/Beneficiaries

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA-24-01</td>
<td>Ecosistema Design</td>
<td>Building Resilient Community-Based Organizations (BRCBO)</td>
<td>$200,000.00</td>
</tr>
<tr>
<td>ARPA-CB-00001</td>
<td>Westminster Community Foundation</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>ARPA-CB-00002</td>
<td>Adelante Community Development</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>ARPA-CB-00003</td>
<td>Westminster Public Schools Foundation (WPSF)</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>ARPA-CB-00004</td>
<td>Aurora Economic Opportunity Coalition (AEOC)</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>ARPA-CB-00005</td>
<td>Kids in Need of Dentistry</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>ARPA-CB-00006</td>
<td>Reaching HOPE</td>
<td>BRCBO Beneficiary</td>
<td>$12,500.00</td>
</tr>
</tbody>
</table>
**Project Overview**

APRA #: ARPA-DV

PROJECT NAME: Domestic Violence Programs

ORGANIZATION: Adams County Government

AWARD AMOUNT: $4,718,000.00

ADCO CATEGORY: Mental/Behavioral Health

EXPENDITURE CATEGORY: Negative Economic Impacts

EC CATEGORY: 2.37- Economic Impact Assistance: Other

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**Domestic Violence Prevention Program Subrecipients**

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA-24-07</td>
<td>Almost Home, Inc</td>
<td>Adams County Domestic Violence Emergency Sheltering Program</td>
<td>$170,106.20</td>
</tr>
<tr>
<td>ARPA-24-08</td>
<td>Colorado Poverty Law Project</td>
<td>Legal Advocacy for Tenant Victim-Survivors</td>
<td>$500,000.00</td>
</tr>
<tr>
<td>ARPA-24-09</td>
<td>Crowley Foundation</td>
<td>boys2MEN Domestic Violence Awareness &amp; Prevention</td>
<td>$150,000.00</td>
</tr>
<tr>
<td>ARPA-24-13</td>
<td>Family Tree, Inc</td>
<td>Family Tree Rental &amp; Relocation Assistance for Domestic Violence Survivors</td>
<td>$65,610.00</td>
</tr>
<tr>
<td>ARPA-24-14</td>
<td>Platte Valley Medical</td>
<td>Sexual Assault Nurse Examiner (SANE) Program</td>
<td>$438,000.00</td>
</tr>
<tr>
<td>ARPA-24-06</td>
<td>Ralston House</td>
<td>Child Advocacy Center - Forensic Interviews and Victim Advocacy</td>
<td>$150,000.00</td>
</tr>
<tr>
<td>ARPA-24-11</td>
<td>Rebuilding Together Metro Denver, Inc. (dba Rebuilding Together Colorado)</td>
<td>Safe at Home and Emergency Repairs for Domestic Violence Victims that are Adams County Low-Income Homeowners</td>
<td>$25,000.00</td>
</tr>
<tr>
<td>ARPA-24-10</td>
<td>Regents of the University of Colorado Boulder</td>
<td>Adams County Community Collective for Youth and Family Resilience</td>
<td>$400,000.00</td>
</tr>
<tr>
<td>ARPA-24-04</td>
<td>Regents of the University of Colorado Denver</td>
<td>Forensic Nurse Enhancement: Improving Patient Access, Comprehensive Support and Outcomes</td>
<td>$1,200,000.00</td>
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<tr>
<td>ARPA-24-05</td>
<td>Servicios de La Raza</td>
<td>Comprehensive, Integrated, and Culturally Responsive Health &amp; Human Services for Victims of Domestic Violence in Adams County</td>
<td>$700,000.00</td>
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<tr>
<td>ARPA-24-03</td>
<td>The Initiative</td>
<td>Victim Services and Outreach for Survivors with Disabilities</td>
<td>$300,000.00</td>
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<tr>
<td>ARPA-24-12</td>
<td>The Salvation Army</td>
<td>Rapid Rehousing for Survivors of Domestic Violence</td>
<td>$539,283.80</td>
</tr>
</tbody>
</table>

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**Narrative**

Narrative: Adams County has set aside $4 million dollars in ARPA funds to fund community partners that provide Housing, Mental Health, and wrap-around services for victims of Domestic Violence.

**Use of Evidence**

Evidence based programing dollars: $0
Project Overview: Land Banking

Project Overview

APRA #: Int - Land Banking

PROJECT NAME: Affordable Housing Land Banking Program

ORGANIZATION: Adams County Government

AWARD AMOUNT: $6,650,000.00

ADCO CATEGORY: Housing and Homelessness Prevention

EXPENDITURE CATEGORY: Negative Economic Impacts

EC CATEGORY: 2.15-Long-Term Housing Security: Affordable Housing

Narrative

Adams County set aside $8,900,000 in ARPA to fund an Affordable Housing Land Banking Program. Eligible entities can apply for funds to acquire land for the future development of affordable housing. Properties must be located in Adams County and be consistent with HOME Investment Partnerships Program guidelines. Projects funded under this program will remain affordable for a minimum of 40 years for rental properties and permanently affordable for-sale units under a land trust model. Eligible entities include local housing authorities or non-profit affordable housing developer (for sale), and experience developing affordable housing.

Use of Evidence

Evidence based programing dollars: $0

Land Banking Subrecipients

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA-12298</td>
<td>Brighton Housing Authority</td>
<td>Land Acquisition 510S 27th Ave</td>
<td>$1,150,000.00</td>
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<tr>
<td>ARPA-12028-4</td>
<td>Commerce City Housing Authority</td>
<td>7001 Colorado Blvd.</td>
<td>$1,900,000.00</td>
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<tr>
<td>ARPA-12028-5</td>
<td>Habitat for Humanity</td>
<td>Bennett Ranch</td>
<td>$1,350,000.00</td>
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<tr>
<td>ARPA-12028-2</td>
<td>Maiker Housing Partner</td>
<td>Boyer Coffee Acquisition</td>
<td>$2,250,000.00</td>
</tr>
</tbody>
</table>
## Project Overview: Food Security Grants

### Project Overview

- **APRA #:** ARPA FSG
- **PROJECT NAME:** HSC Food Security Grants
- **ORGANIZATION:** Adams County Human Services Department (ACHSD)
- **AWARD AMOUNT:** $1,059,500.00
- **ADCO CATEGORY:** Food Security
- **EXPENDITURE CATEGORY:** Negative Economic Impacts
- **EC CATEGORY:** 2.1-Household Assistance: Food Programs

### Narrative

Narrative: Adams County Human Services Department (ACHSD) has made available American Rescue Plan Act (ARPA) grant funding for projects and programs that provide services and support to increase food security and access for Adams County residents. This funding is intended to increase food security in Adams County by targeting efforts in three priority areas: 1. direct access to food, 2. education on food access, and 3. improving the ability to access and store food.

### Use of Evidence

Evidence based programming dollars: $0

### Food Security Subrecipients

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
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<tbody>
<tr>
<td>ARPA-25-20</td>
<td>Adams Arapahoe District 28J</td>
<td>Food as Medicine</td>
<td>$49,450.25</td>
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<tr>
<td>ARPA-25-04</td>
<td>Adams Arapahoe School District 28J</td>
<td>Community Schools, Food as Medicine</td>
<td>$50,000.00</td>
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<tr>
<td>ARPA-25-05</td>
<td>Adams County Emergency Food Bank</td>
<td>Adams County Emergency Food Bank Food Purchases</td>
<td>$25,000.00</td>
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<tr>
<td>ARPA-25-22</td>
<td>Adams County Food Bank</td>
<td>Food Assistance for Adams County Residents</td>
<td>$50,000.00</td>
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<tr>
<td>ARPA-25-01</td>
<td>Aurora Community Connection</td>
<td>Family Support Services SNAP Application Assistance</td>
<td>$3,500.00</td>
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<td>ARPA-25-21</td>
<td>Aurora Interchurch Task Force Inc, DBA Aurora Interfaith Community Services</td>
<td>Expanded Food Pantry Services for AdCo Residents in Aurora</td>
<td>$27,807.00</td>
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<td>ARPA-25-10</td>
<td>Aurora Interfaith Community Services</td>
<td>Pantry Services for Adams County residents in Aurora</td>
<td>$27,307.00</td>
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<td>ARPA-25-11</td>
<td>Benefits in Action</td>
<td>Benefits in Action</td>
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<td>ARPA-25-06</td>
<td>City of Commerce City</td>
<td>Food Security Assistance Programs, Community Well-Being Division</td>
<td>$20,500.00</td>
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<tr>
<td>ARPA-25-02</td>
<td>Early Childhood Partnership of Adams County (ECPAC)</td>
<td>Child and Family Health and Well-being</td>
<td>$8,000.00</td>
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<td>ARPA-25-03</td>
<td>FISH of Westminster</td>
<td>FISH of Westminster</td>
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<td>ARPA-25-08</td>
<td>Five Star Education Foundation</td>
<td>Five Star Resource Closets</td>
<td>$30,096.50</td>
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<td>ARPA-25-23</td>
<td>Food Bank of the Rockies</td>
<td>Fresh Produce Purchasing for Adams County Distribution</td>
<td>$49,450.25</td>
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<tr>
<td>ARPA-25-12</td>
<td>Food for Hope</td>
<td>Weekend Food Bags &amp; In-School Food Bank Support</td>
<td>$50,000.00</td>
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<td>ARPA-25-28</td>
<td>Food for Hope</td>
<td>School District Food Bank Support</td>
<td>$50,000.00</td>
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<td>ARPA-25-13</td>
<td>Growing Home</td>
<td>Growing Home Food Pantry Program</td>
<td>$50,000.00</td>
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<tr>
<td>ARPA-25-25</td>
<td>Growing Home Inc.</td>
<td>Growing Home Food Pantry Program</td>
<td>$50,000.00</td>
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<td>ARPA-25-26</td>
<td>Henderson Community Church Food Pantry</td>
<td>Henderson Community Church Food Pantry</td>
<td>$19,000.00</td>
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<td>ARPA #</td>
<td>ORGANIZATION</td>
<td>PROJECT TITLE</td>
<td>AWARD AMOUNT</td>
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<tr>
<td>ARPA-25-14</td>
<td>Servicios de La Raza</td>
<td>Adams Food Security</td>
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<tr>
<td>ARPA-25-27</td>
<td>Servicios de La Raza</td>
<td>Healthy, Culturally Responsive Food for Love-Income Latinos and Other Communities</td>
<td>$50,000.00</td>
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<tr>
<td>ARPA-25-29</td>
<td>Spirit of the Sun</td>
<td>Elders' Food Share and Healing Foods bags</td>
<td>$40,389.00</td>
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<tr>
<td>ARPA-25-15</td>
<td>Struggle of Love Foundation</td>
<td>Struggle of Love Foundation</td>
<td>$50,000.00</td>
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<td>ARPA-25-24</td>
<td>Struggle of Love Foundation</td>
<td>&quot;Sacks of Love&quot; Food Pantry Program</td>
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<tr>
<td>ARPA-25-09</td>
<td>The Senior Hub</td>
<td>Meals on Wheels</td>
<td>$110,000.00</td>
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<tr>
<td>ARPA-25-07</td>
<td>Village Exchange Center</td>
<td>Village Pantry</td>
<td>$40,000.00</td>
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<td>ARPA-25-30</td>
<td>Village Exchange Center</td>
<td>Village Food Security Pantry Program</td>
<td>$44,000.00</td>
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</table>
Project Overview
APRA #: SR-26.2024

PROJECT NAME: Mental Health Stigma Reduction
ORGANIZATION: Adams County Health Department
AWARD AMOUNT: $1,200,000.00
ADCO CATEGORY: Mental/Behavioral Health
EXPENDITURE CATEGORY: Public Health
EC CATEGORY: 1.12-Mental Health Services

Narrative
Narrative: The Metro Denver Partnership for Health (MDPH) is partnering with community organizations to reduce stigma associated with mental health among communities who experience disproportionate mental health outcomes. The goal of this project is, by 2027, to reduce the percentage of self-reported mental health stigma by 5% among adults within these priority populations. This program is a continuation of funding and will utilize lessons learned from two previous cohorts. Adams County Health Department is a member of the Metro Denver Partnership for Health (MDPH). MDPH is a collaboration of public health agencies, healthcare partners, and Medicaid-serving organizations working to improve health in Colorado.

Use of Evidence
Evidence based programming dollars: $0

Mental Health/Stigma Reduction Training Program Subrecipients:
Mental Health Ambassador Project

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
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<tbody>
<tr>
<td>ARPA-23-08</td>
<td>Colorado Health Institute</td>
<td>Reducing Mental Health by Integrating Community Voice</td>
<td>$738,600.00</td>
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</table>
Tranche 2 Projects

PROJECTS — TRANCHE 2
Tranche 2 projects are being developed and launched. Individual project reporting will start as soon as projects have been fully implemented.

<table>
<thead>
<tr>
<th>ARPA #</th>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>AWARD AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARPA-23-03</td>
<td>ACCESS Housing of Adams County Inc</td>
<td>ACCESS Housing Tiny Home Village</td>
<td>$485,000.00</td>
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<tr>
<td>ARPA-23-01</td>
<td>Almost Home, Inc</td>
<td>Almost Home SWAP</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>ARPA-23-06</td>
<td>City of Aurora</td>
<td>Aurora Regional Navigation Campus</td>
<td>$5,000,000.00</td>
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<tr>
<td>ARPA-T2-1</td>
<td>Colorado Coalition for the Homeless</td>
<td>Renewal Village</td>
<td>$3,800,000.00</td>
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<tr>
<td>ARPA-12028</td>
<td>Community Resources &amp; Housing Development Corporation</td>
<td>Agriculture Supportive Housing: Splendid Valley Site Analysis</td>
<td>$100,000.00</td>
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<tr>
<td>ARPA-23-02</td>
<td>Early Childhood Partnership of Adams County (ECPAC)</td>
<td>Strengthening Families Partnership (SFP)</td>
<td>$1,000,000.00</td>
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<tr>
<td>ARPA-23-04</td>
<td>The Salvation Army</td>
<td>Rapid Rehousing Program</td>
<td>$1,000,000.00</td>
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<tr>
<td>ARPA-25-16</td>
<td>Volunteers of America</td>
<td>Meals on Wheels</td>
<td>$410,000.00</td>
</tr>
</tbody>
</table>
Project Overview

APRA #: ARPA-23-03

PROJECT NAME: ACCESS Housing Tiny Home Village

ORGANIZATION: ACCESS Housing of Adams County Inc

ORGANIZATION WEBSITE: www.acchouse.org

AWARD AMOUNT: $485,000.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.16-Long-term Housing Security: Services for Unhoused Persons

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Narrative

Project is to develop a Tiny Home Village in core Commerce City to double existing non-congregated shelter capacity

Use of Evidence

Evidence based programing dollars: $0
Project ARPA-23-01

Project Overview
APRA #: ARPA-23-01
PROJECT NAME: Almost Home SWAP
ORGANIZATION: ACCESS Almost Home
ORGANIZATION WEBSITE: www.almosthomeonline.org
AWARD AMOUNT: $2,000,000.00
ADCO CATEGORY: Housing & Homelessness Prevention
EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households
EC CATEGORY: 2.17-Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Narrative
The Severe Weather Activation Program (SWAP) is a program that activates during inclement weather and provides life-saving measures for people experiencing unsheltered homelessness. SWAP will assess households and administer hotel vouchers directly to enrolled households when the weather poses a threat to the well-being and lives of people sleeping or living outdoors.

Use of Evidence
Evidence based programing dollars: $0
Project Overview

APRA #: ARPA-23-06

PROJECT NAME: Aurora Regional Navigation Campus

ORGANIZATION: City of Aurora

ORGANIZATION WEBSITE: www.auroragov.org

AWARD AMOUNT: $5,000,000.00

ADCO CATEGORY: Shelter Support & Community Safety

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative

The City of Aurora will acquire a regional navigation center housing campus that will include 150 shelter beds, 80 transitional units, and a full-service day center with laundry, mental health services, housing navigation and case management.

Use of Evidence

Evidence based programming dollars: $0
Project ARPA-T2-1

Project Overview

APRA #: ARPA-T2-1

PROJECT NAME: Renewal Village

ORGANIZATION: Colorado Coalition for the Homeless

ORGANIZATION WEBSITE: www.coloradocoalition.org

AWARD AMOUNT: $3,800,000.00

ADCO CATEGORY: Housing & Homelessness Prevention

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative

Renewal Village is the acquisition of existing 215-room hotel (Clarion Inn) with the intention to repurpose for affordable housing and the creation of 108 new Permanent Supportive Housing units and 107 Non-Congregate Shelter units serving persons experiencing or at-risk of experiencing homelessness. The building was acquired on 12/22/2022.

Use of Evidence

Evidence based programing dollars: $0
Project Overview

APRA #: ARPA-12028

PROJECT NAME: Agriculture Supportive Housing: Splendid Valley Site Analysis

ORGANIZATION: Community Resources & Housing Development Corporation

ORGANIZATION WEBSITE: crhdc.org

AWARD AMOUNT: $100,000.00

ADCO CATEGORY: Housing & Homelessness Prevention

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.15-Long-term Housing Security: Affordable Housing

---

Narrative

Site analysis for the Historic Splendid Valley located at 13600 Crystal Street. Funds will cover all pre-development studies for the future of potential development of agriculture supportive housing. The subrecipient agrees to complete all pre-development studies necessary to move forward to the next phase of development (the “Project”).

---

Use of Evidence

Evidence based programing dollars: $0
Project Overview

APRA #: ARPA-23-02

PROJECT NAME: Early Childhood Partnership of Adams County-Strengthening Families Partnership (SFP)

ORGANIZATION: Early Childhood Partnership of Adams County (ECPAC)

ORGANIZATION WEBSITE: www.ecpac.org

AWARD AMOUNT: $1,000,000.00

ADCO CATEGORY: Family Stability

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.19- Social Determinants of Health: Community Health Workers or Benefits Navigators

Narrative

ECPAC will focus efforts on the following:

1. Systems Alignment efforts of the Strengthening Families (SF) Partnership Leadership Team:
   Includes ECPAC serving as the backbone with the goal of strengthening partnerships, elevating policy and funding solutions, ensuring strong data/evaluation efforts, and ensuring community voice in decision making.

2. Strengthening Families Protective Factors Alignment: increasing concrete supports in time of needs and social connections led by ECPAC as the backbone organization with local community partners to support the Family Resource Center Hub in Commerce City as the coordinated “one-stop shop” and shifting community norms to support help seeking behaviors and promote social connections.

3. Direct Services: Helping families connect to services that promote all 5 protective factors.

Use of Evidence

Evidence based programing dollars: $0
Project ARPA-23-04

Project Overview
APRA #: ARPA-23-04

PROJECT NAME: Rapid Rehousing Program
ORGANIZATION: The Salvation Army
ORGANIZATION WEBSITE: housingnow.salvationarmy.org
AWARD AMOUNT: $1,000,000.00
ADCO CATEGORY: Housing & Homelessness Prevention
EXPENDITURE CATEGORY: 2.18
EC CATEGORY: 2.18-Housing Support: Other Housing Assistance

Narrative
To provide housing solutions through rapid rehousing to households located in Adams County that are currently experiencing houselessness and are living in a vehicle, which is considered a non-habitable place of residence by the US Department of Housing and Urban Development (HUD).

Use of Evidence
Evidence based programming dollars: $1,000,000.00

NARRATIVE
According to HUD (https://www.huduser.gov/portal/periodicals/em/spring-summer-23/highlight2.html) Housing First is a proven model to reduce the experience of homelessness and is considered best practice. Additionally, Rapid ReHousing is considered and evidence-based based best practice by the National Alliance to End Homelessness (https://endhomelessness.org/blog/rapid-re-housing-works-evidence-says/). Housing Now has extensive experience in both practices. Over the past several years, rapid re-housing has become the primary tool to help people experiencing homelessness reconnect to permanent housing. The model began as an approach deployed in a handful of communities to help people exit shelters. Today, it has evolved to become an integral part of the national effort to end veteran and family homelessness. Recent years have also seen a substantial new federal investment in rapid re-housing to help domestic violence survivors and youth secure new housing and safety.
**Project Overview**

APRA #: ARPA-25-16

PROJECT NAME: Meals on Wheels

ORGANIZATION: Volunteers of America

ORGANIZATION WEBSITE: [www.voa.org](http://www.voa.org)

AWARD AMOUNT: $410,000.00

ADCO CATEGORY: Food Security

EXPENDITURE CATEGORY: Negative Economic Impacts: Assistance to Households

EC CATEGORY: 2.1-Household Assistance: Food Programs

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**Narrative**

Volunteers of America Colorado (VOAC) will support the residents of Adams County that were previously provided meals through Senior Hub. VOAC will supply Adams County Meals on Wheels clients a 3-day frozen meal.

**Use of Evidence**

Evidence based programing dollars: $0